# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

# **Current Report**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 7, 2020

DropCar, Inc. (Exact name of Registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

Common stock, par value \$0.0001 per share

001-34643 (Commission File No.) 98-0204758 (IRS Employer Identification No.)

The Nasdaq Stock Market

DropCar, Inc.
1412 Broadway, Suite 2105
New York, New York 10018
(Address of principal executive offices and zip code)

Registrant's telephone number, including area code: (646) 342-1595

heck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:				
☑ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)				
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)				
□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))				
□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))				
Title of each class	Trading Symbol(s)	Name of each exchange on which registered		

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of

DCAR

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Emerging growth company □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

#### **Explanatory Note**

On December 19, 2019, DropCar, Inc., a Delaware corporation ("DropCar"), ABC Merger Sub, Inc., a Delaware corporation and a wholly owned subsidiary of DropCar ("Merger Sub"), and Ayro, Inc., a Delaware corporation ("AYRO"), entered into an Agreement and Plan of Merger and Reorganization (the "Merger Agreement"), pursuant to which, among other matters, and subject to the satisfaction or waiver of the conditions set forth in the Merger Agreement, Merger Sub will merge with and into AYRO, with AYRO continuing as a wholly owned subsidiary of DropCar and the surviving corporation of the merger (the "Merger"). DropCar is filing this Current Report on Form 8-K in order to provide certain information required for AYRO, including the historical audited and unaudited financial statements of AYRO and the pro forma condensed combined financial information required by Items 9.01(a) and 9.01(b) of Current Report on Form 8-K.

#### **Item 8.01 Other Events**

For the general information of investors, DropCar is filing herewith information relating to the Merger. Specifically, filed herewith as Exhibits 99.1 and 99.2, respectively, are excerpts of the "Information about AYRO" and "Risk Factors" sections expected to be disclosed as part of the prospectus contained in the Form S-4 registration statement to be filed in connection with the Merger, which exhibits are incorporated by reference herein. Such information is as of February 7, 2020 (unless an earlier date is indicated).

#### Forward-Looking Statements

This communication contains forward-looking statements (including within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended) concerning DropCar, AYRO, the proposed transaction and other matters. These statements may discuss goals, intentions and expectations as to future plans, trends, events, results of operations or financial condition, or otherwise, based on current beliefs of the management of DropCar, as well as assumptions made by, and information currently available to, management. Forward-looking statements generally include statements that are predictive in nature and depend upon or refer to future events or conditions, and include words such as "may," "will," "should," "would," "expect," "anticipate," "plan," "likely," "believe," "estimate," "project," "intend," and other similar expressions. Statements that are not historical facts are forward-looking statements. Forward-looking statements are based on current beliefs and assumptions that are subject to risks and uncertainties and are not guarantees of future performance. Actual results could differ materially from those contained in any forward-looking statement as a result of various factors, including, without limitation: the risk that the conditions to the closing of the transaction are not satisfied, including the failure to obtain stockholder approval for the transaction in a timely manner or at all; uncertainties as to the timing of the consummation of the transaction and the ability of each of DropCar and AYRO to consummate the transaction; risks related to DropCar's continued listing on the Nasdaq Capital Market until closing of the proposed transaction; risks related to DropCar's ability to correctly estimate its operating expenses and its expenses associated with the transaction; the ability of DropCar or AYRO to protect their respective intellectual property rights; competitive responses to the transaction; unexpected costs, charges or expenses resulting from the transaction; potential adverse reactions or changes to business relationships resulting from the announcement or completion of the transaction; and legislative, regulatory, political and economic developments. The foregoing review of important factors that could cause actual events to differ from expectations should not be construed as exhaustive and should be read in conjunction with statements that are included herein and elsewhere, including the risk factors included in DropCar's most recent Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K filed with the SEC. DropCar can give no assurance that the conditions to the transaction will be satisfied. Except as required by applicable law, DropCar undertakes no obligation to revise or update any forward-looking statement, or to make any other forward-looking statements, whether as a result of new information, future events or otherwise.

#### No Offer or Solicitation

This communication is not intended to and does not constitute an offer to sell or the solicitation of an offer to subscribe for or buy or an invitation to purchase or subscribe for any securities or the solicitation of any vote in any jurisdiction pursuant to the proposed transaction or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of the Securities Act of 1933, as amended. Subject to certain exceptions to be approved by the relevant regulators or certain facts to be ascertained, the public offer will not be made directly or indirectly, in or into any jurisdiction where to do so would constitute a violation of the laws of such jurisdiction, or by use of the mails or by any means or instrumentality (including without limitation, facsimile transmission, telephone and the internet) of interstate or foreign commerce, or any facility of a national securities exchange, of any such jurisdiction.

# Important Additional Information Will be Filed with the SEC

In connection with the proposed transaction between DropCar and AYRO, DropCar intends to file relevant materials with the SEC, including a registration statement that will contain a proxy statement and prospectus. DROPCAR URGES INVESTORS AND STOCKHOLDERS TO READ THESE MATERIALS CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT DROPCAR, THE PROPOSED TRANSACTION AND RELATED MATTERS. Investors and shareholders will be able to obtain free copies of the proxy statement, prospectus and other documents filed by DropCar with the SEC (when they become available) through the website maintained by the SEC at www.sec.gov. In addition, investors and shareholders will be able to obtain free copies of the proxy statement, prospectus and other documents filed by DropCar with the SEC by contacting Investor Relations by mail at DropCar, Inc., Attn: Investor Relations, 1412 Broadway, Suite 2105, New York, New York 10018. Investors and stockholders are urged to read the proxy statement, prospectus and the other relevant materials when they become available before making any voting or investment decision with respect to the proposed transaction.

#### Participants in the Solicitation

DropCar and AYRO, and each of their respective directors and executive officers and certain of their other members of management and employees, may be deemed to be participants in the solicitation of proxies in connection with the proposed transaction. Information about DropCar's directors and executive officers is included in DropCar's Annual Report on Form 10-K for the year ended December 31, 2018, filed with the SEC on April 3, 2019, as amended on April 12, 2019, and the proxy statement for DropCar's 2019 annual meeting of stockholders, filed with the SEC on November 6, 2019. Additional information regarding these persons and their interests in the transaction will be included in the proxy statement relating to the transaction when it is filed with the SEC. These documents can be obtained free of charge from the sources indicated above.

#### Item 9.01. Financial Statements and Exhibits.

(a) Financial statements of business acquired.

The audited financial statements of AYRO as of and for the years ended December 31, 2018 and 2017, are filed herewith as Exhibit 99.3. The unaudited financial statements of AYRO as of September 30, 2019 and for the three and nine months ended September 30, 2019, are filed herewith as Exhibit 99.4. The consent of Plante & Moran, PLLC, AYRO's independent registered public accounting firm for the year ended December 31, 2018, is attached hereto as Exhibit 23.1. The consent of EKS&H LLLP, AYRO's independent registered public accounting firm for the year ended December 31, 2017 is attached hereto as Exhibit 23.2.

(b) Pro forma financial information.

The unaudited pro forma condensed combined financial information of DropCar and AYRO as of and for the year ended December 31, 2018 and as of and for the nine months ended September 30, 2019 are filed herewith as Exhibit 99.5.

# (d) Exhibits

Exhibit No.	Description
23.1	Consent of Plante & Moran, PLLC, AYRO's independent registered public accounting firm, for the year ended December 31, 2018
23.2	Consent of EKS&H LLLP, AYRO's independent registered public accounting firm for the year ended December 31, 2017
<u>99.1</u>	"Information about AYRO" section excerpt.
<u>99.2</u>	"Risk Factors" section excerpt.
99.3	Audited financial statements of AYRO as of and for the years ended December 31, 2018 and 2017.
<u>99.4</u>	Unaudited financial statements of AYRO as of September 30, 2019 and for the three and nine months ended September 30, 2019 and 2018.
<u>99.5</u>	Unaudited pro forma consolidated combined financial information of DropCar and AYRO as of and for the year ended December 31, 2018 and as of and
	for the nine months ended September 30, 2019.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DROPCAR, INC.

Date: February 7, 2020 By: /s/ Spencer Richardson

Name: Spencer Richardson Title: Chief Executive Officer

# CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in the Registration Statements of DropCar, Inc. on Form S3 (Nos. 333-136618, 333-140546, 333-142846, 333-146106, 333-149788, 333-165927, 333-207205, 333-215729, 333-217768, 333-224300, 333-227858) and Form S8 (Nos. 333-128488, 333-158232, 333-216145, 333-225790) of our report dated June 10, 2019, on our audit of the financial statements of Ayro, Inc. (formerly Austin EV, Inc.) as of December 31, 2018 and for the year then ended, which report is included in the Form 8-K filed February 7, 2020.

/s/Plante & Moran, PLLC

Plante & Moran, PLLC Denver, Colorado February 7, 2020

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/s/EKS&H LLLP

EKS&H LLLP Denver, Colorado February 7, 2020

#### AYRO MD&A AND BUSINESS

#### AYRO Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis of AYRO's financial condition and operating results together with AYRO's financial statements and related notes included elsewhere in the exhibits to this Current Report on Form 8-K (the "Form 8-K"). This discussion and analysis and other parts of this section contain forward-looking statements based upon current beliefs, plans and expectations that involve risks, uncertainties and assumptions. See "Forward-Looking Statements" under Item 8.01 of this Form 8-K. AYRO's actual results may differ materially from those anticipated in these forward-looking statements as a result of various factors, including those set forth under "Risk Factors" or in other parts of this Form 8-K.

#### Overview

AYRO designs, manufactures and markets three- and four-wheeled purpose-built electric vehicles primarily to commercial customers. These vehicles allow the end user an environmentally friendly alternative to internal combustion engines for light duty uses, including logistics, maintenance and cargo services, at a lower total cost of ownership. AYRO's four-wheeled vehicles are classified as low-speed vehicles (LSVs) based on federal and state regulations and are ideal for both college and corporate campuses. AYRO's three-wheeled vehicle is classified as a motorcycle for federal purposes and an autocycle in states that have passed certain autocycle laws, allowing the user to operate the vehicle with a standard automobile driver's license. AYRO's three-wheeled vehicle is not an LSV and is ideal for urban transport. The majority of AYRO's sales are comprised of sales of its four-wheeled vehicle to Club Car through a strategic arrangement entered in early 2019. AYRO plans to continue growing its business through its experienced management team by leveraging its supply chain, allowing it to scale production without a large capital investment.

AYRO has also developed a strategic partnership with Autonomic, a division of Ford. Pursuant to AYRO's agreement with Autonomic, AYRO received a license to use Autonomic's transportation mobility cloud and has agreed to jointly develop the monetization of cloud-based vehicle applications.

#### Manufacturing Agreement with Cenntro

In April 2017, AYRO entered into a Manufacturing Licensing Agreement with Cenntro Automotive Group, Ltd., or Cenntro, one of AYRO's equityholders, that provides for its four-wheel sub-assemblies to be licensed and sold to AYRO for final manufacturing and sale in the United States.

#### Master Procurement Agreement with Club Car

In March 2019, AYRO entered into a five-year Master Procurement Agreement, or the MPA, with Club Car, a division of Ingersoll Rand Inc., for the sale of AYRO's four-wheeled vehicle. The MPA grants Club Car the exclusive right to sell AYRO's four-wheeled vehicle in North America, provided that Club Car orders at least 500 vehicles per year. Under the terms of the MPA, AYRO receives orders from Club Car dealers for vehicles of specific configurations, and AYRO invoices Club Car once the vehicle has shipped. The MPA has an initial term of five (5) years commencing January 1, 2019 and may be renewed by Club Car for successive one-year periods upon 60 days' prior written notice. Pursuant to the MPA, AYRO granted Club Car a right of first refusal for sales of 51% or more of AYRO's assets or equity interests, which right of first refusal is exercisable for a period of 45 days following AYRO's delivery of an acquisition notice to Club Car. AYRO also agreed to collaborate with Club Car on new products similar to its four-wheeled vehicle and improvements to existing products and granted Club Car a right of first refusal to purchase similar commercial utility vehicles AYRO develops during the term of the MPA. AYRO is currently engaged in discussions with Club Car to develop additional products to be sold by Club Car in Europe and Asia but there can be no assurance that these discussions will be successful.

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### **Recent Developments**

During the calendar year 2019, AYRO continued to develop its products, establishing channel relationships and filling out the management team. To support AYRO's growth, AYRO raised operating funds with the following debt and equity initiatives:

- In the first quarter of 2019, AYRO sold convertible promissory notes to seven individual lenders for an aggregate of \$800,000. The notes have a maturity date of 60 days, subject to AYRO's right to extend the notes for one period of 60 days in AYRO's discretion. The notes accrued interest at the rate of 12% per annum for the first 60 days and at 15% for the 60-day extension. The lenders had the option to convert the notes and accrued interest into Series Seed 2 Preferred Stock at \$1.75 per share before the 60-day extension period expired. In May 2019, four lenders converted \$350,000 of principal and \$9,062 of accrued interest into 205,178 of AYRO's Series Seed 2 Preferred Stock. In September 2019, one lender converted \$100,000 of convertible notes to a twelve-month term loan. Additionally, two lenders redeemed an aggregate of \$60,000 in principal from their outstanding note. In December 2019, the remaining \$290,000 in principal and associated accrued interest was converted to preferred stock as identified below. Warrants to purchase up to 97,500 of AYRO's common stock at a price of \$2.00 per share were issued in connection with the notes. A discount on debt related to the common stock issuance of \$69,174 was recorded and is being amortized over the life of the notes.
- In the third quarter of 2019, AYRO received cash in exchange for term loans from six individual lenders, totaling \$350,000. The notes have a term of 12 months and bear interest at the rate of 12% per annum, which is payable quarterly. AYRO issued 1.056 shares of its common stock to the lenders for each dollar borrowed, for an aggregate of 369,600 shares of common stock. A discount on debt related to the common stock issuance of \$185,675 was recorded and is being amortized over the life of the notes.
- During the first half of 2019, AYRO issued 1,092,215 shares of Series Seed 2 Preferred Stock for \$1.75 per share, for aggregate cash proceeds of \$1,911,375. During the second quarter of 2019, AYRO sold 238,500 shares of Series Seed 3 Preferred Stock for \$2.00 per share for aggregate cash proceeds of \$477,000. During the third quarter of 2019, AYRO issued 65,000 shares of Series Seed 3 Preferred Stock for \$2.00 per share for aggregate cash proceeds of \$130,000.
- In October 2019, AYRO received \$500,000 under a 120-day bridge term loan bearing interest at the rate of 14% per annum, payable quarterly, from Mark Adams, a founding board member. As an inducement for the bridge loan, AYRO granted Mr. Adams 528,000 shares of common stock. On December 13, 2019, Mr. Adams agreed to extend the maturity date for this loan until April 30, 2021 in exchange for AYRO's issuance of 500,000 shares of common stock.
- In October 2019, Sustainability Initiatives, LLC ("SI"), a company owned by Christian Okonsky and Mark Adams, AYRO's founders and board members, agreed to terminate the revenue royalty-based contract with AYRO in exchange for 850,000 shares of common stock.
- In November 2019, AYRO received cash in exchange for a term loan from an individual lender of \$75,000. The note has a term of 12 months and bears interest at the rate of 12% per annum, payable quarterly. AYRO issued 1.056 shares of its common stock to the lenders for each dollar borrowed, for an aggregate of 79,200 shares of common stock.
- In December 2019, AYRO, SI, Christian Okonsky and Mark Adams agreed to cancel options to purchase an aggregate of 1,750,000 shares of common stock in exchange for AYRO's issuance of 1,593,550 shares of common stock.
- In December 2019, AYRO issued Sustainability Consultants, LLC ("SCLLC"), an entity that is controlled by Mark Adams, Will Steakley and John Constantine, who are principal stockholders of AYRO, 247,500 shares of common stock for services rendered under AYRO's consulting agreement with SCLLC.
- In December 2019, Cenntro agreed to convert \$1,100,000 of the accounts payable due to Cenntro into 1,100,000 shares of AYRO's Series Seed 3 Preferred Stock.
- In December 2019, a local marketing firm agreed to convert 90% of the amount AYRO owed that company to a term loan with a principal amount of \$137,729.03 and bearing interest at the rate of 15% per annum, payable quarterly, with a maturity date of May 31, 2021. AYRO also issued the marketing firm 66,000 shares of common stock in conjunction with this term loan.
- In December 2019, notes payable to eight individual lenders in the total amount of \$715,000 plus accrued interest were converted into 777,301 shares of AYRO's
  Series Seed 3 Preferred Stock.

# Merger Agreement with DropCar and Related Transactions

On December 19, 2019, AYRO entered into an Agreement and Plan of Merger and Reorganization (the "Merger Agreement") with DropCar, Inc. ("DropCar"), pursuant to which, among other matters, and subject to the satisfaction or waiver of the conditions set forth in the Merger Agreement, a wholly owned subsidiary of DropCar will merge with and into AYRO, with AYRO continuing as a wholly owned subsidiary of DropCar and the surviving corporation of the merger (the "Merger"). The Merger is intended to qualify for federal income tax purposes as a tax-free reorganization under the provisions of Section 368(a) of the Internal Revenue Code of 1986, as amended. Subject to the terms and conditions of the Merger Agreement, at the closing of the Merger, (a) each outstanding share of AYRO common stock and preferred stock will be converted into the right to receive shares of DropCar common stock at the Exchange Ratio described below; and (b) each of AYRO's outstanding stock options and warrants that have not previously been exercised prior to the closing of the Merger will be assumed by DropCar.

Under the exchange ratio formula in the Merger Agreement (the "Exchange Ratio"), upon the closing of the Merger, on a pro forma basis and based upon the number of shares of DropCar common stock to be issued in the Merger, current DropCar stockholders (along with DropCar's financial advisor) will own approximately 20% of the combined company and current AYRO investors will own approximately 80% of the combined company (including the additional financing transaction referenced below). For purposes of calculating the Exchange Ratio, the number of outstanding shares of DropCar common stock immediately prior to the Merger does not take into account the dilutive effect of shares of DropCar common stock underlying options, warrants or certain classes of preferred stock outstanding as of the date of the Merger Agreement.

Simultaneous with the signing of the Merger Agreement, accredited investors, including certain investors in DropCar, purchased \$1.0 million of AYRO's convertible bridge notes bearing interest at the rate of 5% per annum (the "Bridge Notes"). The Bridge Notes automatically convert into shares of AYRO common stock immediately prior to the consummation of the Merger representing an aggregate of 7.45% of the outstanding common stock of the combined company after giving effect to the Merger. In addition, immediately prior to the execution and delivery of the Merger Agreement, AYRO entered into agreements with accredited investors, including certain stockholders of DropCar, pursuant to which such investors agreed to purchase, prior to the consummation of the Merger, shares of AYRO common stock (or common stock equivalents) representing an aggregate of 16.55% of the outstanding common stock of the combined company after giving effect to the Merger and warrants to purchase an equivalent number of shares of AYRO common stock for an aggregate purchase price of \$2.0 million (the "AYRO Private Placement"). As additional consideration to the lead investor in the AYRO Private Placement, AYRO also entered into a stock subscription agreement with the lead investor, pursuant to which, immediately prior to the Merger, AYRO will issue up to an aggregate of 1,750,000 shares of AYRO common stock for the nominal per share purchase price of \$0.001 per share, or, if applicable, pre-funded warrants to purchase AYRO common stock, in lieu of AYRO common stock (the "Nominal Stock Subscription"). The consummation of the transactions contemplated by the Nominal Stock Subscription is conditioned upon the satisfaction or waiver of the conditions set forth in the Merger Agreement.

On December 19, 2019, AYRO entered into a letter agreement with ALS Investment, LLC ("ALS"), which provides that if the merger is consummated by June 19, 2020, upon consummation of the merger, AYRO shall issue ALS shares of common stock of the combined company, which shall be equal to 4.5% of the outstanding shares of common stock of the combined company giving effect to the merger. In addition to introducing AYRO and DropCar, ALS will provide, as an independent contractor, consulting services to AYRO relating to financial, capital market and investor relations for twelve months following the closing of the merger.

### **Factors Affecting Results of Operations**

Master Procurement Agreement. In March 2019, AYRO entered into the MPA with Club Car. In partnership with Club Car and its interaction with its substantial dealer network, AYRO has redirected its business development resources towards supporting Club Car's enterprise and fleet sales function as Club Car proceeds in its new product introduction initiatives.

<u>Devirra Transaction</u>. In the first half of 2018, AYRO engaged in a one-time sale of automotive parts from AYRO's China-based supplier to one of its customers in New Jersey (the "Devirra Transaction"). Pursuant to the Devirra Transaction, AYRO purchased the products which were then drop-shipped directly from the supplier to the end customer. Total revenue for the Devirra Transaction was \$4,065,000. The cost of goods sold related to the Devirra Transaction was \$4,003,068. The total gross margin for the one-time Devirra Transaction for the six months ended June 30, 2018 was 1.45%. This one-time transaction should be taken into account when making comparisons between 2018 and 2019.

### **Components of Results of Operations**

### Revenue

AYRO derives revenue from the sale of its three- and four-wheeled electric vehicles, rental revenue from vehicle revenue sharing agreements with AYRO's tourist destination fleet operators, or DFOs, and, to a lesser extent, shipping, parts and service fees. Provided that all other revenue recognition criteria have been met, AYRO typically recognizes revenue upon shipment, as title and risk of loss are transferred to customers and channel partners at that time. Products are typically shipped to dealers or directly to end customers, or in some cases to AYRO's international distributors. These international distributors assist with import regulations, currency conversions and local language. AYRO's vehicle product sales revenues vary from period to period based on, among other things, the customer orders received and AYRO's ability to produce and deliver the ordered products. Customers often specify requested delivery dates that coincide with their need for AYRO's vehicles.

Because these customers may use AYRO's products in connection with a variety of projects of different sizes and durations, a customer's orders for one reporting period generally do not indicate a trend for future orders by that customer. Additionally, order patterns do not necessarily correlate amongst customers. AYRO has observed limited seasonality trends in the sales of its vehicles, depending on model.

#### Cost of Revenue

Cost of revenue primarily consists of costs of materials and personnel costs associated with manufacturing operations, and an accrual for post-sale warranty claims. Personnel costs consist of wages and associated taxes and benefits. Cost of revenue also includes freight and changes to AYRO's warranty reserves. Allocated overhead costs consist of certain facilities and utility costs. AYRO expects cost of revenue to increase in absolute dollars, as product revenue increases.

# **Operating Expenses**

AYRO's operating expenses consist of general and administrative, sales and marketing and research and development expenses. Salaries and personnel-related costs, benefits, and stock-based compensation expense, are the most significant components of each category of operating expenses. Operating expenses also include allocated overhead costs for facilities and utility costs.

General and Administrative Expense

General and administrative expense consists primarily of employee compensation and related expenses for administrative functions including finance, legal, human resources and fees for third-party professional services, and allocated overhead. AYRO expects its general and administrative expense to increase in absolute dollars as it continues to invest in growing the business.

Sales and Marketing Expense

Sales and marketing expense consists primarily of employee compensation and related expenses, sales commissions, marketing programs, travel and entertainment expenses and allocated overhead. Marketing programs consist of advertising, tradeshows, events, corporate communications and brand-building activities. AYRO expects sales and marketing expenses to increase in absolute dollars as AYRO expands its sales force, expands its product lines, increases marketing resources, and further develops sales channels.

Research and Development Expense

Research and development expense consists primarily of employee compensation and related expenses, prototype expenses, depreciation associated with assets acquired for research and development, amortization of product development costs, product strategic advisory fees, third-party engineering and contractor support costs, and allocated overhead. AYRO expects its research and development expenses to increase in absolute dollars as it continues to invest in new and existing products.

# Other Income (Expense), Net

Other income (expense) consists of income received or expenses incurred for activities outside of AYRO's core business. Other expense consists primarily of interest expense.

# **Provision for Income Taxes**

Provision for income taxes consists of estimated income taxes due to the United States government and to the state tax authorities in jurisdictions in which AYRO conducts business.

# Results of Operations

Comparison of the Nine-Month Periods Ended September 30, 2019 and 2018

Results of operations for the nine-month period ended September 30, 2018 includes operating results for a single transaction for AYRO's supply chain. For this single, non-repeatable transaction, AYRO recognized \$4,065,000 of revenue in the first half of 2018 at a gross margin of approximately 1.45%. The following tables set forth AYRO's results of operations for the nine-month periods ended September 30, 2019 and 2018, respectively.

		For the nine months ended September 30,		
	2019		2018	
Revenue	\$ 745,5	30 \$	5,239,429	
Cost of Goods Sold	577,5	39	4,965,204	
Gross Profit	167,9	)1	274,225	
Operating Expenses:				
Research and Development	780,6	)5	565,372	
Sales and Marketing	932,9	)2	684,239	
General and Administrative	3,437,1	/6	1,809,754	
Total Operating Expenses	5,150,6	33	3,059,365	
Loss from Operations	(4,982,6	)2)	(2,785,140)	
Other Income and Expense:				
Other Income	1,1	)8	18	
Interest Expense	(233,0)	<u>,4</u> )	(38,448)	
Net Loss	\$ (5,214,5	<b>78</b> ) <b>\$</b>	(2,823,570)	
Weighted-average common shares outstanding	\$ 10,263,19	92 \$	10,241,866	
Net Loss per common share	\$ (0.	51) \$	(0.28)	

# Non-GAAP Financial Measure

AYRO presents Adjusted EBITDA because AYRO considers it to be an important supplemental measure of AYRO's operating performance and AYRO believes it may be used by certain investors as a measure of AYRO's operating performance. Adjusted EBITDA is defined as income (loss) from operations before interest income and expense, income taxes, depreciation, amortization of intangible assets, impairment of long-lived assets, acquisition and financing costs, stock-based compensation expense and certain non-recurring expenses.

Adjusted EBITDA is not a measurement of financial performance under generally accepted accounting principles in the United States, or GAAP. Because of varying available valuation methodologies, subjective assumptions and the variety of equity instruments that can impact AYRO's non-cash operating expenses, AYRO believes that providing a non-GAAP financial measure that excludes non-cash and non-recurring expenses allows for meaningful comparisons between AYRO's core business operating results and those of other companies, as well as providing AYRO with an important tool for financial and operational decision making and for evaluating AYRO's own core business operating results over different periods of time.

AYRO's Adjusted EBITDA measure may not provide information that is directly comparable to that provided by other companies in AYRO's industry, as other companies in AYRO's industry may calculate non-GAAP financial results differently, particularly related to non-recurring, unusual items. AYRO's Adjusted EBITDA is not a measurement of financial performance under GAAP and should not be considered as an alternative to operating income or as an indication of operating performance or any other measure of performance derived in accordance with GAAP. AYRO does not consider Adjusted EBITDA to be a substitute for, or superior to, the information provided by GAAP financial results.

Below is a reconciliation of Adjusted EBITDA to net loss for the nine months ended September 30, 2019 and 2018.

	 September 30,		,
	2019		2018
Net Loss	\$ (5.214.578)	\$	(2,823,570)
Depreciation and Amortization	388,686		148,390
Stock-based compensation expense	1,360,623		306,320
Interest expense	233,084		38,448
Settlement expenses (1)	0		151,488
Acquisition and financing costs	0		0
Provision (benefit) for income taxes	3,147		0
Adjusted EBITDA	\$ (3,229,038)	\$	(2,178,924)

For the nine months ended

(1) Settlement expenses represent one-time amounts paid in connection with the departure of AYRO's former chief executive officer.

#### Net revenue

For the nine-month period ended September 30, 2019, total revenue decreased \$4,493,899, as compared to the same period in 2018. The decrease in revenue was primarily driven by a one-time sale of automotive parts from AYRO's China-based supplier to one of its customers in New Jersey during 2018, or the Devirra Transaction. The products purchased by the customer were drop-shipped directly from AYRO's supplier to the end customer. Total revenue for the Devirra Transaction was \$4,065,000. AYRO's revenues in the first nine months of 2019 were also impacted by the MPA that it entered with Club Car on March 13, 2019. The MPA provides Club Car with exclusive distribution rights in North America of AYRO's four-wheeled AYRO 411 vehicle. During AYRO's negotiations with Club Car throughout the fourth quarter of 2018 and up to March 13, 2019, AYRO gave Club Car and its dealers an unrestricted dealer channel, which precluded AYRO from signing new AYRO 411 dealers in the fourth quarter of 2018 and the first quarter of 2019. As a result, AYRO experienced a decline in AYRO 411 sales during the first nine months of 2019. Sales during the nine months of 2019 included sales of the AYRO 311 vehicle, which was deployed in February 2019.

Cost of goods sold and gross margin

Cost of goods sold decreased by \$4,387,665 for the nine months ended September 30, 2019, as compared to the same period in 2018. The decrease in cost of goods sold related to the Devirra Transaction was \$4,003,068.

Gross margin percentage was 23% for the nine months ended September 30, 2019, as compared to 5% for the nine months ended September 30, 2018. The increase in gross margin percentage was primarily driven by the Devirra Transaction during 2018, which had a gross margin percentage of 1.5%. Gross margin percentage for product revenue not including the Devirra Transaction increased from 18% during the nine-month period ended September 30, 2018 to 23% during the nine-month period ended September 30, 2019, an increase of 5%. The increase in gross margin excluding the Devirra Transaction was predominately attributable to increases in product pricing as well as efficiency gains in the manufacturing process.

Below is a reconciliation of gross margin percentage excluding the Devirra Transaction to gross margin percentage for the nine months ended September 30, 2018:

	line months ended eptember 30, 2018
Revenue	\$ 5,239,429
Less: Devirra Transaction Revenue	 4,065,000
Adjusted Revenue	\$ 1,174,429
Cost of Goods Sold	\$ 4,965,204
Less: Costs of Good Sold related to Devirra Transaction	 4,003,068
Adjusted Cost of Goods Sold	\$ 962,136
Gross Margin Percentage	5%
Gross Margin Percentage excluding the Devirra Transaction	18%

#### General and administrative expenses

General and administrative expense increased \$1,627,422, or 89.9%, for the nine months ended September 30, 2019, as compared to same period in 2018. General and administrative expense increased primarily due to increased headcount resulting in higher employee compensation related costs and administrative costs, including hiring a chief financial officer on March 13, 2018 and a manufacturing director on May 21, 2018. Additionally, AYRO relocated to larger office facilities in April 2018 and expanded its facilities in July 2019, both of which resulted in higher rent and utilities expense during the nine months ended September 30, 2019 versus the same period in 2018. AYRO also expanded its product liability and other insurance policies in August 2018.

# Sales and marketing expense

Sales and marketing expense increased by \$248,663, or 36.3%, for the nine months ended September 30, 2019, as compared to the same period in 2018. These expenses are mainly comprised of salary and related costs and consulting services fees. The majority of the increase in sales and marketing expense was to support and develop industry standard product management, product marketing and go-to-market marketing communication strategies, primarily surrounding the new AYRO 311 vehicle.

### Research and development expense

Research and development expense increased by \$215,233, or 38.1%, for the nine months ended September 30, 2019, as compared to same period in 2018. These expenses were mainly compromised of salary and related costs, professional services, royalty-based services provided under the Chief Visionary Officer, or CVO, agreement and prototypes attributable to continued development of new and enhanced product offerings. The CVO revenue-based royalty fee decreased by \$115,494 during the nine months ended September 30, 2019, as compared to same period in 2018, which was offset by a year-over-year increase in headcount-related expenses of \$106,374 and \$256,037 of consulting expenses supporting new product development.

### Interest expense

Interest expense increased \$194,636 for the nine months ended September 30, 2019, as compared to same period in 2018, as a result of issuances of convertible debt to seven individual angel investors in January and February 2019, plus finance charges accrued for certain accounts payable. Interest expense in 2019 also includes noncash amortization of warrant discounts issued in conjunction with debt offerings.

# Comparison of the Years Ended December 31, 2018 and 2017

The following tables set forth AYRO's results of operations for the years ended December 31, 2018 and 2017, respectively, in both dollars and a percentage of revenue.

		For the year ended December 31,		
	2018	2017		
Revenue	\$ 5,302,964	\$ 39,415		
Cost of Goods Sold	5,008,700	38,448		
Gross Profit	294,264	967		
Operating Expenses:				
Research and Development	768,382	171,376		
Sales and Marketing	999,724	163,944		
General and Administrative	2,578,078	742,002		
Total Operating Expenses	4,346,184	1,077,322		
Loss from Operations	(4,051,920)	(1,076,355)		
Other Income and Expense:				
Other Income	47	7,600		
Interest Expense	(144,618)	(12,331)		
Net Loss	<u>\$ (4,196,491)</u>	\$ (1,081,086)		
Weighted-average fully diluted shares	10,242,650	8,888,746		
Net Loss per fully diluted share	\$ (0.41)	\$ (0.12)		

Non-GAAP Financial Measure

AYRO presents Adjusted EBITDA because AYRO considers it to be an important supplemental measure of the company's operating performance, and AYRO believes it may be used by certain investors as a measure of AYRO's operating performance. Adjusted EBITDA is defined as income (loss) from operations before interest income and expense, income taxes, depreciation, amortization of intangible assets, impairment of long-lived assets, acquisition and financing costs, stock-based compensation expense and certain non-recurring expenses.

Below is a reconciliation of Adjusted EBITDA to net loss for the year ended December 31, 2018 and 2017.

	•	December 31,		
	2018		2017	
Net Loss	\$ (4,196,491)	\$	(1,081,086)	
Depreciation and Amortization	288,549		35,184	
Stock-based compensation expense	586,371		86,010	
Interest expense	144,618		12,331	
Settlement expenses(1)	162,488		49,168	
Acquisition and financing costs	0		0	
Provision (benefit) for income taxes	742		50	
Adjusted EBITDA	\$ (3,013,723)	\$	(898,343)	

<sup>(1)</sup> Settlement expenses represent one-time amounts paid in connection with the departure of a former executive officer of the Company.

Net Revenue

Total revenue increased overall by \$5,263,549 during the year ended December 31, 2018 as compared to the year ended December 31, 2017. The increase in revenue was primarily driven by the fact that 2018 was AYRO's first full year of operations and during the period prior to January 2018, there was no salesforce. Additionally, the one-time Devirra Transaction occurred in the first half of 2018, which contributed \$4,065,000 of the revenue variance.

Cost of goods sold and gross margin

Cost of goods sold increased by \$4,970,252 for the year ended December 31, 2018, as compared to the year ended December 31, 2017. The increase in revenue was primarily driven by the fact that 2018 was AYRO's first full year of operations and the prior to January 2018, there was no salesforce. Additionally, the one-time Devirra Transaction occurred in the first half of 2018, which contributed \$4,003,068 of the cost of goods sold variance.

AYRO's gross margin percentage was 6% during the year ended December 31, 2018 and negligible for the year ended December 31, 2017.

General and administrative expense

General and administrative expense increased \$1,836,076, or 247%, for the year ended December 31, 2018 (AYRO's first full year of operations), as compared to the year ended December 31, 2017. AYRO began hiring its core employee base in November 2017. The increase was primarily driven by employee compensation expenses and related costs, office rent, travel and consulting services.

Marketing and selling expense

Marketing and selling expense increased by \$835,780, or 510% for the year ended December 31, 2018 (AYRO's first full year of operations), as compared to the year ended December 31, 2017. AYRO began hiring its core employee base in November 2017 through March 2018. The increase was primarily driven by employee compensation expenses and related costs, commissions, tradeshows and advertising.

Research and development expense

Research and development expense increased by approximately \$597,005, or 348%, for the year ended December 31, 2018 (AYRO's first full year of operations) as compared to the year ended December 31, 2017. AYRO began hiring its core employee base in November 2017 through March 2018. The increase was primarily driven by employee compensation expenses and related costs, professional services, royalty-based services provided under the CVO agreement and prototypes attributable to continued development of new and enhanced product offerings.

Interest expense

Interest expense increased \$132,287 for the year ended December 31, 2018 compared to year ended December 31, 2017 as a result of finance charges accrued for certain accounts payable in 2018.

#### Liquidity and Capital Resources

As of September 30, 2019, AYRO had approximately \$60,000 in cash and cash equivalents and working capital deficit of approximately \$(1,654,063). As of December 31, 2018, AYRO had approximately \$39,243 in cash and cash equivalents and working capital deficit of approximately \$(980,213). The deficit increase was primarily due to an increase in accounts payable with Cenntro, AYRO's primary supply chain and largest single stockholder.

AYRO's sources of cash since AYRO's inception in 2017 have been predominantly from the sale of equity and debt.

In December 2019, Cenntro agreed to convert \$1,100,000 in accounts payable to 1,100,000 of AYRO's Series Seed 3 Preferred Stock. Additionally, a service provider agreed to convert \$137,729 in accounts payable to a long-term promissory note.

In October 2019, AYRO raised \$500,000 in a 120-day short-term loan from Mark Adams, one of AYRO's founding board members. This loan has a 14% interest rate per annum, payable quarterly and an equity incentive of 528,000 shares of AYRO common stock. In December 2019, this loan term was extended to April 30, 2021 in exchange for the issuance of 500,000 shares of AYRO common stock.

In November 2019, AYRO received cash in exchange for term loans from an individual lender of \$75,000. The note has a term of for twelve months and bears interest at the rate of 12% per annum, payable quarterly. AYRO issued 79,200 shares of AYRO common stock to the lender in connection with this loan.

In December 2019, AYRO converted notes payable to eight individual lenders in the total amount of \$715,000 plus accrued interest into 777,301 shares of AYRO's Series Seed 3 Preferred Stock, thus reducing the amount of outstanding debt.

On December 19, 2019, AYRO entered into the Merger Agreement with DropCar, pursuant to which a subsidiary of DropCar will merge with and into AYRO, with AYRO continuing as a wholly owned subsidiary of DropCar. Simultaneously with the signing of the Merger Agreement, certain accredited investors, including certain stockholders of DropCar, purchased \$1.0 million of AYRO's convertible Bridge Notes and agreed to purchase, prior to the Merger, shares of AYRO common stock and warrants for \$2.0 million in the AYRO Private Placement and 1,750,000 shares of AYRO common stock for nominal consideration in the Nominal Stock Subscription.

During the nine months ended September 30, 2019, AYRO's primary sources of liquidity came from existing cash, cash generated from operations, proceeds of \$1,911,375 from the sales of 1,092,515 shares of AYRO's Series Seed 2 Preferred Stock, \$607,000 from the sales of 303,500 shares of AYRO's Series Seed 3 Preferred Stock, issuance of \$800,000 of promissory notes to seven individual investors convertible into AYRO's Series Seed 2 Preferred Stock and the issuance of \$350,000 of promissory notes to six individual investors as term loans.

The terms of the convertible promissory notes issued include interest accrued at twelve percent (12%) per annum for the first sixty (60) days and fifteen percent (15%) per annum thereafter. The holder can convert the notes and accrued interest at \$1.75 per share into AYRO's Series Seed 2 Preferred Stock.

The terms of the promissory notes issued as term loans include interest accrued at twelve percent (12%) per annum and the holders were issued shares of common stock calculated by multiplying the principal amount of the note by 1.056.

During 2018, AYRO's primary sources of liquidity were from cash generated from the sale of \$3,298,007 of Series Seed 1 Preferred Stock and Series Seed 2 Preferred Stock.

AYRO's business is capital intensive, and future capital requirements will depend on many factors including AYRO's growth rate, the timing and extent of spending to support development efforts, the expansion of AYRO's sales and marketing teams, the timing of new product introductions and the continuing market acceptance of AYRO's products and services.

Based on AYRO's current operating and funding plans and business conditions, AYRO believes that existing cash, together with DropCar's cash on hand upon consummation of the merger and the cash AYRO will receive pursuant to the AYRO Private Placement, and cash generated from operations, will be sufficient to satisfy AYRO's anticipated cash requirements for the next twelve months but that AYRO will be required to seek additional equity or debt financing in the next 15 months. In the event that additional financing is required from outside sources, AYRO may not be able to raise monies on terms acceptable to it or at all. If AYRO is unable to raise additional capital when desired, AYRO's business, operating results and financial condition would be adversely affected.

AYRO's financial statements have been prepared on a going concern basis, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. The financial statements do not include any adjustments that might be necessary should AYRO be unable to continue as a going concern. Management's plan includes raising capital through additional funding sources, growing its dealer channel base to increase product sales revenue, and expanding its product portfolio offerings. If AYRO cannot achieve its operating plan, AYRO may find it necessary to dispose of assets or undertake other actions, as may be appropriate.

# Cash Flow Analysis

#### For the Nine Month Periods Ended September 30, 2019 and 2018

The following table summarizes AYRO's cash flows for the nine-month periods ended September 30, 2019 and 2018.

	 Septeml	oer 30	,
Cash Flows:	 2019		2018
Net cash used in operating activities	\$ (3,168,709)	\$	(1,789,842)
Net cash used in investing activities	\$ (322,773)	\$	(586,977)
Net cash provided by financing activities	\$ 3,513,063	\$	2,870,750

For the nine months ended

#### Operating Activities

During the nine months ended September 30, 2019, AYRO used \$3,168,709 in cash from operating activities, an increased use of \$1,378,867 when compared to the cash used in operating activities of \$1,789,842 during the same period in 2018. The increase in cash used by operating activities was primarily a result of an increase in net loss as AYRO continued to invest in the infrastructure of the company as AYRO plans for growth. Additionally, working capital requirements decreased \$343,108 attributable to accounts receivable, inventory, prepaid expenses, accounts payable and accrued expenses used over the same period in 2018.

AYRO's ability to generate cash from operations in future periods will depend in large part on profitability, the rate and timing of collections of AYRO's accounts receivable, inventory turns and AYRO's ability to manage other areas of working capital.

#### Investing Activities

During the nine months ended September 30, 2019, AYRO used cash of \$322,773 in investing activities as compared to \$586,977 used during the same period in 2018, a reduction of \$264,204. The net decrease was primarily due to \$364,000 of tooling purchased for the AYRO 311 vehicle in June 2018, combined with an increase in capital expenditures of equipment purchased in the normal course of business.

### Financing Activities

During the nine months ended September 30, 2019, AYRO generated a net \$3,512,063 from financing activities, as compared to the cash generated of \$2,870,750 during the same period in 2018. During the nine months ended September 30, 2019, cash was generated through the sale of 1,092,215 shares of AYRO's Series Seed 2 Preferred Stock for total proceeds of \$1,911,375 and 303,500 shares of AYRO's Series Seed 3 Preferred Stock for total proceeds of \$607,000. Additionally, \$800,000 in proceeds were received from the sale of promissory notes convertible into AYRO's Series Seed 2 Preferred Stock and 300,000 in proceeds were received from the sale of promissory notes recorded as short term loans during the nine months ended September 30, 2019. In the second quarter of 2019, \$350,000 of principal and \$9,062 of accrued interest from the convertible notes were exchanged into 205,178 shares of AYRO's Series Seed 2 Preferred Stock. During the nine months ended September 30, 2018, cash was generated through the sale 2,300,000 shares of AYRO's Series Seed 1 Preferred Stock for total proceeds of \$2,300,000 and 469,219 shares of AYRO's Series Seed 2 Preferred Stock for total proceeds of \$771,133. In March 2018, AYRO repurchased 250,000 shares of its Series Seed 1 Preferred Stock from certain early investors for \$250,000.

### For the Years Ended December 31, 2018 and 2017

The following table summarizes AYRO's cash flows for the years ended December 31, 2018 and 2017:

	t	or the years end	:d Dece	ember 31,
Cash Flows:		2018		2017
Net cash used in operating activities	\$	(2,364,957)	\$	(863,203)
Net cash used in investing activities	\$	(760,922)	\$	(336,577)
Net cash provided by financing activities	\$	3.082.578	\$	1.282.324

#### Operating Activities

During the year ended December 31, 2018, AYRO used \$2,364,957 in cash from operating activities, an increase of \$1,501,754 when compared to the \$863,203 in cash used in operating activities during the year ended December 31, 2017. The increase in cash used by operating activities was primarily a result of growing the infrastructure of the business. The 2018 fiscal year was AYRO's first full year of operations which required an increase in investment in additional personnel, additional office and warehouse space and other costs associated with developing a high-quality manufacturing business. Additionally, cash used in operations for 2018 was supported by increases in working capital of \$956,614, composed of: reductions in inventories, prepaid expenses combined with increases in accrued expenses and related party payables (sources of cash) of \$2,259,376; offset by an increase in accounts receivable and deposits combined with reductions in accounts payable and deferred revenue (uses of cash) of \$1,302,762. The increase in working capital requirements was predominately offset by an increase in net loss of \$3,115,405 during the year ended December 31, 2018, as compared to December 31, 2017, and a net increase in non-cash operating expenses of \$753,726, as compared to the prior year. Non-cash expenditures include allowances for bad debt, depreciation and amortization and stock-based compensation expense.

AYRO's ability to generate cash from operations in future periods will depend in large part on AYRO's profitability, the rate and timing of collections of its accounts receivable, its inventory turns and its ability to manage other areas of working capital.

#### Investing Activities

During the year ended December 31, 2018, AYRO used cash of \$760,922 in investing activities as compared to \$336,577 used during the comparative period in 2017, an increase in cash used of \$424,345. The net increase is primarily due to cash used in the purchase of capital equipment including tooling for the AYRO 311 vehicle. Other than capital expense needed to develop new products, AYRO does not anticipate any significant purchases of equipment beyond that which is anticipated for use in the normal course of AYRO's core business activity.

#### Financing Activities

During the year ended December 31, 2018, AYRO raised \$3,298,007 through non-institutional sales of Series Seed 1 and Series Seed 2 Preferred Stock, as compared to \$1,222,500 in the year ended December 31, 2017. Additionally, in 2018, AYRO redeemed \$250,000 of preferred stock and \$375 of common stock to certain early investors.

In 2018, AYRO financed a delivery truck for \$34,946 under a standard purchase finance agreement.

# **Contractual Obligations and Commitments**

AYRO has made certain indemnities, under which it may be required to make payments to an indemnified party, in relation to certain transactions. AYRO indemnifies its directors and officers, to the maximum extent permitted under the laws of the State of Delaware. In connection with AYRO's facility leases, AYRO has indemnified its lessors for certain claims arising from the use of the facilities. The duration of the indemnities varies and, in many cases, is indefinite. These indemnities do not provide for any limitation of the maximum potential future payments AYRO could be obligated to make. Historically, AYRO has not been obligated to make any payments for these obligations and no liabilities have been recorded for these indemnities.

#### Off-Balance Sheet Arrangements

Other than lease commitments incurred in the normal course of business and certain indemnification provisions, AYRO does not have any off-balance sheet financing arrangements or liabilities, guarantee contracts, retained or contingent interests in transferred assets, or any obligation arising out of a material variable interest in an unconsolidated entity. AYRO does not have any subsidiaries to include or otherwise consolidate into the financial statements. Additionally, AYRO does not have interests in, nor relationships with, any special purpose entities.

#### **Related Party Transactions**

Royalty Agreement

On March 1, 2017, AYRO entered into the Outsourced CVO Services Agreement with SI that is controlled by Mr. Okonsky and Mr. Adams, each a founder of AYRO and a current AYRO board member, in its effort to accelerate the start-up of AYRO's operations. In return for acceleration assistance and SI providing services of the Chief Visionary Officer role, pursuant to the agreement, AYRO paid a monthly retainer of \$6,000 per month. On a quarterly basis, AYRO also remitted to SI a royalty of a percentage (see table below) of its revenues less the retainer amounts for the measurement quarter paid. In connection with this agreement, AYRO granted 350,000 options to purchase shares of AYRO common stock at an exercise price of \$0.667 per share under the AYRO Equity Plan, which was subsequently cancelled in December 2019.

	Revenues	Royalty Percentage
\$	0 - \$25,000,000	3.0%
\$	25,000,000 - \$50,000,000	2.0%
\$	50,000,000 - \$100,000,000	1.0%
Over \$100.00	00.001	0.5%

SI was also granted a right to nominate up to two members of AYRO's board of directors.

In addition, on April 1, 2017, AYRO and SI entered into a fee-for-service agreement, pursuant to which SI agreed to provide accounting and financial, graphics and marketing services to AYRO, based on the market-standard hourly rates as set forth in the agreement.

Effective as of January 1, 2019, AYRO agreed to an amendment to the Outsourced CVO Services Agreement to reduce the royalty percentage to a flat 0.5% for all revenue levels. In connection to this amendment, AYRO granted each of Mr. Okonsky and Mr. Adams an additional 700,000 options to purchase \$0.95 per share, pursuant to the AYRO Equity Plan, which options were fully vested as of September 30, 2019 and subsequently cancelled in December 2019.

Effective as of October 14, 2019, AYRO and SI terminated the Outsourced CVO Services Agreement, and as consideration for SI to terminate the agreement, AYRO issued 850,000 shares of AYRO common stock to SI (or its designees).

In December 2019, the Company, SI, Christian Okonsky and Mark Adams agreed to cancel (i) the options to purchase 350,000 shares of AYRO common stock previously granted to SI in March 2017, and (ii) the options to purchase an aggregate of 1,400,000 shares of AYRO common stock previously granted to Mr. Okonsky and Mr. Adams in connection with the amendment to the Outsourced CVO Services Agreement to reduce the royalty percentages, in exchange for 1,593,550 shares of AYRO common stock.

For the years ended 2017, 2018, and 2019 prior to termination, AYRO paid SI \$60,000, \$187,494 and \$60,000, respectively, pursuant to the Outsourced CVO Services Agreement, and \$123,538, \$36,694 and \$1,275, respectively, pursuant to the fee-for service agreement for accounting and financial, graphics and marketing services.

Consulting Agreement

On January 15, 2019, AYRO entered into a fee-for-service-based agreement with SCLLC, an entity that is controlled by Mr. Adams, John Constantine and Will Steakley, who are principal stockholders of AYRO, in an effort to support the strategic direction of AYRO. The duties of SCLLC include (a) participating in strategic advisory conference calls with management; (b) making introductions to interested parties of strategic value; (c) advising AYRO on capital structure; and (d) acting as ambassadors to promote the company within the Central Texas community. In 2019, SCLLC received five-year warrants to purchase an aggregate of 652,500 shares of AYRO common stock at a \$2.00 exercise price and 247,500 shares of the AYRO common stock in connection with the services rendered. Payments accrued for services rendered for the year ended December 31, 2019 were \$249,938.

Loan from SI

In January 2019, AYRO received \$50,000 in a short-term loan from SI. The short-term loan did not bear any interest. The amount was repaid in March 2019.

Adams Note, Amendment and Lock-Up Agreement

On October 14, 2019, Mr. Adams, a current member of the board of directors of AYRO, was issued a secured promissory note in the aggregate principal amount of \$500,000, in exchange for funding \$100,000 to AYRO on or before October 15, 2019, and \$400,000 on or before October 24, 2019. The note is secured by a first lien security interest in all of the assets of AYRO and accrues interest at 14% per annum, until the promissory note is repaid. The note was to mature on the earlier of March 12, 2020, or the date that is three business days following the closing of a reverse merger transaction involving AYRO.

On December 13, 2019, AYRO and Mr. Adams entered into an amendment to the promissory note, extending the maturity date of the note to April 30, 2021. As consideration, AYRO issued 500,000 shares of common stock to Mr. Adams. Such shares are subject to a six-month lock-up period.

AYRO has not paid any principal or interest accrued on the promissory note. As of December 31, 2019, the aggregate principal amount of \$500,000 is outstanding and \$13,386 of interest is accrued and payable.

Cenntro Agreement

In April 2017, AYRO entered into a Manufacturing Licensing Agreement with Cenntro, that provides for its four-wheel sub-assemblies to be licensed and sold to AYRO for final manufacturing and sale in the United States.

In 2017, AYRO executed a Stock Purchase Agreement with Cenntro for three million (3,000,000) shares of AYRO's common stock. As consideration, Cenntro contributed cash of \$50,000, raw material inventory items valued at \$92,061 and supply chain tooling and assembly line development and ramp-up valued at \$307,939. As of December 31, 2019, Cenntro owned approximately 13.73% of AYRO's outstanding common stock on a fully-diluted basis.

In 2017, AYRO executed a supply chain contract with Cenntro. Currently, AYRO purchases 100% of its four-wheel vehicle chassis, cabs and wheels through this supply chain relationship with Cenntro. Contract terms are industry-standard and reflect arms-length market pricing and other relevant terms.

In 2018, AYRO purchased supply-chain tooling to be placed in Cenntro's facility with a promissory note to Cenntro for the cost. The tooling note was repaid in March 2019. As of December 31, 2019 and 2018, the amounts outstanding to Cenntro for factory tooling were \$0 and \$324,202, respectively.

In December 2019, Cenntro agreed to convert \$1,100,000 of its accounts receivable due from AYRO into 1,100,000 shares of AYRO's Series Seed 3 Preferred Stock. As of December 31, 2019, and 2018, the amounts outstanding to Cenntro for trade accounts payable were \$133,117 and \$2,149,295, respectively.

#### **Critical Accounting Policies and Estimates**

AYRO's accounting policies are fundamental to understanding its management's discussion and analysis. AYRO's significant accounting policies are presented in Note 1 to its consolidated financial statements, which are included elsewhere in the exhibits to this Form 8-K. AYRO has identified certain significant accounting policies which involve a higher degree of judgment and complexity in making certain estimates and assumptions that affect amounts reported in its consolidated financial statements, as summarized below.

Revenue Recognition

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. AYRO adopted the ASU No. 2014-09 for the year ended December 31, 2018.

Product revenue from customer contracts is recognized on the sale of each electric vehicle as vehicles are shipped to customers. Ownership and risk of loss transfers to the customer based on FOB shipping point and freight charges are the responsibility of the customer. Payments are typically received at the point control transfers or in accordance with payment terms customary to the business.

Subscription revenue from revenue sharing with Destination Fleet Operators ("DFO") is recorded in the month the vehicles in AYRO's fleet is rented. AYRO established its rental fleet in late March 2019. For the rental fleet, AYRO retains title and ownership to the vehicles and places them in DFO's in resort communities that typically rent golf cars for use in those communities. Subscription revenue from revenue sharing activities for the nine-months ended September 30, 2019 and 2018 were \$9,941 and \$0, respectively.

Amounts billed to customers related to shipping and handling are classified as shipping revenue, and AYRO has elected to recognize the cost for freight and shipping when control over vehicles has transferred to the customer as an operating expense. AYRO's policy is to exclude taxes collected from a customer from the transaction price of automotive contracts. Shipping revenue for the nine-months ended September 30, 2019 and 2018 were \$67,168 and \$38,049, respectively.

Services and other revenue consist of non-warranty after-sales vehicle services. Service revenue for the nine-months ended September 30, 2019 and 2018 were \$5,459 and \$0, respectively.

Payments received in advance of the delivery of vehicles or performance of services are reported in the accompanying balance sheets as deferred income.

Stock-Based Compensation

AYRO accounts for stock-based compensation in accordance with the guidance of FASB Accounting Standards Codification ("ASC") Topic 718, Compensation – Stock Compensation. Under the fair value recognition provisions of FASB ASC Topic 718, which requires all stock-based compensation costs to be measured at the grant date based on the fair value of the award and is recognized as compensation expense ratably over the period the services are rendered, which is generally the option vesting period. AYRO uses the Black-Scholes option pricing method to determine the fair value of stock options and thus determining compensation expense associated with the grant. AYRO measures stock-based compensation expense for its non-employees and consultants under FASB ASC 505-50, Accounting for Equity Instruments that are Issued to Other than Employees for Acquiring or in Conjunction with Selling Goods and Services. In accordance with ASC Topic 505-50, these stock options and warrants issued as compensation for services provided to AYRO are accounted for based upon the fair value of the services provided. The fair value of the equity instrument is charged directly to compensation expense and additional-paid-in capital over the period during which services are rendered.

Net Earnings or Loss Per Share

AYRO's computation of earnings (loss) per share ("EPS") includes basic and diluted EPS. Basic EPS is measured as the income (loss) available to common stockholders divided by the weighted average number of common shares outstanding for the period. Diluted EPS is similar to basic EPS but presents the dilutive effect on a per share basis of potential common shares (e.g., common stock warrants and common stock options) as if they had been converted at the beginning of the periods presented, or issuance date, if later. Potential common shares that have an anti-dilutive effect (i.e., those that increase income per share or decrease loss per share) are excluded from the calculation of diluted EPS.

Loss per common share is computed by dividing net loss by the weighted average number of shares of common stock outstanding during the respective periods. Basic and diluted loss per common share is the same for all periods presented because all common stock warrants and common stock options outstanding were anti-dilutive.

At September 30, 2019 and 2018, AYRO excluded the outstanding warrant and option securities, which entitle the holders thereof to ultimately acquire shares of common stock, from its calculation of earnings per share, as their effect would have been anti-dilutive.

# Use of Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management makes these estimates using the best information available at the time the estimates are made; however, actual results could differ from those estimates.

#### Fair Value Measurements

AYRO follows FASB ASC 820-10, Fair Value Measurements and Disclosures, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The standard provides a consistent definition of fair value which focuses on an exit price that would be received upon sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The standard also prioritizes, within the measurement of fair value, the use of market-based information over entity specific information and establishes a three-level hierarchy for fair value measurements based on the nature of inputs used in the valuation of an asset or liability as of the measurement date.

The three-level hierarchy for fair value measurements is defined as follows:

- Level 1 inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active
  markets.
- Level 2 inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability other than quoted prices, either directly or indirectly including inputs in markets that are not considered to be active.
- Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement

Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The carrying amounts reported in the accompanying financial statements for current assets and current liabilities approximate the fair value because of the immediate or short-term maturities of the financial instruments. As of September 30, 2019 and 2018, AYRO did not have any level 2 or level 3 instruments.

#### Inventories

Inventories are reported at the lesser of cost (using the first-in, first-out method, "FIFO") or net realizable value. Inventories consist of purchased chassis, cabs, batteries, truck beds/boxes, component parts as well as freight, tariffs, duties and other transport-in costs. Inventories are categorized as raw materials, work-in-process and finished goods as of September 30, 2019 and December 31, 2018. Work-in-process and finished goods include labor and overhead costs.

#### Intangible Assets

Intangible assets consist of the cost in registering patents for AYRO's unique inventions. Such patent-related expenses are recorded at their estimated fair value on the date of cost encumbrance and are being amortized over an estimated life of 5 years. Intangible assets also include investments made with the supply chain partner, who is also an investor, for tooling and assembly line configuration. Amortization expense for the nine months ended September 30, 2019 and 2018 was \$87,968 and \$65.876, respectively.

AYRO follows FASB ASC 360, Accounting for Impairment or Disposal of Long-Lived Assets ("ASC 360"). ASC 360 requires that if events or changes in circumstances indicate that the cost of long-lived assets or asset groups may be impaired, an evaluation of recoverability would be performed by comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying value to determine if a write-down to market value would be required. Long-lived assets or asset groups that meet the criteria in ASC 360 as being held for sale are reflected at the lower of their carrying amount or fair market value, less costs to sell. AYRO's management has determined that there is no impairment as of September 30, 2019.

#### Income Taxes

AYRO accounts for income tax using an asset and liability approach, which allows for the recognition of deferred tax benefits in future years. Under the asset and liability approach, deferred taxes are provided for the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The accounting for deferred income tax calculation represents AYRO management's best estimate on the most likely future tax consequences of events that have been recognized in AYRO's financial statements or tax returns and related future anticipation. A valuation allowance is provided for deferred tax assets if it is more likely than not these items will either expire before AYRO is able to realize their benefits, or that future realization is uncertain.

AYRO evaluates uncertainty in income tax positions based on a more-likely-than-not recognition standard. If that threshold is met, the tax position is then measured at the largest amount that is greater than 50% likely of being realized upon ultimate settlement. If applicable, AYRO records interest and penalties as a component of income tax expense.

As of September 30, 2019 and December 31, 2018, there were no accruals for uncertain tax positions.

#### **Business Combinations**

AYRO utilizes the acquisition method of accounting for business combinations and allocate the purchase price of an acquisition to the various tangible and intangible assets acquired and liabilities assumed based on their estimated fair values. AYRO primarily establishes fair value using the income approach based upon a discounted cash flow model. The income approach requires the use of many assumptions and estimates including future revenues and expenses, as well as discount factors and income tax rates. Other estimates include:

- Estimated step-ups or write-downs for fixed assets and inventory;
- Estimated fair values of intangible assets; and
- Estimated income tax assets and liabilities assumed from the target.

While AYRO uses its best estimates and assumptions as part of the purchase price allocation process to accurately value assets acquired and liabilities assumed at the business acquisition date, AYRO's estimates and assumptions are inherently uncertain and subject to refinement. As a result, during the purchase price allocation period, which is generally one year from the business acquisition date, AYRO records adjustments to the assets acquired and liabilities assumed, with the corresponding offset to goodwill. For changes in the valuation of intangible assets between preliminary and final purchase price allocation, the related amortization is adjusted in the period it occurs. Subsequent to the purchase price allocation period, any adjustment to assets acquired or liabilities assumed is included in operating results in the period in which the adjustment is determined.

From inception through September 30, 2019, AYRO has not contemplated nor consummated any acquisitions. However, should AYRO issue shares of its common stock in an acquisition, it will be required to estimate the fair market value of the shares issued.

#### **Recent Accounting Pronouncements**

In February 2016, the FASB issued ASU Topic 2016-02, Leases, ("ASU 842"). The guidance in this ASU supersedes the leasing guidance in ASU Topic 840, Leases. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement.

The new standard is effective for fiscal years beginning after December 15, 2019. Early adoption is permitted. AYRO is currently evaluating the impact of the pending adoption of the new standard on its financial statements.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606) ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. ASU 2014-09 implements a five-step process for customer contract revenue recognition that focuses on transfer of control, as opposed to transfer of risk and rewards. The amendment also requires enhanced disclosures regarding the nature, amount, timing and uncertainty of revenues and cash flows from contracts and customers. Other major provisions include the capitalization and amortization of certain contract costs, ensuring the time value of money is considered in the transaction price, and allowing estimates of variable consideration to be recognized before contingencies are resolved in certain circumstances. The amendments in ASU 2014-09 are effective for reporting periods beginning after December 15, 2017, and early adoption is prohibited. Entities can transition to the standard either retrospectively or as a cumulative-effect adjustment as of the date of the adoption. AYRO adopted ASU 2014-09 for the year ended December 31, 2018. The adoption of ASU 2014-09 did not have a material effect on AYRO's financial statements.

#### Concentration of Credit Risk

Financial instruments that potentially expose AYRO to concentrations of credit risk consist principally of cash, cash equivalents and accounts receivable. AYRO places its cash and cash equivalents with financial institutions with high credit quality. As of September 30, 2019, AYRO had \$60,823 of cash and cash equivalents on deposit or invested with its financial and lending institutions.

AYRO provides credit to customers in the normal course of business. AYRO performs ongoing credit evaluations of its customers' financial condition and limit the amount of credit extended when deemed necessary.

#### Foreign Currency Risk

From inception through September 30, 2019, all transactions for AYRO have been settled in U.S. dollars. Should AYRO begin transacting business in other currencies, AYRO is subject to exposure from changes in the exchange rates of local currencies.

AYRO has not entered into any financial derivative instruments that expose it to material market risk, including any instruments designed to hedge the impact of foreign currency exposures. AYRO may, however, hedge such exposure to foreign currency exchange fluctuations in the future.

# INFORMATION ABOUT AYRO

The following section describes the business and operations of AYRO, which will be a substantial portion of the business and operations of the combined company following the consummation of the merger. As used in this section, the terms "we," "our," and "us" refer to AYRO.

# **Business Overview**

AYRO designs and manufactures compact, sustainable electric vehicles for closed campus mobility, urban and community transport, local on-demand and last mile delivery, and government use. AYRO's three- and four-wheeled purpose-built electric vehicles are geared toward commercial customers including universities, last mile delivery services and food service providers. AYRO was initially formed as a Texas corporation on May 17, 2016 and converted to a Delaware corporation on July 24, 2019.

# **AYRO Products**

AYRO vehicles provide the end user an environmentally friendly alternative to internal combustion engine vehicles (cars powered by gasoline or diesel oil), for light duty uses, including low-speed logistics, maintenance and cargo services, at a lower total cost.

# AYRO Club Car 411



Target specifications and features for the AYRO Club Car 411 are as follows:

	AYRO Club Car 411 – Target Vehicle Specifications Overview			
	Chassis			
Body Options; Chassis: Enclosed Van Box, Pickup with Sides & Tailgate, Flatbed; chassis of reinforced steel/coated				
Layout:	2-wheel rear wheel drive, 4-wheel vehicle			
	Powertrain			
Motor/Batteries:	10 kW, 13.4 HP			
	72 Volt System, 8.64 kWh capacity, EV-designed VRLA batteries			
	Dimensions			
Length:	146 in. / 370.8 cm / 12' 2"			
Width: 55 in. / 139.7 cm / 4' 7"				
Height: 75 in. / 190.5 cm / 6' 3"				
Dry Weight:	Flatbed Dry Weight: 2,300 lbs. / 1043 kg;			
	Pickup Dry Weight: 2,350 lbs. / 1066 kg;			
	Cargo Box Dry Weight: 2,650 lbs. / 1202 kg			
Wheels & Tires:	14" Alloy Wheels with 175/65/R14 DOT certified street radial tires			
	Upgrade Lift Kit option to 185/70/R14 certified street radial tires			
	Performance			
Top Speed:	Up to 25 /45 mph (Governed Speed based on state regulations for low speed vehicle operations on streets wit			
	posted speeds of up to 35 mph (45 mph in Texas)			
Grade:	Up to 22%			
Payload Capacity:	1,100 lbs. /498.9 kg / 1/2 ton			
Turning Radius:	157 in. /3.9 m / 13' 1"			
Braking Distance:	25 ft. @ 25 mph /7.6 m @ 40 km/h / Best in Class			

The AYRO Club Car 411 (the "AYRO 411 Fleet") is a family of electric, four-wheel compact, light-duty utility trucks sold exclusively through AYRO's contracted partner, Club Car, as part of a global multi-year sustainability solution development, sales and marketing agreement. Each of the AYRO 411 Fleet of vehicles is classified as a street legal low speed vehicle ("LSV"), defined as a four-wheeled motor vehicle, other than an all-terrain vehicle, that is capable of reaching speeds of at least 20 miles per hour ("mph") but not greater than 25 mph, with a gross vehicle weight rating of less than 3,000 pounds and meets the safety standards in Title 49 of the U.S. Code of Federal Regulations, section 571.50.



The AYRO 411 Fleet has an expected range of up to 50 miles and a maximum speed range of 25 mph (or 40 kilometers per hour), in line with the United States Department of Transportation ("USDOT") regulations for low-speed vehicles and with most state statutes, which typically limit the speed of LSVs to 25 mph on 35 mph posted roads. The current AYRO 411 Fleet includes:

- the 411 Flatbed truck, which provides drivers with considerable versatility of use;
- the 411 Pickup truck, which is ideal for hauling;
- the 411 Cargo Van Box, a fully enclosed cargo box.



The AYRO 411 Fleet has zero gas emissions, a recharge capability of up to six to eight hours using 120V/20A outlets and has a payload capacity of up to 1,100 pounds. AYRO estimates that the AYRO 411 Fleet's operating costs are approximately 50% lower per year compared to similarly sized gas-powered trucks/vans. Vehicles in the AYRO 411 Fleet are equipped with:

- Reinforced steel (coated) chassis houses the motor, controller and enclosed battery operating system;
- Auto-grade suspension with Transverse Leaf Spring on the front and horizontal spring with coil-over shock in the rear;
- Power assisted
- steering;
- Street legal if registered/licensed per standard vehicles by dealer or user:
- Multi-point, anchored DOT compliant safety harnesses for driver and passenger;
- a standard back-up camera (appears on larger LCD display see below);
- a standard 7-inch (17.7 centimeter) LCD display;
- a standard manual parking

break

- four-wheel all-disk braking system and corrosion resistant body panels; and
- heating and ventilation systems in the cabin of the truck.



With its low speed, zero-emissions, and cost-effectiveness, the AYRO 411 Fleet seeks to satisfy the needs of a variety of customers, including university and college campuses, retailers, airports and ports, business parks and campuses, warehouses, production facilities, resorts and theme parks, apartments and condos.

# AYRO 311 Autocycle



Target specifications and features for the AYRO 311 are as follows:

	AYRO 311 – Target Vehicle Specifications Overview
Chassis	
Chassis/Body:	Reinforced powder-coated steel; body options include a two-seater, a two-seater with option windows, and a one
	seater with a custom cargo area
Layout:	Front-wheel drive, 3-wheeled
	Powertrain
Engine:	7.5 kW / Permanent Magnet DC, 10.9 horsepower, 85A AC Controller
	Dimensions
Wheelbase:	89.5 in. / 227.3cm
Length:	126 in. / 320 cm / 10'5"
Width:	66 in. / 168 cm / 5° 5"
Height:	64 in. / 161.2 cm / 5°3"
Weight:	1,352 lbs. / 613 kg
Wheels:	165/55R 15 (Front) 195/50R 15 (Rear)
	Performance
Top Speed:	Up to 50 mph / 80 km
Grade:	Up to 25%
Payload Capacity:	2 passengers (in-line seating) or 1 passenger + cargo
Turning Radius:	30 ft. / 9.1 m
Braking Distance:	25 ft. @ 50 mph / 7.6 m @ 80km/h

The AYRO 311 Autocycle (the "AYRO 311") is a compact, light-duty street-legal electric vehicle with a maximum speed of up to 50 mph. Strategically engineered with USDOT-compliant automotive parts, the AYRO 311 is built to a high-performance standard, has standard automotive controls and does not require any special licenses or conditions in order to drive. Like the AYRO 411 Fleet, it has a range of up to 50 miles, has zero gas emissions and a recharge capability of up to six to eight hours using 120V/20A and its operating costs are estimated to be approximately 50% lower per year compared to gas-powered vehicles.



# AYRO 311's equipment includes:

- a standard back-up camera, a standard 7-inch (17.7 centimeter) LCD display;
- a standard manual parking break; enclosed and corrosion resistant body panels;
- heating, ventilation, and fan systems in the cabin of the vehicle;
- standard automotive controls including foot accelerator and brake pedals;
- a USDOT-approved windshield, a windshield wiper and washer system;
- a driver's 3-point safety belt and a passenger's 4-point safety belt; warning flashers;
- AM and FM radio;
- · Bluetooth capabilities;
- a GPS system and
- an SD card slot.



With its automotive-style controls (a steering wheel and foot pedals), the AYRO 311 drives like a regular car and accommodates the average consumer, is designed for neighborhood food delivery, last mile delivery, parking enforcement and urban dwellers. More specifically, this product targets urban dwellers due to its compact size in dense urban environments. The AYRO 311 also targets commercial customers, such as neighborhood food and product delivery fleets, gated communities, country clubs, and colleges and universities due to its highly customizable appearance with a range of brand and logo wraps, spot graphics, and color options (glossy white or athletic red), its compact design and ability to go virtually anywhere. The AYRO 311 also targets municipalities and facilities as customers for use in parking enforcement, special events, and public safety.

# AYRO 511 (Concept)

AYRO is currently investigating and researching the concept vehicle, AYRO 511, a new full-time four-wheel drive electric vehicle. The AYRO 511 is expected to have 13 inches (33 centimeters) of clearance and enhanced stability in a diverse array of terrains and seasons. Additionally, the truck will be designed to operate with an automotive-style drive system, cutting driving noise down to a minimum.

#### **Additional Models and Vehicles**

AYRO is currently in discussions with Club Car regarding a variety of new models and vehicles.

#### Manufacturing and Supply Chain

#### Manufacturing Agreement with Cenntro

In 2017, AYRO partnered with Cenntro Automotive Group, Ltd. ("Cenntro"), which operates a large electric vehicle factory in the automotive district in Hangzhou, China, in a supply chain agreement to provide sub-assembly manufacturing services. Through the partnership, Cenntro acquired nineteen percent (19%) of AYRO's common stock. Cenntro beneficially owned approximately 13.7% as of December 31, 2019. Cenntro owns the design of the AYRO 411 Fleet vehicles and has granted AYRO an exclusive license to purchase the AYRO 411 Fleet vehicles for sale in North America.

Under AYRO's Manufacturing License Agreement with Cenntro (the "MLA"), in order for AYRO to maintain its exclusive territorial rights pursuant to the MLA, for the first three years after the effective date of April 27, 2017, AYRO must meet the following minimum sale requirements: (i) a minimum of 300 units sold by the first anniversary of the effective date of the MLA; (ii) a minimum of 800 units sold by the second anniversary of the effective date of the MLA; and (iii) a minimum of 1,300 units sold by the third anniversary of the effective date of the MLA. Cenntro will determine the minimum sale requirements for the years thereafter. Should any event of default occur, the other party may terminate the MLA by providing written notice to the defaulting party, who will have 90 days from the effective date of the notice to cure the default. Unless waived by the party providing notice, a failure to cure the default(s) within the time 90-day time frame will result in the automatic termination of the MLA. Events of default under the MLA include a failure to make a required payment when due, the insolvency or bankruptcy of either party, the subjection of either party's property to any levy, seizure, general assignment for the benefit of creditors, and a failure to make available or deliver the products in the time and manner provided for in the MLA.

Cenntro is also being used to perform sub-assembly manufacturing of the 311. AYRO imports semi-knocked-down vehicle kits from Cenntro for both the 411 and 311 models. The vehicle kits are received through shipping containers by AYRO's assembly facility in Round Rock, Texas. The vehicles are then assembled with limited customization requirements per order. As such, the partnership with Cenntro allows AYRO to scale manufacturing operations without significant investment in capital expenditures, and therefore bring products to market rapidly.

AYRO currently occupies 19,000 square feet of manufacturing space configuration in a "U"-shaped assembly line with multiple stations per vehicle. AYRO's manufacturing space, as currently occupied, allows up to five assembly lines plus adequate raw material storage. The chart below indicates the number of vehicles and assembly time required for each. Assembly time also includes USDOT quality checks and testing as the final step of the assembly process. Additionally, the number of vehicles indicated below assumes a single shift. AYRO believes that its volumes could be doubled per line by adding a second shift that would operate from 4pm to midnight.

		Vehicles
Vehicle	Assembly time (Man-Hours)	assembled per line, per month
AYRO 411	12.0	200
AYRO 311	14.0	200
AYRO 311x (estimated)	15.0	180

### Master Procurement Agreement with Club Car

In March 2019, AYRO entered into a five-year Master Procurement Agreement (the "MPA") with Club Car for the sale of AYRO's four-wheeled vehicles. The MPA grants Club Car the exclusive right to sell the AYRO 411 Fleet in North America, provided that Club Car orders a mutually agreed on number of AYRO vehicles per year. Under the terms of the MPA, AYRO receives orders from Club Car dealers for vehicles of specific configurations, and AYRO invoices Club Car once the vehicle has shipped. The MPA has an initial term of five years commencing January 1, 2019 and may be renewed by Club Car for successive one-year periods upon 60 days' prior written notice. AYRO also agreed to collaborate with Club Car on developing new products similar to the AYRO 411 Fleet and improvements to existing products, and AYRO granted Club Car a right of first refusal to purchase similar commercial utility vehicles which AYRO develops during the term of the MPA. AYRO is currently engaged in discussions with Club Car to develop additional products to be sold by Club Car in Europe and Asia, but there can be no assurance that these discussions will be successful. Pursuant to the MPA, AYRO also granted Club Car a right of first refusal in the event that AYRO intends to sell 51% or more of its assets or equity interests, which right of first refusal is exercisable for a period of 45 days following AYRO's delivery of an acquisition notice to Club Car.

#### Strategic Partnership with Autonomic

Additionally, AYRO is developing a technology platform that can be deployed to any vehicle as additional value-add subscriptions offered directly to the end customer. AYRO has partnered with Autonomic, a wholly-owned subsidiary of Ford Smart Mobility LLC, to collect vehicle health, use and location information (telematics) in its transportation mobility cloud and produce purpose-built information back to AYRO, customers and fleet operators, generating an additional revenue stream. Working together, the companies aim to develop a range of services to enable mobility applications for AYRO's line of vehicles which power everything from moving products and equipment to people and last-mile delivery services.

#### **Engineering Development and Production Process Validation**

As a baseline, AYRO's product development and engineering efforts align with the Society of Automotive Engineering ("SAE") J2258\_201611 standards for Light Utility Vehicles. The J2258 standard provides key compliance criteria for Gross Vehicle Weight Rating ("GVWR"), occupant protection and safety restraint systems, lateral and longitudinal stability, center of gravity and operating controls, among others. AYRO's test validation and inspection standards follow Federal Motor Vehicle Safety Standards ("FMVSS") 49 CFR 571.500 for LSVs with the additions of SAE J585 and FMVSS 111 for rear visibility, lighting, signaling, reflectors, changes in direction of movement, back-up camera response timing and field of view.

AYRO's development standards and test compliance validation processes are supported by a variety of test documentation including supplier self-reporting, third party laboratory test reports and regional compliance validation with the California Air Resource Board ("CARB") for speed, range and environmental performance.

AYRO's production system follows a lean, cell-based, manufacturing model. The process involves the following five sequential cells: (1) cab preparation, (2) chassis preparation, (3) system integration and testing, (4) final assembly and integration test, and (5) QA & FMVSS Compliance. Assembly quality and shift efficiency metrics are measured daily by AYRO production staff at end of every shift.

AYRO maintains a certification and compliance check list for each vehicle. AYRO's three and four-wheeled vehicles use an automotive style steering wheel, turn signal stalk, headlight, running light and reverse light controls, a multi-speed windshield wiper and washer and an accelerator and brake pedal consistent with controls employed in standard passenger cars. As the AEV 311 and AEV 411 are direct drive vehicles, there is no stick shift, clutch, paddle shift, or belt driven CSV (continuously variable) transmission needed to operate the vehicle within the intended torque band and speed range. Accordingly, AYRO's vehicles are homologated under existing 49 CFP 571.500 the U.S., state and local LSV requirements and the corresponding motorcycle and autocycle requirements under 49 CFR 571.3.

### The Industry and AYRO's Competitive Position

The U.S. electric vehicle market is expected by many commentators to increase dramatically over the next decade, driven by factors such as the country's increasingly urbanized population, the significant cost of owning and operating gas-powered vehicles, the growing global awareness of the damaging effects of pollution and greenhouse gas emissions, and rising investment in clean technology and supporting infrastructure.

A segment of the electric vehicle market, low speed electric vehicles ("LSEVs")—which are LSVs but cannot be powered by gas or diesel fuel—are growing increasingly popular as eco-friendly options for consumers and commercial entities. LSEVs run on electric motors fueled by a variety of different batteries, such as lithium ion, molten salt, zinc-air and various nickel-based designs.

In 2017, the global LSEV market was valued at approximately \$2,395 million, according to Allied Market Research, and global sales of LSEVs have only continued to grow over the past two years, with sales expected to reach 1.5 million units in 2021. According to the Low Speed Electric Vehicles Market report conducted by Market Study Report, over the next five years, the LSEV market is expected to register a 10.8% compound annual growth rate in terms of revenue, with the global market size expected to reach \$8,870 million by 2024, up from \$4,790 million in 2019.

# Trends Driving the Need for Electric Vehicles

Trends such as increasingly stringent government regulations aimed toward reducing vehicle emissions, growing urban populations, and social pressure to adopt sustainable lifestyles all create a demand for more ecologically and economically sustainable methods of transportation. This demand continues to spur technological advancements and LSEV market growth.

Incentivizing Effect of Government Rules and Regulations. Expanding rules and regulations governing vehicle emissions have contributed to growth in the LSEV market. In particular, the U.S., Germany, France, and China have implemented stringent laws and regulations governing vehicular emissions, requiring automobile manufacturers to use advanced technologies to combat high-emission levels in vehicles. To incentivize clean-energy use, many governments are increasingly instituting substantial incentives for consumers to purchase electric vehicles, such as:

- tax credits, rebates, and exemptions; reduced vehicle registration fees;
- · reduced utility rates; and
- parking incentives.

Further, governments are establishing infrastructure benchmarks to support the growth of the electric vehicle industry.

A prime example of government involvement in developing the electric vehicle industry, a recent New Jersey bill aims to have 330,000 electric vehicles on state roads by the end of 2024 and a total of 2 million by 2035. To facilitate this goal, the bill calls for the state to have 400 fast-charging stations and another 1,000 slow-charging stations, both by 2025. Thirty percent of all apartment, condo and townhouse developments in New Jersey would need to have chargers by 2030, while half of all franchise hotels would need to have chargers by 2050. As the network of government rules and regulations expands, so too should investment in the research and development of LSEV technology and infrastructure.

Urbanization on the Rise. According to the U.N., in 2015, 55% of the world's population was urban, and by 2050, it is estimated that this percentage will increase to 68%. As the world population continues to urbanize, a growing number of consumers are expected to seek alternatives, such as LSEVs, to internal combustion engine vehicles in order to save money and space in congested city streets.

Increasing Sense of Social Responsibility. In tandem with governmental efforts to curb pollution and encourage more sustainable transportation practices, consumers face increasing social pressure to adopt eco-friendly lifestyles. As this demand grows, the LSEV market should continue to develop.

### Target Markets

The multipurpose applications and clean energy use of LSEVs make them popular across a wide array of industries and customers, including college and university campuses, resorts and hotels, corporate parks, hospitals, warehouses, individual consumers, last mile delivery service providers, municipalities, and the food service industry. A number of these market segments, and AYRO's competitive position within them, are discussed in greater detail below.

Universities. LSEVs are growing increasingly common on university and college campuses due to a number of factors. LSEVs fulfill the versatile needs of campuses better than golf carts or standard combustion vehicles because, not only does LSEVs' low speed threshold promote safer driving among pedestrians, the vehicles are also street legal with on-road safety features, enabling drivers to drive on roads and free up pedestrian space along sidewalks and smaller pathways. Additionally, the significantly reduced carbon imprint of LSEVs compared to internal combustion engine vehicles appeal to environmentally aware students and professors looking to promote environmental sustainability on campus. By transitioning from internal combustion engine vehicles to LSEVs, campuses should be able to reduce significantly the costs spent on fuel, oil, parts, and maintenance. AYRO's vehicles, particularly the AYRO 411 Fleet, provide all of these benefits to university and college campuses. AYRO estimates that in the U.S., there are over 1,800 higher education campuses with over 10,000 students each with over 400 on-campus vehicles that are ideal targets for the AYRO 411 Fleet as campuses transition from fossil-fueled campus fleet vehicles to EVs.

Food Delivery Services. As the millennial generation assumes a more substantial portion of the consumer population, customers increasingly favor convenience and timeliness, spurring dramatic growth in online ordering and delivery services across a wide swath of industries, including food delivery and restaurant ordering services. Food delivery sales are anticipated to increase over 20% per year, culminating in an expected \$365 billion worldwide by 2030, according to Upserve. Upserve further estimates that approximately 60% of U.S. consumers report that they order delivery or takeout at least once a week. Within the next decade, potentially over 40% of restaurant sales will be attributable to delivery services, according to Morgan Stanley.

In its market research, AYRO has determined that delivery services, including restaurants using the AYRO 311 as a delivery vehicle rather than outsourcing delivery to third party services have reduced their delivery costs by up to 50%. Delivery service companies using the AYRO 311 as an in-house delivery vehicle rather than outsourcing delivery are also better equipped to manage the customer experience and maintain customer relationships and data.

Last Mile Delivery Service. Retail focus on last mile delivery—the movement of goods from a transportation hub to the final delivery destination—has grown exponentially over the past few years due to the rise in online ordering and e-commerce. Consumers' ability to pick and choose products based on delivery speed and availability makes last mile delivery a key differentiator among retailers. Last mile delivery provides retailers timelier and more convenient delivery options not offered by the main three shipping services in the U.S. (the U.S. Postal Service, FedEx, and UPS). Additionally, given the increasing designation of low emission zones in urban centers, retailers will need to continue to deploy eco-friendly vehicles. Retailers will likely expand the use of LSEV fleets to make deliveries in low emission zones due to their zero gas emissions and lower price than competing electric vehicles. AYRO expects that the AYRO 411 Fleet, with its variety of cargo bed options ideal for hauling and delivery and its low price point, should stand out among the competition. Additionally, the AYRO 311 autocycle is ideal for short point-destination deliveries for smaller packages and urgent urban courier-style deliveries.

Municipalities. As more city governments adopt regulations geared toward reducing pollution from vehicles, cities are increasingly looking to replace their municipal vehicles with zero-emission fleets. Such fleet overhauls, however, can be costly. LSEVs are a cheaper and more practical option for cities daunted by the cost of standard electronic vehicles. AYRO's LSEVs have both on and off-road capabilities, making them particularly versatile for municipalities.

On-Road and Personal Transportation. LSEVs offer a feasible and practical method of transportation, especially in urban centers. Because AYRO's LSEVs are street-legal, they offer city dwellers a more sustainable, cost-efficient, easily maneuverable, compact and light weight option compared to internal combustion engine vehicles. AYRO LSEVs also offer a variety of specifications and equipment, meaning that consumers do not have to sacrifice comfort or convenience.

#### **Market Considerations**

AYRO primarily focuses on the LSEV North American market, which is highly competitive and constitutes 28% of the global LSEV market according to Wise Guy Reports. AYRO has examined various considerations with regard to the AYRO's market impact, including cost comparisons to existing vehicles in the market, market validation and target commercial markets.

#### Competition

The worldwide automotive market, particularly for economy and alternative fuel vehicles, is highly competitive, and AYRO expects it will become even more so in the future. Other manufacturers have entered the three-wheeled vehicle market, and AYRO expects additional competitors to enter this market within the next several years. As the LSEV market grows increasingly saturated, AYRO expects to experience significant competition. The most competitive companies in the global LSEV market include HDK Electric Vehicles, Bradshaw Electric Vehicles, Textron Inc., Polaris Industries, Yamaha Motors Co. Ltd., Ingersoll Rand, Inc., Speedway Electric, AGT Electric Cars, Bintelli Electric Vehicles and Ligier Group. AYRO's relationship with Club Car, a division of Ingersoll Rand, Inc., gives AYRO a strong competitive advantage. Despite this fact, many of the other competitors listed above have significantly greater financial, technical, manufacturing, marketing and other resources than AYRO and may be able to devote greater resources to the design, development, manufacturing, distribution, promotion, sale and support of their products. Many of these competitors modify an existing fossil-fuel powered golf cart to meet utility and commercial needs for an all-electric commercial utility vehicle, unlike the AYRO 411 Fleet, which was engineered, designed and produced as a portfolio of electric, light duty trucks and van.

When compared to internal combustion engine vehicles, AYRO's vehicles are significantly more attractive based on tax, title and license fees and CO2 emissions. Compared to a standard Ford F150 (gasoline) pickup truck (2.7 liter), the AYRO 411 Fleet provides an approximate 49% reduction in operating expenses and an approximate 100% reduction in CO2 emissions (if renewed energy is used to charge the AYRO vehicles, an increasing trend for most higher education campuses and government facilities). Compared to a Nissan Versa (gasoline) four cylinder (1.6 liter) sub-compact car, the AYRO 311 provides a similarly drastic reduction in operating expenses and CO2 emissions. Additionally, the AYRO 311's starting manufacturer suggested retail price ("MSRP") is \$9,999. Arcimoto and SOLO market three-wheeled electric vehicles with starting MSRPs of \$19,900 and \$15,888, respectively.

AYRO's most closely-matched competitor in the LSEV industry is Polaris Gem ("Gem"), an LSEV manufacturer that manufactures products designed for applications similar to AYRO's. Gem offers three passenger vehicle models and two utility vehicle models. Although Gem's GEM el XD model, which is similar to vehicles in the AYRO 411 Fleet, has a lower starting MSRP than the AYRO 411 Fleet, the GEM el XD would need to be highly configured to match the standard AYRO 411 Fleet features and, with such configuration, would exceed the base MSRP of each vehicle in the AYRO 411 Fleet. The AYRO 411 Fleet has a greater pick-up bed and van box capacity that the GEM el XD, in addition to 13% more horsepower and a 48% better turning radius, allowing drivers of the AYRO 411 Fleet to execute maneuvers in tighter spaces than they would using the GEM el XD.

AYRO expects competition in its industry to intensify in the future in light of increased demand for alternative fuel vehicles, continuing globalization and consolidation in the worldwide automotive industry. Factors affecting competition include product quality and features, innovation and development time, pricing, reliability, safety, customer service and financing terms. Increased competition may lead to lower vehicle unit sales and increased inventory, which may result in downward price pressure and may adversely affect AYRO's business, financial condition, operating results and prospects. AYRO's ability to successfully compete in its industry will be fundamental to its future success in existing and new markets and its market share. There can be no assurances that AYRO will be able to compete successfully in its markets. If AYRO's competitors introduce new cars or services that compete with or surpass the quality, price or performance of AYRO's vehicles or services, AYRO may be unable to satisfy existing customers or attract new customers at the prices and levels that would allow AYRO to generate attractive rates of return on its investment. Increased competition could result in price reductions and revenue shortfalls, loss of customers and loss of market share, which could harm AYRO's business, prospects, financial condition and operating results.

# **AYRO's Strategy**

AYRO's goal is to continue to develop and commercialize, automotive-grade, sustainable electric transportation solutions for the markets and use cases that AYRO believes can be well served by AYRO's purpose-built, street legal and road-ready electric vehicles. AYRO's business strategy includes the following:

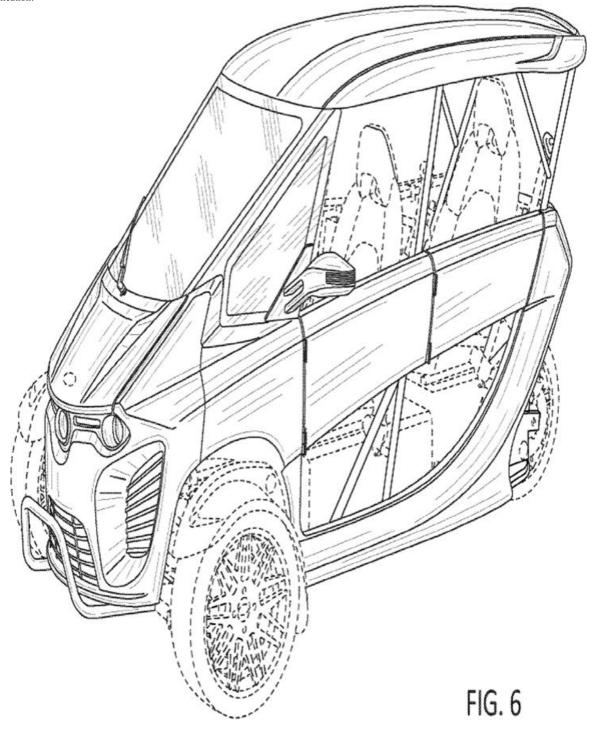
- Leverage the relationship with Club Car to expand AYRO's product portfolio and increase customer base. AYRO is working on and has plans to expand its current electric transportation solutions portfolio in collaboration with Club Car. This plan includes next generation light duty trucks and new purpose-driven electric vehicles. Additionally, AYRO is collaborating with Club Car's sales and marketing teams to expand adoption of its vehicles in the United States and intends to expand its geographical footprint within Club Car's global distribution and channel network.
- Rapidly scale up AYRO's operations to achieve growth. AYRO intends to direct resources to scale up AYRO's operations, which AYRO believes is needed to increase
  its revenue, including expanding and optimizing its automotive component supply chain and AYRO's flow-based assembly operations in Round Rock, Texas. Further,
  AYRO plans to include expanding sales territories and adding distribution channels, forming strategic partnerships to build-out its whole product offering and to access
  additional sales channels or to accelerate product adoption for particular vertical markets, building AYRO's brand, and increasing manufacturing capacity to produce
  higher volumes of electric vehicles.
- Identify defined markets and use cases which are currently under-served but represent sizable market opportunity sub-sets of the electric vehicle market and focus development efforts on road-ready autocycles and other purpose-built electric vehicles to address such markets. AYRO is currently developing a new series of automotive-grade autocycles, engineered and optimized to meet targeted use cases such as last mile and urban delivery. AYRO is also working on Club Car's next generation, electric light duty trucks and developing a new purpose-built vehicle with Club Car. AYRO intends to direct resources to advance the development of such purpose-built transportation solutions which AYRO believes will allow the company to address currently underserved, yet growth markets, that are application specific. AYRO believes that AYRO's all electric transportation solutions, such as its compact, lightweight and maneuverable campus and urban vehicles, can benefit targeted geographical and vertical customers by offering lower annual/lifetime total cost of ownership for zero emissions/zero carbon footprint vehicles.
- Invest in research and development and qualification of sensors, cameras, software and mobility services seeking to enhance the value of using AYRO's electric vehicles and to derive incremental potential revenue streams for AYRO and its partner ecosystem. AYRO intends to integrate radio frequency-enabled hardware and develop data collection, communication processes and mobility services in collaboration with Autonomic. AYRO and Autonomic plan to develop a technology platform that collects vehicle health, use and location information (telematics) into its transportation mobility cloud and produces purpose-built information back to AYRO, customers and fleet operators, the subscription to which can be offered to the end customers which AYRO believes will enhance the value of using AYRO's electric vehicles and provide additional revenue stream.

# **Intellectual Property**

# Patents

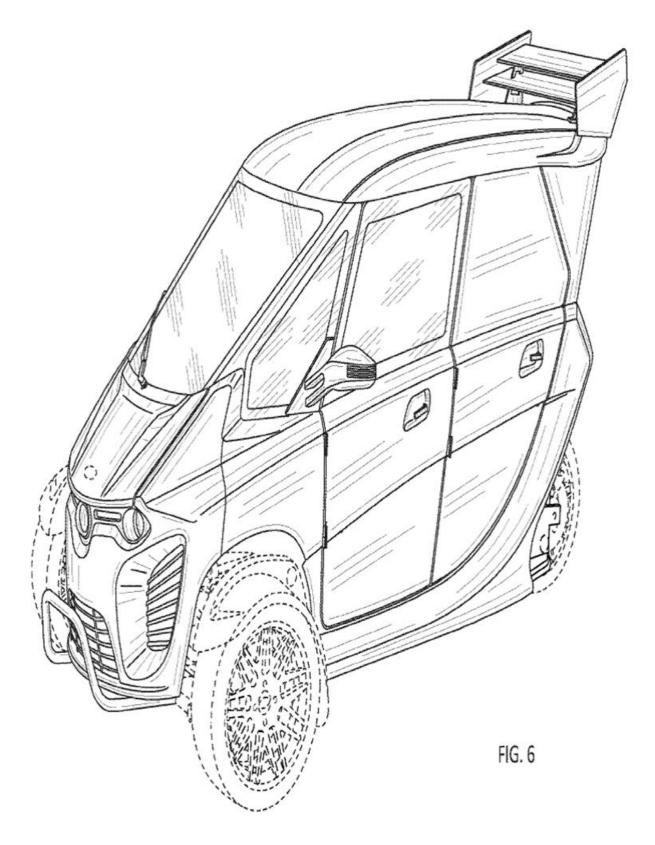
AYRO has submitted two design patent applications covering their vehicles.

- 1. United States Application No. 29/653,522.
  - This application covers one of the designs for a three-wheel vehicle for AYRO. The following is a diagram of the vehicle from the application:



• This first application has been approved by the USPTO and the issue fee has been paid. AYRO will have a registration number from the USPTO once the number has been assigned.

- 2. United States Application No 29/653,523.
  - This application covers a different design for a three-wheel vehicle for AYRO. The following is a diagram for this vehicle from the application:



• This application has also been approved by the USPTO and the issue fee has been paid. AYRO will have a registration number from the USPTO once the number has been assigned.

#### Trademark and Trade Name

AYRO has applied for the registration of the following with the United States Patent and Trademark Office:

 "AYRO" – Applied for on May 15, 2019, serial number 88431321.



• AYRO LOGO" number 88651927 - Applied for on October 11, 2019, serial

AYRO has also filed international applications for the AYRO word mark in the EU, Mexico, and Canada.

# Governmental Programs, Incentives and Regulations

Many governmental standards and regulations relating to safety, fuel economy, emissions control, noise control, vehicle recycling, substances of concern, vehicle damage, and theft prevention are applicable to new motor vehicles, engines, and equipment manufactured for sale in the United States, Europe, and elsewhere. In addition, manufacturing and other automotive assembly facilities in the United States, Europe, and elsewhere are subject to stringent standards regulating air emissions, water discharges, and the handling and disposal of hazardous substances. The most significant of the standards and regulations affecting AYRO are discussed below.

#### Mobile Source Emissions Control

The federal Clean Air Act imposes stringent limits on the amount of regulated pollutants that lawfully may be emitted by new vehicles and engines produced for sale in the United States. The current ("Tier 2") emissions regulations promulgated by the Environmental Protection Agency, or EPA, set standards for motorcycles. Tier 2 emissions standards also establish durability requirements for emissions components to 5 years or 30,000 kilometers.

California has received a waiver from the EPA to establish its own unique emissions control standards for certain regulated pollutants. New vehicles and engines sold in California must be certified by the California Air Resources Board ("CARB"). CARB's emissions standards for motorcycles are in line with those of the EPA. AYRO currently expect that its vehicles will meet and exceed both the EPA's and CARB's standards.

# Motor Vehicle Safety

The National Highway Traffic Safety Administration ("NHTSA") defines a motorcycle as "a motor vehicle with motive power having a seat or saddle for the use of the rider and designed to travel on not more than three wheels in contact with the ground." In order for a manufacturer to sell motorcycles in the U.S., the manufacturer has to self-certify to meet a certain set of regulatory requirements promulgated by the NHTSA in its FMVSS.

AYRO's FMVSS strategy is designed to meet both federal motorcycle and state-specific autocycle requirements, as applicable, and conform as much as possible to automotive FMVSS requirements while not violating the motorcycle requirements that AYRO must meet.

The National Traffic and Motor Vehicle Safety Act of 1966, or Safety Act, regulates vehicles and vehicle equipment in two primary ways. First, the Safety Act prohibits the sale in the United States of any new vehicle or equipment that does not conform to applicable vehicle safety standards established by NHTSA. Meeting or exceeding many safety standards is costly, in part because the standards tend to conflict with the need to reduce vehicle weight in order to meet emissions and fuel economy standards. Second, the Safety Act requires that defects related to motor vehicle safety be remedied through safety recall campaigns. A manufacturer is obligated to recall vehicles if it determines the vehicles do not comply with a safety standard. If AYRO or NHTSA determine that either a safety defect or noncompliance exists with respect to any of its vehicles, the cost of such recall campaigns could be substantial.

#### Operator's License and Helmet Requirements

State regulations regarding operator licensing and occupant helmet requirements are currently a nationwide patchwork with regard to certain three-wheeled vehicles that may be classified as autocycles. While the strong majority of states have some form of exemption from helmet and motorcycle license requirements for three-wheeled vehicles qualifying as autocycles, the specific wording of each state's statute may or may not include AYRO 311. In addition, for states that have passed specific autocycle requirements, many require that the vehicle have standard operating controls (accelerator and brakes) and a standard steering wheel, plus additional requirements. The AYRO 311 offers standard controls to meet requirements aligned with these elements. For example, in a selection of AYRO's larger market potential states of California, Texas and Florida, three-wheeled vehicles that are "fully enclosed" or "enclosed cab" are exempt from helmet and motorcycle endorsement requirements.

AYRO's advocacy strategy involves creating a plan to work with state legislatures to advocate the normalization of these rules to reduce consumer confusion in the marketplace that comes from conflicting state-by-state regulations.

# U.S. Environmental Protection Agency ("EPA") Certification

AYRO's product programs are built on plug-in electric, zero emissions platforms. AYRO reports federal and state emissions data consistent with 10 CFR 474 and California Air Resources Board requirements for Zero-Emission Vehicle certification.

### Electromagnetic Compatibility

The Federal Communications Commission (FCC) is the federal agency responsible for implementing and enforcing the communications law and regulations, including title 47 of the Code of Federal Regulations, specifically Part 15, which regulates unlicensed radio-frequency transmissions, both intentional and unintentional. With very few exceptions, all electronics devices must be reviewed to comply with Part 15 before they can be advertised or sold in the U.S. market.

# Motor Vehicle Manufacturer and Dealer Regulation

As with helmet laws and driver license requirements, state laws that regulate the manufacture, distribution, and sale of motor vehicles are a patchwork, nationwide. AYRO's agreement with Club Car aims to provide U.S. and targeted countries channel and dealer coverage. For AYRO's electric vehicles, outside of AYRO's collaboration with Club Car or another third-party sales/distribution white label partner, AYRO plans on a multi-faceted approach to sales, including exploring the following: (i) developing an expanded network of channel partners; (ii) entering into direct sales via a national leasing company that will in turn consummate sales with end users in a variety of states; and/or (iii) opening facilities in high growth states and delivering the vehicle to the end user via a common carrier.

AYRO is registered as a manufacturer in Texas, California, Colorado, Louisiana, Florida, Arizona, with additional state applications pending approval.

# Pollution Control Costs

AYRO is required to comply with stationary source air pollution, water pollution, and hazardous waste control standards that are now in effect or are scheduled to come into effect with respect to AYRO's manufacturing operations.

# Compliance with Environmental Laws

Compliance by AYRO with applicable environmental requirements during the years ended December 31, 2019 and 2018 and subsequently has not had a material effect upon its capital expenditures, earnings or competitive position.

# **Employees**

As of January 1, 2020, AYRO employed a total of 15 full-time and 2 part-time employees at its principal executive offices in Round Rock, Texas. None of AYRO's employees are covered by a collective bargaining agreement. AYRO considers its relationship with its employees to be strong.

#### **Properties**

AYRO leases approximately 23,950 square feet of space in Round Rock, Texas, under a lease that expires in December 2026. AYRO's manufacturing model only requires standard light-industrial warehouse space and is scalable based on orders.

Future minimum payments under the lease are as follows:

# Year Ending December 31,

2020 - \$269,897

2021 - \$276,098

2022 - \$282,486

2023 - \$289,066

2024 - \$295,843

2025 - \$302,823

2026 - \$310,013

### **Legal Proceedings**

From time to time, AYRO may be involved in litigation relating to claims arising out of its operations in the normal course of business. AYRO is not currently a party to any legal proceedings, the adverse outcome of which, in its management's opinion, individually or in the aggregate, would have a material adverse effect on the results of its operations or financial position.

### RISK FACTORS

You should carefully consider the risks described below. The risks and uncertainties described below are not the only ones DropCar and AYRO face, and these factors should be considered in conjunction with general investment risks and other information included in the exhibits to this Current Report on Form 8-K (the "Form 8-K"), including the matters addressed in the section titled "Forward-Looking Statements" under Item 8.01 of this Form 8-K. You should read and consider the risks associated with the business of AYRO as these risk factors will also affect the operations of the combined company going forward because, assuming that the sale of substantially all of the assets of the DropCar business (the "Asset Sale") pursuant to that certain Asset Purchase Agreement, dated as of December 19, 2019 by and among DropCar, Inc. ("DropCar"), DropCar Operating Company, Inc., a Delaware corporation and Wholly-owned subsidiary of DropCar ("DropCar Operating"), DC Partners Acquisition, LLC, Spencer Richarson and David Newman (the "Asset Purchase Agreement") is approved, the business of the combined company will be AYRO's business. You should also read and consider the risk factors associated with DropCar because these risk factors may affect the operations and financial results of the combined company.

### Risks Related to the Proposed Merger

There is no assurance when or if the merger will be completed. Any delay in completing the merger may substantially reduce the intended benefits that DropCar and AYRO expect to obtain from the merger.

On December 19, 2019, DropCar, ABC Merger Sub, Inc., a wholly-owned subsidiary of DropCar("Merger Sub") and AYRO, Inc. ("AYRO") entered into an agreement and plan of merger and reorganization (as may be amended from time to time, the "Merger Agreement"), which provides for, among other things, the merger of AYRO with and into Merger Sub, with AYRO continuing as the surviving corporation and a wholly-owned subsidiary of DropCar. Completion of the merger is subject to the satisfaction or waiver of a number of conditions as set forth in the Merger Agreement, including the approval by DropCar's stockholders, approval by Nasdaq of DropCar's application for initial listing of DropCar's common stock in connection with the merger, and other customary closing conditions. There can be no assurance that DropCar and AYRO will be able to satisfy the closing conditions or that closing conditions beyond their control will be satisfied or waived. If the conditions are not satisfied or waived, the merger may not occur or will be delayed, and DropCar and AYRO each may lose some or all of the intended benefits of the merger. In addition, if the Merger Agreement is terminated under certain circumstances, DropCar or AYRO may be required to pay a termination fee of \$1,000,000. Moreover, each of DropCar and AYRO has incurred and expect to continue to incur significant expenses related to the merger, such as legal and accounting fees, some of which must be paid even if the merger is not completed.

In addition, if the Merger Agreement is terminated and DropCar's or AYRO's board of directors determines to seek another business combination, it may not be able to find a third party willing to provide equivalent or more attractive consideration than the consideration to be provided by each party in the merger. In such circumstances, the DropCar Board of Directors (the "DropCar Board") may elect to, among other things, divest all or a portion of DropCar's business, or take the steps necessary to liquidate all of DropCar's business and assets, and in either such case, the consideration that DropCar receives may be less attractive than the consideration to be received by DropCar pursuant to the Merger Agreement. Further, approval of the issuance of shares of DropCar's common stock to AYRO equity holders as merger consideration in the merger (the "Share Issuance") and the Asset Sale are conditioned on the approval by DropCar's stockholders of each other. Accordingly, if the Share Issuance is not approved, the Asset Sale will not be completed.

The issuance of shares of DropCar common stock to AYRO stockholders in the merger will substantially dilute the voting power of current DropCar stockholders. Having a minority share position may reduce the influence that current stockholders have on the management of DropCar.

Pursuant to the terms of the Merger Agreement, at the effective time of the merger, DropCar will issue shares of its common stock to AYRO equity holders as merger consideration, including shares to be issued in respect of the sale of shares of AYRO common stock (or common stock equivalents) and warrants to purchase AYRO common stock resulting in gross proceeds of an aggregate of \$2 million (the "AYRO Private Placement") and upon conversion of the bridge loans immediately prior to the closing of the merger. As a result, upon completion of the merger, the current DropCar stockholders will hold approximately 18.0% of the issued and outstanding equity in DropCar and former AYRO stockholders will own pre-reverse stock split shares and pre-reverse stock split shares issuable upon exercise of certain warrants equal to approximately 80.0% of the issued and outstanding equity in DropCar, in each case, excluding certain warrants, options and restricted stock units. Accordingly, the issuance of the shares of DropCar common stock to AYRO equity holders in the merger will significantly reduce the ownership stake and relative voting power of each share of DropCar common stock held by current DropCar stockholders. Consequently, following the merger, the ability of DropCar's current stockholders to influence the management of DropCar will be substantially reduced.

Because the lack of a public market for AYRO common stock makes it difficult to evaluate the fairness of the merger, AYRO stockholders may receive consideration in the merger that is greater than or less than the fair market value of the AYRO common stock.

The outstanding capital stock of AYRO is privately held and is not traded in any public market. The lack of a public market makes it extremely difficult to determine the fair market value of AYRO shares. Since the percentage of DropCar's common stock to be issued to AYRO equity holders was determined based on negotiations between the parties, it is possible that the value of the DropCar common stock to be issued in connection with the merger will be greater than the fair market value of AYRO shares. Alternatively, it is possible that the value of the shares of DropCar common stock to be issued in connection with the merger will be less than the fair market value of AYRO shares.

Directors and officers of DropCar and AYRO may have interests in the merger that are different from, or in addition to, those of DropCar stockholders and AYRO stockholders generally that may influence them to support or approve the merger.

The officers and directors of DropCar and AYRO may have interests in the merger that are different from, or are in addition to, those of DropCar stockholders and AYRO stockholders generally. Effective upon the closing of the merger, Mr. Keller and Mr. Smith will be employed by the combined company and receive compensation and other consideration. Three of the current directors of DropCar, which shall include Joshua Silverman and two other current DropCar directors, and all of the current directors of AYRO will be appointed as directors of the combined company after the completion of the merger and receive cash and equity compensation in consideration for such service. All of AYRO's executive officers are expected to continue to serve as executive officers of DropCar after the completion of the merger. Each outstanding stock option to acquire shares of AYRO common stock held by executive officers and directors of AYRO will be converted into an option to acquire shares of DropCar common stock. In addition, the directors and executive officers of DropCar and AYRO also have certain rights to indemnification or to directors' and officers' liability insurance that will survive the completion of the merger. These interests may have influenced the directors and executive officers of DropCar and AYRO to support or recommend the proposals presented to DropCar and AYRO stockholders.

The announcement and pendency of the merger could have an adverse effect on DropCar's or AYRO's business, financial condition, results of operations or business prospects.

The announcement and pendency of the merger could disrupt DropCar's and/or AYRO's businesses in the following ways, among others:

- DropCar's or AYRO's current and prospective employees could experience uncertainty about their future roles within the combined company; and, this uncertainty might adversely affect DropCar's or AYRO's ability to retain, recruit and motivate key personnel;
- the attention of DropCar's or AYRO's management may be directed towards the completion of the merger and other transaction-related considerations and may be diverted from the day-to-day business operations of DropCar or AYRO, as applicable, and matters related to the merger may require commitments of time and resources that could otherwise have been devoted to other opportunities that might have been beneficial to DropCar or AYRO, as applicable;

- customers, prospective customers, suppliers, collaborators and other third parties with business relationships with DropCar or AYRO may decide not to renew or may decide to seek to terminate, change or renegotiate their relationships with DropCar or AYRO as a result of the merger, whether pursuant to the terms of their existing agreements with DropCar or AYRO; and
- the market price of DropCar's common stock may decline to the extent that the current market price reflects a market assumption that the proposed merger will be completed.

Should they occur, any of these matters could adversely affect the businesses of, or harm the financial condition, results of operations or business prospects of, DropCar or AYRO.

During the pendency of the merger, DropCar or AYRO may not be able to enter into a business combination with another party and will be subject to contractual limitations on certain actions because of restrictions in the Merger Agreement.

Covenants in the Merger Agreement impede the ability of DropCar or AYRO to make acquisitions or complete other transactions that are not in the ordinary course of business pending completion of the merger other than the sale of substantially all assets of the assets of DropCar pursuant to the Asset Purchase Agreement, the AYRO Private Placement and the issuance of pre-funded warrants to purchase shares of AYRO common stock at an exercise price of \$0.001 per share, to be issued in a nominal stock subscription (the "Nominal Stock Subscription"). As a result, if the merger is not completed, the parties may be at a disadvantage to their competitors. In addition, while the Merger Agreement is in effect and subject to limited exceptions, each party is prohibited from soliciting, initiating, encouraging or taking actions designed to facilitate any inquiries or the making of any proposal or offer that could lead to the entering into certain extraordinary transactions with any third party, such as a sale of assets, an acquisition, a tender offer, a merger or other business combination outside the ordinary course of business. These restrictions may prevent each of DropCar and AYRO from pursuing otherwise attractive business opportunities or other capital structure alternatives and making other changes to its business or executing certain of its business strategies prior to the completion of the merger, which could be favorable to DropCar stockholders or AYRO stockholders.

Certain provisions of the Merger Agreement may discourage third parties from submitting competing proposals, including proposals that may be superior to the arrangements contemplated by the Merger Agreement.

The terms of the Merger Agreement prohibit each of DropCar and AYRO from soliciting competing proposals or cooperating with persons making unsolicited takeover proposals, except in limited circumstances if the DropCar Board determines in good faith, after consultation with its independent financial advisor, if any, and outside counsel, that an unsolicited competing proposal constitutes, or would reasonably be expected to result in, a superior competing proposal and that failure to take such action would be reasonably likely to result in a breach of the fiduciary duties of the DropCar Board. In addition, if DropCar or AYRO terminate the Merger Agreement under specified circumstances, including, in the case of DropCar, terminating because of a decision of the DropCar Board to recommend a superior competing proposal, DropCar or AYRO would be required to pay a termination fee of \$1,000,000. This termination fee may discourage third parties from submitting competing proposals to DropCar or its stockholders and may cause the DropCar Board to be less inclined to recommend a competing proposal.

The rights of AYRO stockholders who become DropCar stockholders in the merger and DropCar stockholders following the merger will be governed by the A&R Charter and the A&R Bylaws.

Upon consummation of the merger, outstanding shares of AYRO common stock will be converted into the right to receive shares of DropCar common stock. AYRO stockholders who receive shares of DropCar common stock in the merger will become DropCar stockholders. As a result, AYRO stockholders who become stockholders in DropCar will be governed by DropCar's organizational documents and bylaws, rather than being governed by AYRO's organizational documents and bylaws. Pursuant to the Merger Agreement, DropCar's certificate of incorporation will be amended and restated, subject to DropCar stockholders' approval of the amended and restated charter proposal (the "A&R Charter"), and DropCar's bylaws will be amended and restated (the "A&R Bylaws"), immediately prior to the effective time of the merger.

The Exchange Ratio is not adjustable based on the market price of DropCar common stock so the merger consideration at the closing may have a greater or lesser value than at the time the Merger Agreement was signed.

The Merger Agreement has set the Exchange Ratio formula for the AYRO common stock, and the Exchange Ratio is only adjustable upward or downward to reflect DropCar's and AYRO's equity capitalization as of immediately prior to the effective time of the merger. Any changes in the market price of common stock before the completion of the merger will not affect the number of shares AYRO securityholders will be entitled to receive pursuant to the Merger Agreement. Therefore, if before the completion of the merger the market price of DropCar common stock declines from the market price on the date of the merger agreement, then AYRO securityholders could receive merger consideration with substantially lower value. Similarly, if before the completion of the Merger the market price of DropCar common stock increases from the market price on the date of the Merger Agreement, then AYRO securityholders could receive merger consideration with substantially more value for their shares of AYRO capital stock than the parties had negotiated for in the establishment of the Exchange Ratio.

If the merger does not qualify as a reorganization under Section 368(a) of the Internal Revenue Code of 1986, as amended, or is otherwise taxable to U.S. AYRO equity holders, then such holders may be required to pay U.S. federal income taxes.

For U.S. federal income tax purposes, the merger is intended to constitute a reorganization within the meaning of Section 368(a) of the Code. If the Internal Revenue Services (the "IRS") or a court determines that the merger should not be treated as a reorganization, a holder of AYRO common stock and warrants would recognize taxable gain or loss upon the exchange of AYRO common stock and conversion of warrants for DropCar common stock and warrants pursuant to the Merger Agreement.

### DropCar is expected to incur substantial expenses related to the merger with AYRO.

DropCar is expected to incur substantial expenses in connection with the merger with AYRO, as well as operating as a public company. DropCar will incur significant fees and expenses relating to legal, accounting, financial advisory and other transaction fees and costs associated with the merger. Actual transaction costs may substantially exceed AYRO's estimates and may have an adverse effect on the combined company's financial condition and operating results.

Failure to complete the merger could negatively affect the value of DropCar common stock and the future business and financial results of both DropCar and AYRO.

If the merger is not completed, the ongoing businesses of DropCar and AYRO could be adversely affected and each of DropCar and AYRO will be subject to a variety of risks associated with the failure to complete the mergers, including without limitation the following:

- diversion of management focus and resources from operational matters and other strategic opportunities while working to implement the merger;
- reputational harm due to the adverse perception of any failure to successfully complete the merger;
   and
- having to pay certain costs relating to the merger, such as legal, accounting, financial advisory, filing and printing fees.

If the merger is not completed, these risks could materially affect the market price of DropCar common stock and the business and financial results of both DropCar and AYRO.

# The merger is expected to result in a limitation on the combined company's ability to utilize its net operating loss carryforward.

Under Section 382 of the Code, use of DropCar's net operating loss carryforwards ("NOLs") will be limited if DropCar experiences a cumulative change in ownership of greater than 50% in a moving three year period. DropCar will experience an ownership change as a result of the merger and therefore its ability to utilize its NOLs and certain credit carryforwards remaining at the effective time of the merger will be limited. The limitation will be determined by the fair market value of DropCar's common stock outstanding prior to the ownership change, multiplied by the applicable federal rate. It is expected that the merger will impose a limitation on DropCar's NOLs. Limitations imposed on DropCar's ability to utilize NOLs could cause U.S. federal and state income taxes to be paid earlier than would be paid if such limitations were not in effect and could cause such NOLs to expire unused, in each case reducing or eliminating the benefit of such NOLs.

# The opinion received by the DropCar Board of Directors from Gemini has not been, and is not expected to be, updated to reflect changes in circumstances that may have occurred since the date of the opinion.

At a meeting held on December 18, 2019, DropCar's financial advisor, Gemini, rendered its opinion as to the fairness of the merger consideration from a financial point of view to DropCar as of the date of such opinion, and such opinion was one of many factors considered by the DropCar Board in approving the merger. The opinion does not speak as of the time the merger will be completed or any date other than the date of such opinion. Subsequent changes in the operation and prospects of DropCar or AYRO, general market and economic conditions and other factors that may be beyond the control of DropCar or AYRO, may significantly alter the value of DropCar or AYRO or the prices of the shares of DropCar common stock by the time the merger is to be completed. The opinion does not address the fairness of the merger consideration from a financial point of view to DropCar at the time the merger is to be completed, or as of any other date of such opinion, and the Merger Agreement does not require that the opinion be updated, revised or reaffirmed prior to the closing of the merger to reflect any changes in circumstances between the date of the signing of the Merger Agreement and the completion of the merger as a condition to closing the merger.

# The merger may be completed even though material adverse changes may result from the announcement of the merger, industry-wide changes or other causes.

In general, either party can refuse to complete the merger if there is a material adverse change (as defined in the Merger Agreement) affecting the other party between December 19, 2019, the date of the Merger Agreement, and the closing of the merger. However, some types of changes do not permit either party to refuse to complete the merger, even if such changes would have a material adverse effect on DropCar or AYRO, as the case may be:

- changes in general economic, business, financial or market conditions;
- changes or events affecting the industries or industry sectors in which the parties operate generally;
- changes in generally accepted accounting principles;
- changes in laws, rules, regulations, decrees, rulings, ordinances, codes or requirements issued, enacted, adopted or otherwise put into effect by or under the authority of any governmental body;
  - changes caused by the announcement or pendency of the merger;
  - changes caused by any action taken by either party with the prior written consent of the other party;

- changes caused by any decision, action, or inaction by governmental or regulatory bodies, with respect to any products of either party;
- changes caused by any act of war, terrorism, national or international calamity or any other similar event;
- with respect to DropCar, a decline in DropCar's stock price; or
- with respect to DropCar, a change in the listing status of DropCar's common stock on Nasdaq.

If adverse changes occur but DropCar and AYRO must still complete the merger, the market price of DropCar common stock may suffer.

DropCar and AYRO may become involved in securities litigation or stockholder derivative litigation in connection with the merger, and this could divert the attention of DropCar and AYRO management and harm the combined company's business, and insurance coverage may not be sufficient to cover all related costs and damages.

Securities litigation or stockholder derivative litigation frequently follows the announcement of certain significant business transactions, such as the sale of a business division or announcement of a business combination transaction. DropCar and AYRO may become involved in this type of litigation in connection with the merger, and the combined company may become involved in this type of litigation in the future. Litigation often is expensive and diverts management's attention and resources, which could adversely affect the business of DropCar, AYRO and the combined company.

# Risks Related to the Reverse Stock Split

The reverse stock split may not increase the combined company's stock price over the long term.

If the amendmen to the A&R Charter to effect a reverse stock split with respect to the issued and outstanding common stock of the combined company immediately following the merger (the "Reverse Stock Split") is approved, the combined company anticipates effecting a reverse stock split in order to cause stock price to be at least \$5.00 immediately following the merger. While it is expected that the reduction in the number of outstanding shares of common stock will proportionally increase the market price of the combined company's common stock upon effectiveness of the reverse stock split, it cannot be assured that the reverse stock split will result in any sustained proportionate increase in the market price of the combined company's common stock, which is dependent upon many factors, including the business and financial performance of the combined company, general market conditions, and prospects for future success, which are unrelated to the number of shares of the combined company's common stock outstanding. Thus, while the stock price of the combined company might meet the initial listing requirements for Nasdaq initially, it cannot be assured that it will continue to do so.

The reverse stock split would have the effect of increasing the amount of common stock that the combined company is authorized to issue without further approval by the combined company's stockholders.

The proposed amended and restated charter for the combined company is anticipated to authorize the combined company to issue 100,000,000 shares of common stock and does not anticipate reducing this amount in connection with the proposed reverse stock split. Except in certain instances, as required by law or by the rules of the securities exchange that lists the combined company's common stock, additional shares of common stock of the combined company may be issued by the combined company without further vote of the combined company's stockholders. If the combined company's board of directors chooses to issue additional shares of the combined company's common stock, such issuance could have a dilutive effect on the equity, earnings and voting interests of the combined company's stockholders.

### The reverse stock split may decrease the liquidity of DropCar's common stock.

Although the DropCar Board believes that the anticipated increase in the market price of DropCar's common stock could encourage interest in its common stock and possibly promote greater liquidity for its stockholders, such liquidity could also be adversely affected by the reduced number of shares outstanding after the reverse stock split. The reduction in the number of outstanding shares may lead to reduced trading and a smaller number of market makers for DropCar's common stock.

### The reverse stock split may lead to a decrease in overall market capitalization of the combined company.

Should the market price of DropCar's common stock decline after the reverse stock split, the percentage decline may be greater, due to the smaller number of shares outstanding, than it would have been prior to the reverse stock split. A reverse stock split is often viewed negatively by the market and, consequently, can lead to a decrease in the overall market capitalization of the combined company. If the per share market price does not increase in proportion to the reverse stock split ratio, then the value of the combined company, as measured by its stock capitalization, will be reduced. In some cases, the per-share stock price of companies that have effected reverse stock splits subsequently declined back to pre-reverse split levels, and accordingly, it cannot be assured that the total market value of DropCar's common stock will remain the same after the reverse stock split is effected, or that the reverse stock split will not have an adverse effect on DropCar's stock price due to the reduced number of shares outstanding after the reverse stock split.

### Risks Related to the Combined Company Following the Merger

# DropCar stockholders and AYRO stockholders may not realize a benefit from the merger commensurate with the ownership dilution they will experience in connection with the merger.

If the combined organization is unable to realize the full strategic and financial benefits currently anticipated from the merger, DropCar stockholders and AYRO stockholders will have experienced substantial dilution of their ownership interests in their respective companies without receiving any commensurate benefit, or only receiving part of the commensurate benefit to the extent the combined organization is able to realize only part of the strategic and financial benefits currently anticipated from the merger.

You should carefully consider the risks described below. The risks and uncertainties described below are not the only ones DropCar and AYRO face, and these factors should be considered in conjunction with general investment risks and other information included in the exhibits to this Current Report on Form 8-K (the "Form 8-K"), including the matters addressed in the section titled "Forward-Looking Statements" under Item 8.01 of this Form 8-K. You should read and consider the risks associated with the business of AYRO as these risk factors will also affect the operations of the combined company going forward because, assuming that the sale of substantially all of the assets of the ropCar bisiness (the "Asset Sale") pursuant to that certain Asset Purchase Agreement, dated as of December 19, 2019 by and among DropCar, Inc. ("DropCar"), DropCar Operating Company, Inc., a Delaware corporation and Wholly-owned subsidiary of DropCar ("DropCar Operating"), DC Partners Acquisition, LLC, Spencer Richarson and David Newman (the "Asset Purchase Agreement") is approved, the business of the combined company will be AYRO's business. You should also read and consider the risk factors associated with DropCar because these risk factors may affect the operations and financial results of the combined company.

# The market price of the combined company's common stock after the merger may be subject to significant fluctuations and volatility, and the stockholders of the company may be unable to resell their shares at a profit and incur losses.

There has not been a public market for the combined company's common stock. The market price of the combined company's common stock could be subject to significant fluctuation following the merger. The business of DropCar differs from that of AYRO in important respects and, accordingly, the results of operations of the combined company and the market price of the combined company common stock following the merger may be affected by factors different from those currently affecting the results of operations of DropCar. Market prices for securities of technology companies and electric vehicle companies in particular have historically been particularly volatile and have shown extreme price and volume fluctuations that have often been unrelated or disproportionate to the operating performance of those companies. Broad market and industry factors, as well as general economic, political and market conditions such as recessions or interest rate changes, may seriously affect the market price of the combined company's common stock, regardless of the actual operating performance of the combined company. Some of the factors that may cause the market price of the combined company's common stock to fluctuate include:

- investors react negatively to the effect on the combined company's business and prospects from the merger;
- the announcement of new products, new developments, services or technological innovations by the combined company or the combined company's competitors;
- actual or anticipated quarterly increases or decreases in revenue, gross margin or earnings, and changes in the combined company's business, operations or prospects;
- announcements relating to strategic relationships, mergers, acquisitions, partnerships, collaborations, joint ventures, capital commitments, or other events by the combined company or the combined company's competitors;

- conditions or trends in the electric vehicle or transportation industries:
- changes in the economic performance or market valuations of other electric vehicle or transportation companies;
- decline in electric vehicle industry enthusiasm or interest;
- general market conditions or domestic or international macroeconomic and geopolitical factors unrelated to the combined company's performance or financial condition;
- sale of the combined company's common stock by stockholders, including executives and directors;
- volatility and limitations in trading volumes of the combined company's common stock;
- volatility in the market prices and trading volumes of technology stocks;
- the combined company's ability to finance its
- ability to secure resources and the necessary personnel to pursue the plans of the combined company;
- failures to meet external expectations or management guidance;
- changes in the combined company's capital structure or dividend policy, future issuances of securities, sales or distributions of large blocks of common stock by stockholders;
- the combined company's cash position;
- announcements and events surrounding financing efforts, including debt and equity securities:
- analyst research reports, recommendation and changes in recommendations, price targets, and withdrawals of coverage;
- departures and additions of key personnel;
- disputes and litigations related to intellectual properties, proprietary rights, and contractual obligations:
- investigations by regulators into the operations of the combined company or those of the competitors;
- changes in applicable laws, rules, regulations, or accounting practices and other dynamics;
   and
- other events or factors, many of which may be out of the combined company's control.

In the past, following periods of volatility in the overall market and the market prices of particular companies' securities, securities class action litigations have often been instituted against these companies. Litigation of this type, if instituted against the combined company, could result in substantial costs and a diversion of the management's attention and resources of the combined company. Any adverse determination in any such litigation or any amounts paid to settle any such actual or threatened litigation could require that the combined company make significant payments.

If the merger is consummated, the business operations, strategies and focus of DropCar will fundamentally change, and these changes may not result in an improvement in the value of its common stock.

Pending the consummation of the merger, and subject to approval of the Asset Sale Proposal, it is currently anticipated that the combined company would focus its resources on executing AYRO's current business plan. Accordingly, substantially simultaneously following the merger, the combined company has agreed to sell DropCar's legacy business and, as such, the stockholders of DropCar and AYRO will not participate in the future prospects of such DropCar legacy assets.

Following the merger, it is expected that the combined company's primary products will be AYRO's electric vehicles. Consequently, if the merger is consummated, an investment in DropCar's common stock will primarily represent an investment in the business operations, strategies and focus of AYRO. AYRO expects to incur losses as it expands its operations, product suite and sales territories, and AYRO's products may not be profitable at commercial scale. The failure to successfully scale up AYRO's operations and achieve growth with additional products and territories will significantly diminish the anticipated benefits of the merger and have a material adverse effect on the business of the combined company. There is no assurance that the combined company's business operations, strategies or focus will be successful following the merger, and the merger could depress the value of the combined company's common stock.

The unaudited pro forma combined financial statements are presented for illustrative purposes only, and future results of the combined company may differ materially from the unaudited pro forma financial statements presented in this joint proxy and consent solicitation statement/prospectus.

The unaudited pro forma combined financial statements contained in this joint proxy and consent solicitation statement/prospectus are presented for illustrative purposes only and may not be an indication of the combined company's financial condition or results of operations following the completion of the merger for several reasons. The unaudited pro forma combined financial statements have been derived from the historical financial statements of DropCar and AYRO and adjustments and assumptions have been made regarding the combined company after giving effect to the merger and related transactions. The information upon which these adjustments and assumptions have been made is preliminary, and these kinds of adjustments and assumptions are difficult to make with accuracy. Moreover, the pro forma financial statements do not reflect all costs that are expected to be incurred by the combined company in connection with the merger. As a result, the actual financial condition and results of operations of the combined company following the completion of the merger may not be consistent with, or evident from, these pro forma financial statements. The assumptions used in preparing the pro forma financial information may not prove to be accurate, and other factors may affect the combined company's financial condition or results of operations following the merger. Any decline or potential decline in the combined company's financial condition or results of operations may cause significant variations in the market price of DropCar common stock.

# The combined company may issue additional equity securities in the future, which may result in dilution to existing investors.

To the extent the combined company raises additional capital by issuing equity securities, the combined company's stockholders may experience substantial dilution. The combined company may, from time to time, sell additional equity securities in one or more transactions at prices and in a manner it determines. If the combined company sells additional equity securities, existing stockholders may be materially diluted. In addition, new investors could gain rights superior to existing stockholders, such as liquidation and other preferences. In addition, the number of shares available for future grant under the combined company's equity compensation plans may be increased in the future. In addition, the exercise or conversion of outstanding options or warrants to purchase shares of capital stock may result in dilution to the combined company's stockholders upon any such exercise or conversion.

All of DropCar's outstanding shares of common stock are, and any shares of DropCar common stock that are issued in the merger will be, freely tradable without restrictions or further registration under the Securities Act of 1933, as amended (the "Securities Act") except for the restricted stock units that will be issued to Mr. Keller pursuant to the employment agreement to be entered into with DropCar immediately prior to the consummation of the merger, shares of DropCar common stock issued to certain advisors, shares subject to lock-up agreements, and any shares held by affiliates, as defined in Rule 144 under the Securities Act. Rule 144 defines an affiliate as a person who directly, or indirectly through one or more intermediaries, controls, or is controlled by, or is under common control with, DropCar and would include persons such as DropCar's directors and executive officers and large shareholders. In turn, resales, or the perception by the market that a substantial number of resales could occur, could have the effect of depressing the market price for our common stock.

The concentration of the capital stock ownership with insiders of the combined company after the merger will likely limit the ability of the stockholders of the combined company to influence corporate matters.

Following the merger, the executive officers, directors, five percent or greater stockholders, and their respective affiliated entities of the combined company will in the aggregate beneficially own approximately 36% of the combined company's outstanding common stock. As a result, these stockholders, acting together, have control over matters that require approval by the combined company's stockholders, including the election of directors and approval of significant corporate transactions. Corporate actions might be taken even if other stockholders oppose them. This concentration of ownership might also have the effect of delaying or preventing a corporate transaction that other stockholders may view as beneficial.

Certain stockholders could attempt to influence changes within DropCar which could adversely affect DropCar's operations, financial condition and the value of DropCar's common stock.

DropCar's stockholders may from time to time seek to acquire a controlling stake in DropCar, engage in proxy solicitations, advance stockholder proposals or otherwise attempt to effect changes. Campaigns by stockholders to effect changes at publicly-traded companies are sometimes led by investors seeking to increase short-term stockholder value through actions such as financial restructuring, increased debt, special dividends, stock repurchases or sales of assets or the entire company. Responding to proxy contests and other actions by activist stockholders can be costly and time-consuming and could disrupt DropCar's operations and divert the attention of the DropCar Board of Directors and senior management from the pursuit of the proposed merger transaction. These actions could adversely affect DropCar's operations, financial condition, DropCar's ability to consummate the merger and the value of DropCar common stock.

The sale or availability for sale of a substantial number of shares of common stock of the combined company after the merger and after expiration of the lock-up period could adversely affect the market price of such shares after the merger.

Sales of a substantial number of shares of common stock of the combined company in the public market after the merger or after expiration of the lock-up period and other legal restrictions on resale, or the perception that these sales could occur, could adversely affect the market price of such shares and could materially impair the combined company's ability to raise capital through equity offerings in the future. Immediately following the closing of the merger, the combined company is expected to have outstanding approximately 52 million shares of common stock (prior to giving effect to the proposed reverse stock split). This includes the shares being issued to AYRO stockholders as merger consideration, which may be resold in the public market immediately without restriction, unless such stockholder is subject to a lock-up or other restrictions on resale. All of AYRO's executive officers and directors and principal stockholders and all of DropCar's directors who will continue to serve on the board of directors of the combined company are subject to lock-up agreements that restrict their ability to transfer shares of the combined company's capital stock during the period of one year after the date of the closing of the merger, subject to specified exceptions. Upon completion of the merger, the combined company may permit its officers, employees, and certain stockholders who are subject to the lock-up agreement to sell shares prior to the expiration of the lock-up agreements. After the lock-up agreements expire, approximately 20 million shares of common stock (prior to giving effect to the proposed reverse stock split) held by the combined company's directors, executive officers and principal stockholders will be subject to volume limitations under Rule 144 under the Securities Act and various vesting agreements. DropCar and AYRO are unable to predict what effect, if any, market sales of securities held by significant stockholders, directors or officers of the combined company or the availability of these secur

The combined company also expects to assume approximately 7 million shares of common stock subject to outstanding AYRO options (on an as-converted to DropCar common stock basis and prior to giving effect to the proposed reverse stock split). The combined company intends to register all of the shares of common stock issuable upon exercise of outstanding AYRO options, and upon the exercise of any options or other equity incentives the combined company may grant in the future, for public resale under the Securities Act. Accordingly, these shares will be able to be freely sold in the public market upon issuance as permitted by any applicable vesting requirements, subject to the lock-up agreements described above.

Moreover, upon completion of the merger, the holders of approximately 10 million shares of common stock will have rights, subject to some conditions, to require AYRO to file registration statements covering their shares or to include their shares in registration statements that the combined company may file for itself or its stockholders.

# If securities analysts do not publish research or reports about the business of the combined company, or if they publish negative evaluations, the price of the combined company's common stock could decline.

The trading market for the combined company's common stock will rely in part on the availability of research and reports that third-party industry or financial analysts publish about the combined company. There are many large, publicly traded companies active in the electric vehicle industry, which may mean it will be less likely that the combined company receives widespread analyst coverage. Furthermore, if one or more of the analysts who do cover the combined company (if any) downgrades its stock, its stock price would likely decline. If one or more of these analysts cease coverage of the combined company, the combined company could lose visibility in the market, which in turn could cause its stock price to decline. Additionally, if securities analysts publish negative evaluations of competitors in the electric vehicle industry, the comparative effect could cause the combined company's stock price to decline.

# The combined company may not be able to adequately protect or enforce its intellectual property rights, which could harm its competitive position.

The combined company will primarily rely on patent, copyright, trademark and trade secret laws, as well as nondisclosure agreements and other methods, to protect its proprietary designs, technologies or processes. It is possible that competitors or other unauthorized third parties may obtain, copy, use or disclose proprietary designs, technologies and processes, despite efforts by the combined company to protect its proprietary designs, technologies and processes.

# The combined company's management will be required to devote a substantial time to comply with public company regulations.

As a public company, the combined company will incur significant legal, accounting and other expenses that AYRO did not incur as a private company. The Sarbanes-Oxley Act of 2002, the Dodd-Frank Wall Street Reform and Consumer Protection Act as well as rules implemented by the SEC and Nasdaq, impose various requirements on public companies, including those related to corporate governance practices. The combined company's management and other personnel will need to devote a substantial amount of time to these requirements. Moreover, these rules and regulations will increase the combined company's legal and financial compliance costs relative to those of AYRO and will make some activities more time consuming and costly.

The Sarbanes-Oxley Act requires, among other things, that the combined company maintain effective internal control over financial reporting and disclosure controls and procedures. In particular, the combined company must perform system and process evaluation and testing of its internal control over financial reporting to allow management and the combined company's independent registered public accounting firm to report on the effectiveness of its internal control over financial reporting, as required by Section 404 of the Sarbanes-Oxley Act. The combined company's compliance with these requirements will require that it incur substantial accounting and related expenses and expend significant management efforts. The combined company will likely need to hire additional accounting and financial staff to satisfy the ongoing requirements of Section 404 of the Sarbanes-Oxley Act. The costs of hiring such staff may be material and there can be no assurance that such staff will be immediately available to the combined company. Moreover, if the combined company is not able to comply with the requirements of Section 404 of the Sarbanes-Oxley Act, or if the combined company or its independent registered public accounting firm identifies deficiencies in its internal control over financial reporting that are deemed to be material weaknesses, investors could lose confidence in the accuracy and completeness of the combined company's financial reports, the market price of the combined company's common stock could decline and the combined company could be subject to sanctions or investigations by Nasdaq, the SEC or other regulatory authorities.

The combined company may not be able to timely and effectively implement controls and procedures required by Section 404 of the Sarbanes-Oxley Act of 2002 that will be applicable to the combined company after the merger.

AYRO is not currently subject to Section 404 of the Sarbanes-Oxley Act of 2002. However, following the merger, the combined company will be subject to Section 404 of the Sarbanes-Oxley Act of 2002. The standards required for a public company under Section 404 of the Sarbanes-Oxley Act of 2002 are significantly more stringent than those required of AYRO as a privately held company. Management may not be able to effectively and timely implement controls and procedures that adequately respond to the increased regulatory compliance and reporting requirements that will be applicable to DropCar after the merger. If management is not able to implement the additional requirements of Section 404 of the Sarbanes-Oxley Act of 2002 in a timely manner or with adequate compliance, it may not be able to assess whether its internal control over financial reporting is effective, which may subject the combined company to adverse regulatory consequences and could harm investor confidence and cause the market price of the combined company's common stock to decline.

Subsequent to the consummation of the merger, the combined company may be required to take write-downs or write-offs, restructuring and impairment or other charges that could have a significant negative effect on its financial condition, results of operations and stock price, which could cause you to lose some or all of your investment.

Although DropCar and AYRO have conducted due diligence on each other, there can be no assurances that their diligence revealed all material issues that may be present in the other company's business, that all material issues through a customary amount of due diligence will be uncovered, or that factors outside of DropCar's and AYRO's control will not later arise. As a result, the combined company may be forced to later write-down or write-off assets, restructure operations, or incur impairment or other charges that could result in losses. Even if due diligence successfully identifies certain risks, unexpected risks may arise and previously known risks may materialize in a manner not consistent with each company's preliminary risk analysis. Even though these charges may be non-cash items and not have an immediate impact on liquidity, the fact that the combined company reports charges of this nature could contribute to negative market perceptions about DropCar's or its securities. In addition, charges of this nature may make future financing difficult to obtain on favorable terms or at all.

Anti-takeover provisions under Delaware corporate law may make it difficult for the combined company stockholders to replace or remove the DropCar Board of Directors and could deter or delay third parties from acquiring the combined company, which may be beneficial to the stockholders of the combined company.

The combined company will be subject to the anti-takeover provisions of Delaware law, including Section 203. Under these provisions, which will become effective upon the closing of the merger, if anyone becomes an "interested stockholder," the combined company may not enter into a "business combination" with that person for three (3) years without special approval, which could discourage a third party from making a takeover offer and could delay or prevent a change of control. For purposes of Section 203 of the DGCL, "interested stockholder" means, generally, someone owning fifteen percent (15%) or more of the combined company's outstanding voting stock or an affiliate of the combined company that owned fifteen percent (15%) or more of the combined company's outstanding voting stock during the past three (3) years, subject to certain exceptions as described in Section 203 of the DGCL.

# DropCar and AYRO do not anticipate that the combined company will pay any cash dividends in the foreseeable future.

The current expectation is that the combined company will retain its future earnings, if any, to fund the development and growth of the combined company's business. As a result, capital appreciation, if any, of the common stock of the combined company will be your sole source of gain, if any, for the foreseeable future.

# In the event that the combined company fails to satisfy any of the listing requirements of The Nasdaq Capital Market, its common stock may be delisted, which could affect its market price and liquidity.

Following the merger, the combined company's common stock is expected to be listed on The Nasdaq Capital Market. For continued listing on The Nasdaq Capital Market, the combined company will be required to comply with the continued listing requirements, including the minimum market capitalization standard, the corporate governance requirements and the minimum closing bid price requirement, among other requirements. In the event that the combined company fails to satisfy any of the listing requirements of The Nasdaq Capital Market, its common stock may be delisted. If the combined company is unable to list on The Nasdaq Stock Market, it would likely be more difficult to trade in or obtain accurate quotations as to the market price of the combined company's common stock. If the combined company's securities are delisted from trading on The Nasdaq Stock Market, and the combined company is not able to list its securities on another exchange or to have them quoted on Nasdaq, the combined company's securities could be quoted on the OTC Bulletin Board or on the "pink sheets." As a result, the combined company could face significant adverse consequences including:

- a limited availability of market quotations for its securities;
- a determination that its common stock is a "penny stock" which will require brokers trading in its common stock to adhere to more stringent rules and possibly result in a reduced level of trading activity in the secondary trading market for its securities;
- a limited amount of news and analyst coverage for the combined company;
   and
- a decreased ability to issue additional securities (including pursuant to short-form registration statements on Form S-3 or obtain additional financing in the future).

# An active trading market for combined company common stock may not develop.

The listing of combined company common stock on The Nasdaq Capital Market does not assure that a meaningful, consistent and liquid trading market exists. Although DropCar common stock is listed on The Nasdaq Capital Market, trading volume in its common stock has been limited and an active trading market for shares DropCar common stock may never develop or be sustained. If an active market for the combined company common stock does not develop, it may be difficult for investors to sell their shares without depressing the market price for the shares or at all.

# The combined company may be subject to a right of first refusal in favor of Club Car LLC, which could impede our growth and adversely impact the potential value of the combined company.

The combined company will be subject to a master procurement agreement entered into between Club Car LLC ("Club Car") and AYRO, dated March 5, 2019. Under the agreement, Club Car has been granted a right of first refusal on offers to acquire 51% or more of AYRO's assets or equity interests, directly or indirectly, by a third party. Such right is exercisable for a 45-day period following the receipt of an acquisition notice from AYRO to Club Car notifying Club Car of the terms of the proposed acquisition offer and of the availability of its right of first refusal. If exercised, Club Car would have the right acquire AYRO's assets or equity interests by matching or beating the terms of the competing offer. Such right is valid during the term of the agreement which commences January 1, 2019, and expires on January 1, 2024, subject to annual renewals in the discretion of Club Car.

The ability of Club Car to elect to exercise its first right of refusal may limit or impede our ability to conduct our business on the terms and in the manner we consider most favorable, which may adversely affect our future growth opportunities. The existence of the right of first refusal may also deter potential acquirors from seeking acquiring us. If potential acquirors are deterred from considering an acquisition of us, we may receive less than fair market value acquisition offers or may not receive acquisition offers at all, which might have a substantial negative effect on the value of your investment in us and may impact the long-term value, growth and potential of the combined company.

### Risks Related to the Business of AYRO

# AYRO has a history of losses and has never been profitable. AYRO expects to incur additional losses in the future and may never be profitable.

AYRO has never been profitable or generated positive cash flow from its operations. AYRO has incurred a net loss in each year since its inception in 2016 and have generated limited revenues since inception, principally as a result of AYRO's investments in building the infrastructure in support of its manufacturing and business operations and plans for growth. AYRO experienced net losses of approximately \$4.2 million in 2018 and \$1.1 million in 2017. As of September 30, 2019, AYRO had an accumulated deficit of approximately \$10.5 million. AYRO may incur significant additional losses as it continues to focus its resources on scaling up AYRO's operations for growth and incur significant future expenditures for research and development, sales and marketing, and general and administrative expenses, capital expenses and working capital fluctuations

AYRO's ability to generate revenue and achieve profitability depends mainly upon its ability, alone or with others, to successfully market its product that meets the market demand and compliant with the rules, regulations and laws of the federal, state, local and international governmental bodies. AYRO may be unable to achieve any or all of these goals with regard to its products. AYRO's future vehicle roadmap requires significant investment prior to commercial introduction, but these vehicles may never be successfully designed, engineered, manufactured or sold successfully. Moreover, scaling up of AYRO's operations, launching additional products and expanding its sales territories will require significant additional investment. AYRO will continue to incur losses until such time that the its vehicle sales volume supports AYRO's underlying overhead costs As a result, AYRO may never be profitable or achieve significant and/or sustained revenues. Even if AYRO is successful in generating revenue and increasing its customer base, AYRO may not become profitable in the future or may be unable to maintain any profitability achieved if AYRO fails to increase its revenue and manage its operating expenses or if AYRO incurs unanticipated liabilities.

#### The market for AYRO's products is developing and may not develop as expected.

The market for AYRO's electric vehicles is developing and may not develop as expected by AYRO. The market for alternative fuel vehicles is relatively new, rapidly evolving, characterized by rapidly changing technologies, price competition, additional competitors, evolving multi-level government regulations and industry standards, frequent new vehicle announcements and changing consumer demands and behaviors. The electric vehicle market is in its early stage where many standards and best practices have not been established or is constantly evolving, and it can take many years for the market to fully mature.

AYRO believes its future success will depend in large part on AYRO's ability to quickly and efficiently adapt to both the market demand for products and feature set as well as adapt to newly-created statutory laws at the federal, state, local and international levels. Due to the nature of the electronic vehicle market still in development, it is difficult to predict the demands for AYRO's electric vehicles and ancillary services and products, as well as the size and growth rate for this market, the entry of competitive products, or the success of existing competitive products. If a meaningful market for AYRO's vehicles does not develop, AYRO will not be successful.

# AYRO's limited operating history makes evaluating its business and future prospects difficult and may increase the risk of any investment in its securities.

AYRO's limited operating history makes evaluating AYRO's business and future prospects difficult and may increase the risk of your investment. AYRO's quarterly and annual operating results have fluctuated in the past and may fluctuate significantly in the future, which makes it difficult to predict AYRO's future operating results. For example, in 2017, AYRO received \$4,065,000 in revenue from a one-time sale of automotive parts from AYRO's China-based supplier to one of its customers in New Jersey. AYRO's recurring revenue from revenue-sharing arrangements is seasonal as the majority derives from beach-front resorts. In case of hurricanes or tropical storms this revenue stream is at risk. Any substantial adjustment to overhead expenses to account for lower levels of sales is difficult and takes time, thus AYRO may not be able to reduce its costs sufficiently to compensate for a shortfall in net sales, and even a small shortfall in net sales could disproportionately and adversely affect AYRO's operating margin and operating results for a given period.

AYRO's operating results may also fluctuate due to a variety of other factors, many of which are outside its control, including the changing and volatile local, national, and international economic environments. Besides the other risks in this "Risk Factors" section, factors that may affect AYRO's operations include:

- fluctuations in demand for AYRO's
  - products;
- the inherent complexity, length, and associated unpredictability of product development windows and product lifecycles;
- changes in customers' budgets for technology purchases and delays in their purchasing cycles;
- changing market conditions;
- any significant changes in the competitive dynamics of AYRO's markets, including new entrants, or further consolidation;
- AYRO's ability to continue to broaden AYRO's customer and dealer base beyond AYRO's traditional customers and dealers;
- AYRO's ability to broaden AYRO's geographical markets
- the timing of product releases or upgrades by AYRO or AYRO's competitors; and
- AYRO's ability to develop, introduce, and ship in a timely manner new products and product enhancements and anticipate future market demands that meet customers' requirements.

Each of these factors individually, or the cumulative effect of two or more of these factors, could result in large fluctuations in AYRO's quarterly and annual operating results. As a result, comparing AYRO's operating results on a period-to-period basis may not be meaningful, and AYRO's operating results for any given period may be fall below expectations or AYRO's guidance. You should not rely on AYRO's past results as an indication of future performance.

# If AYRO is unable to effectively implement or manage AYRO's growth strategy, AYRO's operating results and financial condition could be materially and adversely affected.

AYRO's ability to generate revenue and grow its revenue will depend, in part, on its ability to execute on its business plan, expand its business model and develop new products in a timely manner. As part of its growth strategy, AYRO may modify AYRO's distribution channels and engage in strategic transactions with third parties to access additional sales and distribution channels and accelerate product adoption for particular vertical markets, open new manufacturing, research or engineering facilities or expand AYRO's existing facilities. Additionally, AYRO plans to add additional product lines and expand AYRO's businesses into new geographical markets. There is a range of risks inherent in such a strategy that could adversely affect AYRO's ability to successfully achieve these objectives, including, but not limited to, the following:

- the potential failure to successfully operate its dealer-distribution channels:
- an inability to attract and retain the customers, employees, suppliers and/or marketing partners;
- the uncertainty that AYRO may not be able to generate, anticipate or meet consumer demand;

- the potential disruption of AYRO's business;
- the increased scope and complexity of AYRO's operations could require significant attention from management and impose constraints on AYRO's operations or other projects;
- inconsistencies between AYRO's standards, procedures and policies and those of new points of sale or dealerships and costs or inefficiencies associated with the
  integration of AYRO's operational and administrative systems if necessary;
- unforeseen expenses, delays or conditions, including the potential for increased regulatory compliance or other third-party approvals or consents, or provisions in contracts with third parties that could limit AYRO's flexibility to take certain actions;
- the costs of compliance with local laws and regulations and the implementation of compliance processes, as well as the assumption of unexpected labilities, litigation, penalties or other enforcement actions;
- the uncertainty that new product lines or ancillary services will generate anticipated sales:
- the uncertainty that the expanded operations will achieve anticipated operating results:
- the difficulty of managing the operations of a larger company; and
- the difficulty of competing for growth opportunities with companies having greater financial resources than AYRO

Any one of these factors could impair AYRO's growth strategy, result in delays, increased costs or decreases in the amount of expected revenues derived from AYRO's growth strategy and could adversely impact AYRO's prospects, business, financial condition or results of operations.

# A significant portion of AYRO's revenues are derived from a single customer. If AYRO were to lose this customer, AYRO's sales could decrease significantly.

In March of 2019, AYRO entered into a five-year Master Procurement Agreement (the "MPA") with Club Car, which grants Club Car the exclusive right to sell the AYRO 411 Fleet in North America, provided that Club Car orders at least 500 AYRO vehicles per year. For the nine months ended Sptember 30, 2019, revenues from Club Car constituted approximately 75% of AYRO's revenue target. For the year 2020, revenue projected to be generated from Club Car pursuant to the MPA is expected to be a majority of AYRO's revenue. AYRO is therefore highly dependent on a single customer to generate a material percentage of AYRO's annual revenues, and the lack of adoption, failure to achieve reasonable "sell through" rates by the customer's dealers, unfavorable dealer/customer experience or discontinuation or modification of terms may materially and adversely affect AYRO's sales and results of operations. Any loss of, or a significant reduction in purchases by, Club Car which constitutes a significant portion of AYRO's sales could have an adverse effect on AYRO's financial condition and operating results.

### AYRO's future growth depends on the customers' willingness to adopt electric vehicles.

If there is insufficient market demand for AYRO's electric vehicles than AYRO expects in the target markets, which include universities, food delivery services, last mile delivery service, municipalities and on-road and personal transportation, AYRO's business, prospects, financial condition and operating results will be negatively impacted. Potential customers may be reluctant to adopt electric vehicles as an alternative to traditional internal combustion engine vehicles or other electric vehicles due to various factors, which include but are not limited to:

- perceptions or negative publicity about electric vehicle quality, dependability, safety, stability of lithium-ion battery packs, utility, performance and cost regarding AYRO's vehicles or electric vehicles sold by other manufacturers, especially if accidents or certain events create a negative perception across the general public;
- the limited range of the vehicle on a single battery charge cycle;
- the impact of driving habits and terrain on the battery life, especially the differences from internal combustion engines;
- the deterioration rate of the battery packs that are impacted by many external factors including but not limited to overall life, environmental conditions, dormant time, and number of lifetime charge cycles and these factors' impacts on the batteries' ability to maintain an adequate charge;

- local, regional, national and international investment in charging infrastructure, standardization of electric vehicle charging systems and cost of charging that may
  impact adaptability for the overall electric vehicle market;
- the access to knowledgeable service locations to support AYRO's electric vehicles;
- the price of alternative fuel sources, such as gasoline as an alternative to the cost of charging electricity:
- the availability of governmental incentive and tax deductions and credits offered to consumers for purchasing and using electric vehicles

Any of the above factors may hinder widespread adoption of electric vehicles and influence prospective customers and dealers to decide not to purchase AYRO's electric vehicles. Such issues would have an adverse material effect on AYRO's financial statements of operations, financial conditions, ability to develop strategic partnerships and the ability to raise additional funding.

### AYRO may experience lower-than-anticipated market acceptance of its current models and the vehicles in development.

AYRO's projected growth depends upon the end-consumers' mass adoption of its purpose-built electric vehicles. Although AYRO has conducted some market research regarding AYRO's electric vehicles it current sells or is developing, many factors both within and outside AYRO's control, affect the success of its vehicles in the marketplace. At this time, it is difficult to measure consumers' willingness to adopt purpose-built electric vehicles, particularly two-passenger electric vehicles. Offering fuel-efficient vehicles that consumers want and value can mitigate the risks of increasing price competition and declining demand, but vehicles that are perceived to be less desirable (whether in terms of price, quality, styling, safety, overall value, or other attributes) can exacerbate these risks. For example, if a new vehicle were to experience quality issues at the time of launch, the vehicle's perceived quality could be affected even after the issues had been corrected, resulting in lower than anticipated sales volumes, market share, and profitability. Moreover, if a new vehicle is not accepted by consumers based on size, styling, or other attributes, AYRO would experience lower than anticipated sales volumes, market share, and profitability. If AYRO's vehicles and are not adopted or there is a reduction in demand for AYRO's products caused by a lack of customer acceptance, a slowdown in demand for electronic transportation solutions, battery safety concerns, technological challenges, battery life issues, competing technologies and products, decreases in discretionary spending, weakening economic conditions, or otherwise, it could result in reduced customer orders, early order cancellations, the loss of customers, or decreased sales, any of which would adversely affect AYRO's business, operating results, and financial condition.

# If AYRO is unable to manage its growth and expand its operations successfully, AYRO's business and operating results will be harmed and AYRO's reputation may be damaged.

AYRO has been expanding its operations significantly since inception and anticipate that further significant expansion will be required to achieve AYRO's business objectives. The growth and expansion of AYRO's business and product offerings places a continuous and significant strain on AYRO's management, operational and financial resources. Any such future growth would also add complexity to and require effective coordination throughout AYRO's organization. AYRO's future operating results depend to a large extent on its ability to manage this expansion and growth successfully. Risks that AYRO faces in undertaking this expansion include:

- establishing sufficient sales, service and service facilities in a timely manner;
- forecasting production and revenue;
- training new personnel;
- controlling expenses and investments in anticipation of expanded operations;
- · establishing or expanding design, manufacturing, sales and service facilities;
- implementing and enhancing administrative infrastructure, systems and processes;
- · addressing new markets; and
- expanding operations and finding and hiring a significant number of additional personnel, including manufacturing personnel, design personnel, engineers and service technicians.

In this regard, AYRO will be required to continue to improve its operational, financial and management controls and its reporting procedures, and AYRO may not be able to successfully implement improvements to these systems and processes in a timely or efficient manner, which could result in additional operating inefficiencies and could cause AYRO's costs to increase more than planned. If AYRO does increase its operating expenses in anticipation of the growth of its business and this growth does not meet AYRO's expectations, AYRO's operating results and gross margin will be negatively impacted. If AYRO is unable to manage future expansion, its ability to provide high quality products could be harmed, damage AYRO's reputation and brand and may have a material adverse effect on AYRO's business, operating results and financial condition.

Developments in alternative technologies or improvements in the internal combustion engine may have a materially adverse effect on the demand for AYRO's electric vehicles.

Significant developments related to ethanol or compressed natural gas, or improvements in the fuel economy of the internal combustion engine or hybrids, may materially and adversely affect AYRO's business and prospects in ways AYRO does not currently anticipate. For example, types of fuel that are abundant and relatively inexpensive in North America, such as compressed natural gas, may emerge as consumers' preferred alternative to petroleum-based propulsion. If alternative energy engines or low gasoline prices make existing four-wheeled vehicles with greater passenger and cargo capacities less expensive to operate, AYRO may not be able to compete with annufacturers of such vehicles. Furthermore, given the rapidly changing nature of the electric vehicle market, there can be no assurance that AYRO's vehicles and technology will not be rendered obsolete by alternative or competing technologies. Any material change in the existing technologies may cause delays in AYRO's development and introduction of new or upgraded vehicles, which could result in the loss of competitiveness of AYRO's vehicles, decreased revenue and a loss of market share to competitors.

The markets in which AYRO operates are highly competitive, and AYRO may not be successful in competing in these industries. AYRO currently faces competition from new and established domestic and international competitors and expect to face competition from others in the future, including competition from companies with new technology.

AYRO faces significant competition, and there is no assurance that AYRO's vehicles will be successful in the respective markets in which they compete. The worldwide vehicle market, particularly for alternative fuel vehicles, is highly competitive today and AYRO expects it will become even more so in the future. Established automobile manufacturers such as General Motors, Ford, Nissan and Toyota, as well as other newer companies such as Arcimoto and Electrameccanica, have entered or are reported to have plans to enter the alternative fuel vehicle market, including hybrid, plug-in hybrid and fully electric vehicles. In some cases, such competitors have announced an intention to produce electric vehicles exclusively now or at some point in the future. Many of AYRO's existing or potential competitors have substantially greater financial, technical and human resources than AYRO, and significantly greater experience in manufacturing, designing and selling electric vehicles, as well as in clearing regulatory requirements of those vehicles in the United States and in foreign countries. Many of AYRO's current and potential future competitors also have significantly more experience designing, building and selling electric vehicles at commercial, or fleet, scale. Large automobile or equipment manufacturers with greater purchasing power allow them to acquire raw materials at a much lower cost. Additionally, the large traditional manufacturer has more readily access to efficient design, testing and service facilities. AYRO does not have the company history, facilities or capital to properly compete with large traditional manufacturers should they decide to enter AYRO's market. Mergers and acquisitions in the electric vehicle market could result in even more resources being concentrated among a smaller number of AYRO's competitors. Increased competition could result in lower vehicle unit sales, price reductions, revenue shortfalls, loss of customers and loss of market share, which could harm AYRO's business, prospects, financial condition and operating results. Additionally, industry overcapacity has resulted in many manufacturers offering marketing incentives on vehicles in an attempt to maintain and grow market share; these incentives historically have included a combination of subsidized financing or leasing programs, price rebates, and other incentives. As a result, AYRO is not necessarily able to set its prices to offset higher costs. Continuation of or increased excess capacity could have a substantial adverse effect on AYRO's financial condition and results of operations.

New entrants seeking to gain market share by introducing new technology, attractive feature sets, new products and development of longer-life power packs may make it more difficult for AYRO to sell AYRO's vehicles and earn design wins which could create increased pricing pressure, reduced profit margins, increased sales and marketing expenses, or the loss of market share or expected market share, any of which may significantly harm AYRO's business, operating results and financial condition.

AYRO's future success depends on AYRO's ability to identify additional market opportunities and develop and successfully introduce new and enhanced products that address such markets and meet the needs of customers in such markets.

AYRO may not be able to successfully develop new electric vehicles or address new market segments or develop a broader customer base. AYRO currently sells one three-wheeled two-passenger vehicle and one four-wheeled truck, from which all of its revenues and derived. AYRO's future success will be dependent on AYRO's ability to address additional markets and anticipate AYRO's existing and prospective customers' needs and develop new vehicle models that meet those needs. In particular, AYRO is currently developing a new series of automotive-grade autocycles, engineered and optimized to meet targeted use cases such as last mile and urban delivery and is also working on Club Car's next generation, electric light duty trucks and developing a new purpose-built vehicle with Club Car. AYRO will have to incorporate the latest technological improvements and enhancements into its future vehicles to be able to compete in the rapidly evolving electric vehicle industry and the target markets. There can be no assurance that AYRO will be able to design future models of vehicles, or develop future services, that will meet the expectations of AYRO's customers or address market demands, or that AYRO's future models will achieve market acceptance or become commercially viable.

In order to introduce new products and product enhancements, AYRO will have to coordinate with AYRO's suppliers and other third parties to design a new model or an enhanced version of an existing model that offer features desired by AYRO's customers and the level of performance and functionality or cost-effectiveness superior to the vehicles offered by AYRO's competitors. If AYRO fails to coordinate these efforts and achieve market introduction and acceptance of new or upgraded vehicles models that address the needs of AYRO's customers in a timely manner, AYRO's operating results will be materially and adversely affected, and AYRO's business and prospects will be harmed.

Furthermore, AYRO will need to address additional markets and expand its customer demographic to further grow its business. AYRO's failure to address additional market opportunities could materially harm its business, financial condition, operating results and prospects.

# If AYRO fails to include key feature sets relative to the target markets for AYRO's electric vehicles, AYRO's business will be harmed.

Achieving design wins to support the needs of AYRO's target markets is an important success factor for AYRO's business. In order to achieve design wins, AYRO must:

- anticipate the features and functionality that OEMs, customers and consumers will demand;
- successfully incorporate those features and functionalities into products that meet the exacting design requirements of AYRO's customers;
- price AYRO's products competitively.

Failure to maintain AYRO's expertise and inability to deliver custom, specific design systems could harm AYRO's business.

### Unanticipated changes in industry standards could render AYRO's vehicles incompatible with such standards and adversely affect AYRO's business.

The emergence of new industry standards and technical requirements could render AYRO's vehicles incompatible with vehicles developed by competitors or make it difficult for AYRO's products to meet the requirements of AYRO's end-customers. Moreover, the introduction of new industry standards, or changes to existing industry standards, could cause AYRO to incur substantial development costs to adapt to these new or changed standards, particularly if AYRO were to achieve, or be perceived as likely to achieve, greater penetration in the marketplace. If AYRO's vehicles are not in compliance with prevailing industry standards and technical requirements for a significant period of time, AYRO could miss opportunities to achieve crucial design wins, AYRO's revenue may decline and AYRO may incur significant expenses to redesign its vehicles to meet the relevant standards, which could adversely affect AYRO's business, results of operations and prospects.

AYRO relies on and intends to continue to rely on a single third-party supplier and manufacturer located in the Peoples Republic of China for the sub-assemblies in semi-knocked-down for all of its vehicles. Any disruption in the operations of this third-party supplier could adversely affect AYRO's business and results of operations.

As part of AYRO's strategy to minimize its capital expenditures on manufacturing infrastructure, AYRO currently relies on Cenntro Automotive Group, located in the Peoples Republic of China ("Cenntro"), for the sub-assemblies for both the AYRO 311 and AYRO 411 vehicles. Cenntro also owns the design of the AYRO 411 model and has granted AYRO an exclusive license to purchase the 411 vehicles for sale in North America. AYRO's dependence on a single supplier and manufacturer, and the challenges AYRO may face in obtaining adequate supplies and vehicle kits required to assemble its vehicles, involve several risks, including limited control over pricing, availability, quality and delivery schedules.

AYRO cannot be certain that Cenntro will continue to provide AYRO with the quantities of the sub-assembles that AYRO requires or satisfy AYRO's anticipated specifications and quality requirements. If Cenntro experiences unanticipated delays, disruptions or shut downs or is unable to ship required raw materials, sub-assemblies, replacement or warranty parts for any reason, within or outside of Cenntro's control, AYRO's manufacturing operations and customer deliveries would be seriously impacted. Although AYRO believes AYRO could locate alternative suppliers to fulfill AYRO's needs, AYRO may be unable to find a sufficient alternative supply channel in a reasonable time or on commercially reasonable terms or develop its own replacements, especially when AYRO relies on the license granted by Cenntro who owns the design of the AYRO 411 model. For example, in December 2019, a strain of coronavirus was reported to have surfaced in Wuhan, China, resulting in government-imposed quarantines and other public health safety measures. At this point, the extent to which the coronavirus may impact AYRO's operations is uncertain; however, the outbreak and spreading of the coronavirus could cause delays or disruptions in AYRO's supply chain and delivery of raw materials from Cenntro or AYRO's other suppliers located in China, which would be disruptive to the manufacturing of the vehicles and adversely impact AYRO's business. In addition, the spreading of the virus may make it more difficult for AYRO in finding alternative manufactures or suppliers due to the high concentration of such manufacturers or suppliers located in China. Any performance failure on the part of Cenntro or any other AYRO's significant suppliers could interrupt production of AYRO's vehicles, which would have a material adverse effect on AYRO's business, financial condition and operating results.

Unforeseen or recurring operational problems at AYRO's facility, or a catastrophic loss of AYRO's manufacturing facility, may cause significant lost or delayed production and adversely affect AYRO's results of operations.

AYRO imports sub-assemblies from Cenntro and performs final assembly, testing and safety qualifications in its facility in Round Rock, Texas in an assembly line process. AYRO's manufacturing process could be affected by operational problems that could impair AYRO's production capability and the timeframes within which AYRO expects to produce AYRO's vehicles. Disruptions or shut downs at AYRO's assembly facility could be caused by:

- maintenance outages to conduct maintenance activities that cannot be performed safely during operations;
- prolonged power failures or reductions;
- breakdown, failure or substandard performance of any of AYRO's machines or other equipment;
- noncompliance with, and liabilities related to, environmental requirements or permits;

- disruptions in the transportation infrastructure, including railroad tracks, bridges, tunnels or roads:
- fires, floods, snow or ice storms, earthquakes, tornadoes, hurricanes, microbursts or other catastrophic disasters, national emergencies, political unrest, war or terrorist
  activities; or
- other operational problems.

If AYRO's manufacturing facility is compromised or shut down, it may experience prolonged startup periods, regardless of the reason for the compromise or shutdown. Those startup periods could range from several days to several weeks or longer, depending on the reason for the compromise or shutdown and other factors. Any disruption in operations at AYRO's facility could cause a significant loss of production, delays in AYRO's ability to produce AYRO's vehicles and adversely affect AYRO's results of operations and negatively impact AYRO's customers. Further, a catastrophic event could result in the loss of the use of all or a portion of AYRO's manufacturing facility. Although AYRO carries property insurance, its coverage may not be adequate to compensate AYRO for all losses that may occur. Any of these events individually or in the aggregate could have a material adverse effect on AYRO's business, financial condition and operating results.

# AYRO may become subject to product liability claims, which could harm AYRO's financial condition and liquidity if AYRO is not able to successfully defend or insure against such claims.

AYRO may become subject to product liability claims, which could harm its business, prospects, operating results and financial condition. The automobile industry experiences significant product liability claims, and AYRO faces inherent risk of exposure to claims in the event its vehicles do not perform as expected or malfunction resulting in personal injury or death. AYRO's risks in this area are particularly pronounced given that Aryo's vehicles have a limited commercial history. A successful product liability claim against AYRO that exceeds its product liability insurance limits could require AYRO to pay a substantial monetary award. Moreover, a product liability claim could generate substantial negative publicity about AYRO's vehicles and business and inhibit or prevent commercialization of other future vehicles which would have material adverse effect on AYRO's brand, business, prospects and operating results. AYRO maintains product liability insurance for all AYRO's vehicles with annual limits of \$10 million on a claims-made basis, but any such insurance might not be sufficient to cover all potential product liability claims. Any lawsuit seeking significant monetary damages either in excess of AYRO's coverage, or outside of AYRO's coverage, may have a material adverse effect on AYRO's reputation, business and financial condition. AYRO may not be able to secure additional product liability insurance coverage on commercially acceptable terms or at reasonable costs when needed, particularly if AYRO does face liability for AYRO's vehicles and are forced to make a claim under AYRO's policy.

# If AYRO's vehicles fail to perform as expected due to defects, AYRO's ability to develop, market and sell AYRO's electric vehicles could be seriously harmed.

AYRO's vehicles may contain defects in design and manufacturing that may cause them not to perform as expected or that may require repair. The discovery of defects in AYRO's vehicles will result in delays in new model launches, recall campaigns, reputational damage, or increased warranty costs may negatively affect AYRO's business. Moreover, if one of AYRO's vehicles is a cause, or perceived to be the cause, of injury or death to an operator, passenger or bystander, AYRO would likely be subject to a claim. If AYRO were found responsible it could cause AYRO to incur substantial liability which could interrupt or even cause AYRO to terminate some or all of its operations.

Meeting or exceeding many government-mandated safety standards is costly and often technologically challenging. Government safety standards also require manufacturers to remedy defects related to vehicle safety through safety recall campaigns, and a manufacturer is obligated to recall vehicles if it determines that the vehicles do not comply with a safety standard. The costs of recall campaigns or warranty costs to remedy such defects in vehicles that have been sold could be substantial. Further, adverse publicity surrounding actual or alleged safety-related or other defects could damage AYRO's reputation and confidence in AYRO's vehicles, which would adversely affect sales of AYRO's vehicles.

AYRO depends on key personnel to operate its business, and the loss of one or more members of its management team, or its failure to attract, integrate and retain other highly qualified personnel in the future, could harm its business.

AYRO believes its future success will depend in large part upon its ability to attract and retain highly skilled managerial, technical, finance and sales and marketing personnel. AYRO has only one line of business and is highly dependent upon the continued service of its key executive officers and other employees. The loss of and failure to replace key management and personnel could have a serious adverse effect on sales bookings, strategic relationships, manufacturing operations, order fulfillment and customer service, and may adversely impact the achievement of AYRO's objectives. Despite AYRO's efforts to retain valuable employees, members of its management may terminate their employment with AYRO at any time. Although AYRO has written employment agreements with its executive officers, these employment agreements do not bind these executives for any specific term and allow executive officers to leave at any time, for any reason, with or without cause. AYRO does not maintain any "key-man" insurance policies on any of the key employees nor does AYRO intend to obtain such insurance.

Recruiting and retaining qualified employees, consultants, and advisors for AYRO's business, including sales or technical personnel, is crucial to continue to execute AYRO's growth strategy. Because the pool of qualified personnel with engineering or manufacturing experience and/or experience working in the electric vehicle market is limited overall, recruitment and retention of senior management and skilled technical, sales and other personnel is very competitive. Many of the companies with which AYRO competes for experienced personnel have greater resources than AYRO has. AYRO is also at a disadvantage in recruiting and retaining key personnel as its small size and limited resources may be viewed as providing a less stable environment, with fewer opportunities than would be the case at one of AYRO's larger competitors. As a result, AYRO may not be successful in either attracting or retaining such personnel and/or on acceptable terms given the competition and may be required to increase the level of compensation paid to existing and new employees, which could materially increase AYRO's operating expenses. In addition, failure to succeed in expansion of AYRO's operations may make it more challenging to recruit and retain qualified personnel.

# AYRO's management has minimal experience in mass-producing electric vehicles.

AYRO's management has never mass-produced electric vehicles, which generally involves manufacturing process challenges, such as manufacturing to meet the volumes forecast and efficiently and effectively managing supply chain sources for materials. If the materials suppliers are not managed properly to support vehicle demand, AYRO's results of operations and working capital can be adversely affected. If AYRO is unable to implement its business plans in the timeframe estimated by management and successfully transition into a mass-producing electric vehicle manufacturing business, AYRO will not be able to scale up its operations to generate greater profit. As a result, AYRO's business, prospects, operating results and financial condition will be negatively impacted and AYRO's ability to grow its business will be harmed.

Furthermore, as the scale of AYRO's vehicle production increases, AYRO will need to accurately forecast, purchase, warehouse and transport to its manufacturing facilities components at much higher volumes than AYRO has experience with. If AYRO is unable to accurately match the timing and quantities of component purchases to AYRO's actual production plans or capabilities, or successfully implement automation, inventory management and other systems to accommodate the increased complexity in AYRO's supply chain, AYRO may have to incur unexpected storage, transportation and write-off costs, which could have a material adverse effect on AYRO's financial condition and operating results.

AYRO currently has limited electric vehicles marketing and sales experience. If AYRO is unable to establish sales and marketing capabilities or enter into dealer agreements to market and sell its vehicles, AYRO may be unable to generate any revenue.

AYRO has limited experience selling and marketing its vehicles, and AYRO currently has minimal marketing or sales organization. To successfully expand its operations, AYRO will need to invest in and develop these capabilities, either on its own or with others, which would be expensive, difficult and time consuming. Any failure or delay in the timely development of AYRO's internal sales and marketing capabilities could adversely impact the potential for success of its products.

Further, given its lack of prior experience in marketing and selling electric vehicles, AYRO relies on third-party dealers to market its vehicles. If these dealers do not commit sufficient resources to market AYRO's vehicles and AYRO is unable to develop the necessary marketing and sales capabilities on its own, including direct sales channel with its end-customers, AYRO will be unable to generate sufficient revenue from the sale of its vehicles to sustain or grow its business. AYRO may be competing with companies that currently have extensive and well-funded marketing and sales operations, in particular in the markets AYRO is targeting. Without appropriate capabilities, whether directly or through third party dealerships, AYRO may be unable to compete successfully against these more established companies.

### Failure to maintain the strength and value of AYRO's brand could have a material adverse effect on AYRO's business, financial condition and results of operations.

AYRO's success depends, in part, on the value and strength of AYRO's brand. Maintaining, enhancing, promoting and positioning AYRO's brand, particularly in new markets where AYRO has limited brand recognition, will depend largely on the success of AYRO's marketing and merchandising efforts and AYRO's ability to provide high-quality services, warranty plans, products and resources and a consistent, high-quality customer experience. AYRO's brand could be adversely affected if AYRO fails to achieve these objectives, if AYRO fails to comply with laws and regulations, if AYRO is subject to publicized litigation or if AYRO's public image or reputation were to be tarnished by negative publicity. Some of these risks may be beyond AYRO's ability to control, such as the effects of negative publicity regarding AYRO's suppliers or third party providers of services or other electric transportation companies or their products or negative publicity related to members of management. Any of these events could hurt AYRO's image, resulting in reduced demand for AYRO's products and a decrease in sales. Further, maintaining, enhancing, promoting and positioning AYRO's brands' images may require AYRO to make substantial investments in marketing and employee training, which could adversely affect AYRO's cash flow and which may ultimately be unsuccessful. These factors could have a material adverse effect on AYRO's business, financial condition and results of operations.

The range of AYRO's electric vehicles on a single charge declines over time which may negatively influence potential customers' decisions whether to purchase AYRO's vehicles.

The range of AYRO's electric vehicles on a single charge declines principally as a function of usage, time and charging patterns. For example, a customer's use of their vehicle as well as the frequency with which they charge the battery of their vehicle can result in additional deterioration of the battery's ability to hold a charge. Additionally, over time a battery's ability to hold its initial charge will degrade as well. While expected in electric vehicle applications, such battery deterioration and the related decrease in range may negatively influence potential customer decisions whether to purchase AYRO's vehicles, which may harm AYRO's ability to market and sell AYRO's vehicles.

AYRO offers a product warranty to cover defective products at no cost to the customer. An unexpected change in failure rates of AYRO's products could have a material adverse impact on AYRO's business, financial condition and operating results.

AYRO offers product warranties that generally extend for two years from date of sale that require AYRO to repair or replace defective products returned by the customer during the warranty period at no cost to the customer. While defects in the individual parts for AYRO's vehicles are currently reimbursed by AYRO's supply chain, warranty labor is AYRO's responsibility. AYRO records an estimate for anticipated warranty-related costs at the time of sale based on historical and estimated future product return rates and expected repair or replacement costs. For the nine months ended September 30, 2019 and the December year ended December 31, 2018, and 2017, AYRO estimated \$25,509 and \$16,918 of reserves for such warranty-related costs, respectively, and recorded \$1,280 and \$2,024 of warranty-incurred costs, respectively. The anticipated warranty-related cost for the year 2020 is estimated to be approximately \$136,000. While such costs and failure rates have historically been within management's expectations and the provisions established and AYRO receives warranty coverage from AYRO's vendors, unexpected changes in failure rates could have a material adverse impact on AYRO's business requiring additional warranty reserves. These failures could adversely impact AYRO's operating results.

### Increases in costs, disruption of supply or shortage of raw materials, in particular lithium-ion cells, could harm AYRO's business.

AYRO may experience increases in the cost or a sustained interruption in the supply or shortage of raw materials. Any such increase or supply interruption could materially negatively impact AYRO's business, prospects, financial condition and operating results. AYRO uses various raw materials in its business including aluminum, steel, carbon fiber, non-ferrous metals such as copper and cobalt. The prices for these raw materials fluctuate depending on market conditions and global demand for these materials and could adversely affect AYRO's business and operating results. For instance, AYRO is exposed to multiple risks relating to price fluctuations for lithium-ion cells. These risks include:

- the inability or unwillingness of current battery manufacturers to build or operate battery cell manufacturing plants to supply the numbers of lithium-ion cells required to support the growth of the electric or plug-in hybrid vehicle industry as demand for such cells increases;
- disruption in the supply of cells due to quality issues or recalls by the battery cell manufacturers; and
- an increase in the cost of raw materials, such as cobalt, used in lithium-ion cells.

AYRO's business depends on the continued supply of battery cells for AYRO's vehicles. Any disruption in the supply of battery cells from AYRO's suppliers or industry shortage or price escalations could temporarily disrupt the planned production of AYRO's vehicles until such time as a different supplier is fully qualified. Moreover, battery cell manufacturers may choose to refuse to supply electric vehicle manufacturers to the extent they determine that the vehicles are not sufficiently safe. Furthermore, current fluctuations or shortages in petroleum, shipping seasonality and government-imposed tariffs and other economic conditions may cause AYRO to experience significant increases in freight charges and raw material costs. Substantial increases in the prices for AYRO's raw materials would increase AYRO's operating costs and could reduce AYRO's margins if AYRO cannot recoup the increased costs through increased electric vehicle prices. AYRO might not be able to recoup increasing costs of raw materials by increasing vehicle prices which could materially adversely affect its business, prospects and operating results.

# AYRO's business may be adversely affected by labor and union activities.

Although none of AYRO's employees are currently represented by a labor union, it is common throughout the automobile industry generally for many employees at automobile companies to belong to a union, which can result in higher employee costs and increased risk of work stoppages. AYRO relies on other companies in the supply chain with work forces that may or may not be unionized and are thus subject to work stoppages or strikes organized by such unions could have a material adverse impact on AYRO's business, financial condition or operating results. If a work stoppage occurs within AYRO's business, or within that of AYRO's key suppliers, it could delay the manufacturing, sale and shipment of AYRO's electric vehicles and have a material adverse effect on AYRO's business, prospects, operating results or financial condition.

AYRO relies on its dealers for the service of its vehicles and has limited experience servicing AYRO's vehicles. If AYRO is unable to address the service requirements of AYRO's future customers, AYRO's business will be materially and adversely affected.

Currently, AYRO's vehicles are serviced by the selling dealer. If the dealer is unable to successfully address the service requirements of AYRO's customers, customer confidence in both the vehicles and AYRO's brand will erode and AYRO's prospects, operating results will be materially and adversely affected. In addition, AYRO anticipates the level and quality of the service the dealers will provide AYRO's customers will have a direct impact on the success of AYRO's future vehicles. If AYRO's dealers are unable to satisfactorily service AYRO's customers, AYRO's ability to generate customer loyalty, grow AYRO's business and sell additional vehicles could be significantly impaired.

AYRO's dealers have very limited experience servicing AYRO's vehicles. Servicing electric vehicles is different than servicing vehicles with internal combustion engines and requires specialized skills, including high voltage training and servicing techniques.

### If AYRO fails to deliver vehicles and accessories to market as scheduled, AYRO's business will be harmed.

A significant amount of AYRO's revenue is seasonal. By missing product delivery schedules, AYRO may miss that year's opportunity to bring and sell a new product to market. Seasonality could be affected by many factors including but not limited to governmental fiscal years, as municipalities tend to order vehicles either at the end of its fiscal year when it knows it has funds remaining, and summer tourist season for AYRO's destination fleet operators, as such customers tend to place their entire orders for delivery in time for the beginning of the tourist season.

### AYRO's success depends, in part, on establishing and maintaining good relationships with its network of dealers.

In the nine months ended September 30, 2019, AYRO sold 75% of its vehicles to Club Car under its MPA, for distribution through Club Car dealers. AYRO's success depends, in part, on our establishing and maintaining satisfactory relationships with both Club Car corporate as well as its distribution channels or its dealers. If AYRO were unable to establish and maintain an adequate relationship with Club Car and its dealer network or, once established, if AYRO's relationship with Club Car or its dealer network were to be eliminated abruptly or disrupted, it could affect AYRO's ability to respond quickly to customers' needs, resulting in various adverse consequences to AYRO, including loss of sales, reduced cash flow, and/or a shutdown of AYRO's operations. In addition, as authorized dealers of AYRO's vehicles, the dealers could, through poor performance on such dealer's part, damage AYRO and AYRO's vehicles' reputation in the marketplace resulting in a loss of sales and cash flow which could adversely affect AYRO's business operations.

Customer financing and insuring AYRO's vehicles may prove difficult because retail lenders are unfamiliar with AYRO's vehicles and the vehicles have a limited loss history determining residual values and within the insurance industry.

Retail lenders are unfamiliar with AYRO's vehicles and may be hesitant to provide financing to AYRO's customers. AYRO's vehicles do not have a loss history in the insurance industry which may cause AYRO's customers difficulty in securing insurance coverage.

# Failure in AYRO's information technology and storage systems could significantly disrupt the operation of AYRO's business.

AYRO's ability to execute its business plan and maintain operations depends on the continued and uninterrupted performance of its information technology ("IT"), systems. AYRO must routinely update its IT infrastructure and its various IT systems throughout the organization may not continue to meet its current and future business needs. Modification, upgrade or replacement of such systems may be costly. Furthermore, IT systems are vulnerable to risks and damages from a variety of sources, including telecommunications or network failures, malicious human acts and natural disasters. Moreover, despite network security and back-up measures, some of AYRO's and its vendors' servers are potentially vulnerable to physical or electronic break-ins, computer viruses and similar disruptive problems. Despite precautionary measures to prevent unanticipated problems that could affect its IT systems, sustained or repeated system failures that interrupt its ability to generate and maintain data could adversely affect its ability to operate its business.

# AYRO Risks Relating to its Financial Position and Need for Additional Capital

AYRO will be required to raise additional capital to fund its operations, and such capital raising may be costly or difficult to obtain and could dilute AYRO stockholders' ownership interests.

The design, manufacture, sale and servicing of vehicles is a capital-intensive business, and AYRO needs to raise additional funds to expand its operations and reach the vehicle production goals. At September 30, 2019, AYRO had a working capital deficit of approximately \$1.26 million. Based upon its current expectations, AYRO believes that its existing capital resources, including the bridge financing under the loan and security agreement, dated December 19, 2019, will enable AYRO to continue planned operations through March 2021, and with the capital resources that will become available if and when the merger is consummated, including the net proceeds from the AYRO Private Placement which will close immediately prior to the consummation of the merger and DropCar's cash on hand, through March 2021. However, AYRO cannot assure you that its plans will not change or that changed circumstances will not result in the depletion of its capital resources more rapidly than AYRO currently anticipates. If the funds from the transactions related to the merger and the sales revenue are not sufficient to cover AYRO's cash requirements, AYRO will need to raise additional capital, whether through the sale of equity or debt securities, the entry into strategic business collaborations, the establishment of other funding facilities, licensing arrangements, or asset sales or other means, in order to support its business plan. Such additional capital AYRO may need may not be available on reasonable terms or at all.

AYRO's ability to obtain the necessary financing to carry out AYRO's business plan is subject to a number of factors, including general market conditions, performance of AYRO's vehicles, market demand for AYRO's vehicles and investor acceptance of AYRO's business plan. These factors may make the timing, amount, terms and conditions of such financing unattractive or unavailable to AYRO. If AYRO is unable to obtain additional financing on a timely basis, AYRO may have to curtail, delay or eliminate its development activities and growth plans, and/or be forced to sell some or all assets, perhaps on unfavorable terms, which would have a material adverse effect on its business, financial condition and results of operations, and ultimately could be forced to discontinue its operations and liquidate, in which event it is unlikely that stockholders would receive any distribution on their shares. Further, AYRO may not be able to continue operating if AYRO does not generate sufficient revenues from operations needed to stay in business

AYRO has raised capital in the past primarily through debt and private placements of its convertible preferred stock. Subject to the restrictions in the Merger Agreement, AYRO may in the future pursue the sale of additional equity and/or debt securities, or the establishment of other funding facilities including asset-based borrowings. There can be no assurances, however, that AYRO will be able to raise additional capital through such an offering on acceptable terms, or at all. Issuances of additional debt or equity securities could impact the rights of the holders of AYRO common stock and may dilute their ownership percentage. The terms of any securities issued by AYRO in future capital transactions may be more favorable to new investors, and may include preferences, superior voting rights and the issuance of warrants or other derivative securities, which may have a further dilutive effect on the holders of any of AYRO's securities then outstanding.

The terms of debt securities AYRO may have to issue or future borrowings AYRO may have to incur to fund its operations could impose significant restrictions on AYRO's operations. The incurrence of indebtedness or the issuance of certain equity securities could result in increased fixed payment obligations and could also result in restrictive covenants, such as limitations on AYRO's ability to incur additional debt or issue additional equity, limitations on AYRO's ability to acquire or license intellectual property rights, and other operating restrictions that could adversely affect AYRO's ability to conduct AYRO's business.

If AYRO raises additional funds through collaboration and licensing arrangements with third parties, it may be necessary to relinquish some rights to AYRO's technologies or AYRO's products, to grant licenses on terms that are not favorable to AYRO, or to issue equity instruments that may be dilutive to AYRO's stockholders.

In addition, AYRO may incur substantial costs in pursuing future capital financing, including investment banking fees, legal fees, accounting fees, securities law compliance fees, printing and distribution expenses and other costs. AYRO may also be required to recognize non-cash expenses in connection with certain securities AYRO issues, such as convertible notes and warrants, which may adversely impact its financial condition.

# AYRO's long term capital requirements are subject to numerous risks.

AYRO's long term capital requirements are expected to depend on many potential factors, including, among others:

- the number of vehicles being manufactured and future models in development;
- the regulatory compliance and clarity of each of AYRO's vehicles:
- the progress, success and cost of AYRO's development programs including manufacturing;
- the costs of manufacturing, developing sales, marketing and distribution channels;
- the costs of enforcing its issued patents and defending intellectual property-related claims;
- AYRO's ability to successfully grow sales, including securing strategic partner and distribution agreements and favorable pricing and market share;
- AYRO's consumption of available resources more rapidly than currently anticipated, resulting in the need for additional funding sooner than anticipated.

# **AYRO Risks Related to Regulatory Matters**

# Increased safety, emissions, fuel economy, or other regulations may result in higher costs, cash expenditures, and/or sales restrictions.

The motorized vehicle industry is governed by a substantial amount of government regulation, which often differs by state and region. Government regulation has arisen, and proposals for additional regulation are advanced, primarily out of concern for the environment, vehicle safety, and energy independence. In addition, many governments regulate local product content and/or impose import requirements as a means of creating jobs, protecting domestic producers, and influencing the balance of payments. The cost to comply with existing government regulations is substantial, and future, additional regulations could have a substantial adverse impact on AYRO's financial condition.

# AYRO's vehicles are subject to multi-jurisdictional motor vehicle standards.

All vehicles sold must comply with federal, state and country-specific motor vehicle safety standards. Rigorous testing and the use of approved materials and equipment are among the requirements for achieving federal certification. Failure of AYRO 311 or AYRO 411 or future vehicle models to satisfy motor vehicle standards would have a material adverse effect on AYRO's business and operating results.

# Changes in regulations could render AYRO's vehicles incompatible with federal, state or local regulations, or use cases.

Many governmental standards and regulations relating to safety, fuel economy, emissions control, noise control, vehicle recycling, substances of concern, vehicle damage, and theft prevention are applicable to new motor vehicles, engines, and equipment manufactured for sale in the United States, Europe, and elsewhere, including AYRO's electric vehicles. In addition, manufacturing and other automotive assembly facilities in the United States, Europe, and elsewhere are subject to stringent standards regulating air emissions, water discharges, and the handling and disposal of hazardous substances. Therefore, any unanticipated changes in regulations applicable to AYRO's electric vehicles could render AYRO's vehicles incompatible, which may prevent AYRO from selling such vehicles, and as a result, AYRO could lose market share.

If AYRO fails to comply with environmental and safety laws and regulations, AYRO could become subject to fines or penalties or incur costs that could have a material adverse effect on the success of its business.

AYRO is subject to numerous environmental and health and safety laws, including statutes, regulations, bylaws and other legal requirements. These laws relate to the generation, use, handling, storage, transportation and disposal of regulated substances, including hazardous substances (such as batteries), dangerous goods and waste, emissions or discharges into soil, water and air, including noise and odors (which could result in remediation obligations), and occupational health and safety matters, including indoor air quality. These legal requirements vary by location and can arise under federal, provincial, state or municipal laws. Any breach of such laws and/or requirements would have a material adverse effect on AYRO's company and its operating results.

Unusual or significant litigation, governmental investigations or adverse publicity arising out of alleged defects in AYRO's vehicles, or otherwise may derail AYRO's business.

Although AYRO plans to comply with governmental safety regulations, mobile and stationary source emissions regulations, and other standards, compliance with governmental standards, does not necessarily prevent individual or class action lawsuits, which can entail significant cost and risk. In certain circumstances, courts may permit tort claims even when AYRO's vehicles comply with federal law and/or other applicable law. Furthermore, simply responding to actual or threatened litigation or government investigations of AYRO's compliance with regulatory standards, whether related to AYRO's vehicles or business or commercial relationships, may require significant expenditures of time and other resources. Litigation also is inherently uncertain, and AYRO could experience significant adverse results if litigation is ever brought against AYRO. In addition, adverse publicity surrounding an allegation of a defect, regulatory violation or other matter (with or without corresponding litigation or governmental investigation) may cause significant reputational harm that could have a significant adverse effect on AYRO's sales.

In order for AYRO to sell directly to end customers, AYRO is required to comply with state-specific regulations regarding sale of vehicles by a manufacturer.

AYRO sold approximately 17% of its vehicles directly to its end customers in the year ended December 31, 2019. Going forward, AYRO intends to focus on leveraging volume sales through dealers; however AYRO will continue to sell vehicles directly to end customers. Sales to both dealers and end customers require AYRO to comply with state-specific regulations regarding the sale of vehicles by a manufacturer, including licensing and registration requirements. State laws that regulate the distribution, and sale of motor vehicles by the manufacturer vary, and ensuring compliance is time-consuming and costly. Moreover, for customers living in states where AYRO is prohibited from selling directly from within the state, AYRO will have to consummate sales at facilities in a state that allows direct manufacturer-to-consumer sale and deliver the vehicle to the end user via common carrier. As such, AYRO may be required to either acquire and maintain a facility in multiple states, or incur additional costs of delivery of the vehicle, which consequently increases the cost and/or sales price of AYRO's vehicles and make our vehicles less desirable to end-customers.

# **AYRO Risks Related to Its Intellectual Property**

If AYRO is unable to adequately protect its proprietary designs and intellectual property rights, AYRO's competitive position could be harmed.

AYRO's ability to compete effectively is dependent in part upon AYRO's ability to obtain patent protection for its designs, products, methods, processes and other technologies, to preserve its trade secrets, to prevent third parties from infringing on its proprietary rights and to operate without infringing the proprietary rights of third parties. AYRO relies on design patents, trademarks, trade secret laws, confidentiality procedures and licensing arrangements to protect its intellectual property rights. There can be no assurance these protections will be available in all cases or will be adequate to prevent AYRO's competitors from copying, reverse engineering or otherwise obtaining and using AYRO's designs, technology, proprietary rights or products. For example, the laws of certain countries in which AYRO's products, components and sub-assemblies are manufactured or licensed do not protect AYRO's proprietary rights to the same extent as the laws of the United States.

To prevent substantial unauthorized use of AYRO's intellectual property rights, it may be necessary to prosecute actions for infringement and/or misappropriation of AYRO's trade secrets and/or proprietary rights against third parties. Any such action could result in significant costs and diversion of AYRO's resources and management's attention, and there can be no assurance AYRO will be successful in such action. Furthermore, AYRO's current and potential competitors may the ability to dedicate substantially greater resources to enforce their intellectual property rights than AYRO does. Accordingly, despite its efforts, AYRO may not be able to prevent third parties from infringing upon or misappropriating its trade secrets and/or intellectual property.

In addition, third parties may seek to challenge, invalidate or circumvent AYRO's patents, trademarks, copyrights and trade secrets, or applications for any of the foregoing. There can be no assurance that AYRO's competitors or customers will not independently develop technologies that are substantially equivalent or superior to AYRO's technology or design around AYRO's proprietary rights. In each case, AYRO's ability to compete could be significantly impaired.

AYRO is dependent on the manufacturing license it has obtained from Cenntro and may need to obtain rights to other intellectual property in the future. If AYRO fails to obtain licenses it needs or fails to comply with its obligations in the agreement under which AYRO licensed intellectual property and other rights from third parties, AYRO could lose its ability to manufacture its vehicles.

Cenntro owns the design of the AYRO 411 model and has granted AYRO an exclusive license to manufacture AYRO 411 model for sale in North America. AYRO's business is dependent on such license, and if AYRO fails comply with its obligations to maintain that license, AYRO's business will be substantially harmed. Under the Manufacturing License Agreement, dated April 27, 2017, between AYRO and Cenntro, AYRO is granted an exclusive license to manufacture and sell AYRO 411 in the United States, and AYRO is required to purchase the minimum volume of product units from Cenntro, among other obligations. No assurance can be given that AYRO will be able to meet the required quota and maintain its license granted by Cenntro and that AYRO's existing license will be extended on reasonable terms or at all. In addition, AYRO may need to license intellectual property from other third parties in the future for new vehicle models. No assurance can be given that AYRO will be able to obtain such license or meet its obligations to maintain the licenses it may have to obtain from third parties in the future. If AYRO were to lose or otherwise be unable to maintain these licenses for any reason, it would halt AYRO's business or results of operations.

In addition, if AYRO does not own the patents or patent applications that it licenses, as is the case with AYRO 411's patents, and as such, AYRO may need to rely upon its licensors to properly prosecute and maintain those patent applications and prevent infringement of those patents. If AYRO's licensors are unable to adequately protect their proprietary intellectual property AYRO licenses from legal challenges, or if AYRO is unable to enforce such licensed intellectual property against infringement or alternative technologies, AYRO will not be able to compete effectively in the electric vehicle markets it is targeting.

# Many of AYRO's proprietary designs are in digital form and the breach of AYRO's computer systems could result in these designs being stolen.

If AYRO's security measures are breached or unauthorized access to private or proprietary data is otherwise obtained, AYRO's proprietary designs could be stolen. Because AYRO holds many of these designs in digital form on AYRO's servers, there exists an inherent risk that an unauthorized third party could conduct a security breach resulting in the theft of AYRO's proprietary information. While AYRO has taken steps to protect AYRO's proprietary information, because techniques used to obtain unauthorized access or sabotage systems change frequently and generally are not identified until they are launched against a target, AYRO may be unable to anticipate these techniques or to implement adequate preventative measures. Any or all of these issues could negatively impact AYRO's competitive advantage and AYRO's ability to obtain new customers thereby adversely affecting AYRO's financial results.

# AYRO's proprietary designs are susceptible to reverse engineering by AYRO's competitors.

Much of the value of AYRO's proprietary rights is derived from AYRO's vast library of design specifications. While AYRO considers its design specifications to be protected by various proprietary, trade secret and intellectual property laws, such information is susceptible to reverse engineering by AYRO's competitors. AYRO may not be able to prevent its competitors from developing competing design specifications and the cost of enforcing these rights may be significant. If AYRO is unable to adequately protect its proprietary designs AYRO's financial condition and operating results could suffer.

# If AYRO is unable to protect the confidentiality of its trade secrets or know-how, such proprietary information may be used by others to compete against AYRO.

AYRO considers trade secrets, including confidential and unpatented know-how and designs important to the maintenance of its competitive position. AYRO protects trade secrets and confidential and unpatented know-how, in part, by customarily entering into non-disclosure and confidentiality agreements with parties who have access to such knowledge, such as AYRO's employees, outside technical and commercial collaborators, consultants, advisors and other third parties. AYRO also enters into confidentiality and invention or patent assignment agreements with its employees and consultants that obligate them to maintain confidentiality and assign their inventions to AYRO. Despite these efforts, any of these parties may breach the agreements and disclose AYRO's proprietary information, including AYRO's trade secrets, and AYRO may not be able to obtain adequate remedies for such breaches.

# Legal proceedings or third-party claims of intellectual property infringement and other challenges may require AYRO to spend substantial time and money and could harm AYRO's business.

Vehicles design and manufacturing industry is characterized by vigorous protection and pursuit of intellectual property rights, which has resulted in protracted and expensive litigation for many companies. AYRO may become subject to lawsuits alleging that AYRO has infringed the intellectual property rights of others. The nature of claims contained in unpublished patent filings around the world is unknown to AYRO and it is not possible to know which countries patent holders may choose for the extension of their filings under the Patent Cooperation Treaty, or other mechanisms. To the extent that AYRO has previously incorporated third-party technology and/or know-how into certain products for which AYRO does not have sufficient license rights, AYRO could incur substantial litigation costs, be forced to pay substantial damages or royalties, or even be forced to cease sales in the event any owner of such technology or know-how were to challenge AYRO's subsequent sale of such products (and any progeny thereof). In addition, to the extent that AYRO discovers or has discovered third-party patents that may be applicable to products or processes in development, AYRO may need to take steps to avoid claims of possible infringement, including obtaining non-infringement or invalidity opinions and, when necessary, re-designing or re-engineering products. However, AYRO cannot assure you that these precautions will allow AYRO to successfully avoid infringement claims. AYRO may also be subject to claims based on the actions of employees and consultants with respect to the usage or disclosure of intellectual property learned at other employers. Third parties may in the future assert claims of infringement of intellectual property rights against AYRO or against AYRO's customers or channel partners for which AYRO may be liable.

AYRO's involvement in intellectual property litigation could result in significant expense to AYRO, adversely affect the development of sales of the challenged product or intellectual property and divert the efforts of its technical and management personnel, whether or not such litigation is resolved in AYRO's favor. Uncertainties resulting from the initiation and continuation or defense of intellectual property litigation or other proceedings could have a material adverse effect on AYRO's ability to compete in the marketplace. In the event of an adverse outcome in any such litigation, AYRO may, among other things, be required to:

- pay substantial damages;
- cease the development, manufacture, use, sale or importation of products that infringe upon other patented intellectual property;
- · expend significant resources to develop or acquire non-infringing intellectual property;
- discontinue processes incorporating infringing technology;
- 01
- obtain licenses to the infringing intellectual property, which licenses may not be available on acceptable terms, or at all.

AYRO is generally obligated to indemnify AYRO's sales channel partners, customers, suppliers and contractors for certain expenses and liabilities resulting from intellectual property infringement claims regarding AYRO's products, which could force AYRO to incur substantial costs.

AYRO has agreed, and expects to continue to agree, to indemnify AYRO's sales channel partners and customers for certain intellectual property infringement claims regarding AYRO's products. As a result, in the case of infringement claims against these sales channel partners and end-customers, AYRO could be required to indemnify them for losses resulting from such claims or to refund amounts they have paid to AYRO. AYRO's sales channel partners and other end-customers in the future may seek indemnification from AYRO in connection with infringement claims brought.

#### Risks Related to AYRO's International Operations

# Exchange rate fluctuations may materially affect AYRO's results of operations and financial condition.

AYRO operates internationally and is exposed to fluctuations in foreign exchange rates between the U.S. dollar and other currencies, particularly the Chinese Renminbi. AYRO's reporting currency is the U.S. dollar and, as a result, financial line items, if not in the U.S. dollar, are converted into U.S. dollars at the applicable foreign exchange rates. As AYRO's business grows, AYRO expects that at least some of its revenues and expenses will be denominated in currencies other than the U.S. dollar. Therefore, unfavorable developments in the value of the U.S. dollar relative to other relevant currencies could adversely affect AYRO's business and financial condition.

AYRO pays Cenntro in U.S. dollars; however, the per-unit price of the sub-assemblies AYRO has to pay Cenntro may be affected due to the exchange rate fluctuations. The value of the Renminbi against the U.S. dollar and other currencies may fluctuate and is affected by, among other things, changes in political and economic conditions in China and by China's foreign exchange policies. Historically, the exchange rate between the Renminbi and the U.S. dollar has fluctuated significantly, and it is difficult to predict how market forces or Chinese or U.S. government policy may impact such exchange rate in the future. As of February 4, 2020, the Renminbi was valued at 6.99813 against the U.S. dollar.

Very limited hedging options are available in China to reduce our exposure to exchange rate fluctuations. To date, AYRO has not entered into any material hedging transactions in an effort to reduce its exposure to foreign currency exchange risk. While AYRO may decide to enter into hedging transactions in the future, the availability and effectiveness of these hedges may be limited and AYRO may not be able to adequately hedge its exposure or at all.

# AYRO's international sales and operations subject AYRO to additional risks that can adversely affect its operating results and financial condition.

AYRO's international operations subject AYRO to a variety of risks and challenges, including: increased management, travel, infrastructure and legal compliance costs associated with having international operations; reliance on sales channel partners; increased financial accounting and reporting burdens and complexities; compliance with foreign laws and regulations; compliance with U.S. laws and regulations for foreign operations; and reduced protection for intellectual property rights in some countries and practical difficulties of enforcing rights abroad. Any of these risks could adversely affect AYRO's international operations, reduce AYRO's international sales or increase AYRO's operating costs, adversely affecting AYRO's business, operating results and financial condition and growth prospects.

AYRO is subject to governmental export and import controls that could impair AYRO's ability to compete in international markets due to licensing requirements and subject AYRO to liability if AYRO is not in compliance with applicable laws.

AYRO's products are subject to export control and import laws and regulations, including the U.S. Export Administration Regulations, U.S. Customs regulations and various economic and trade sanctions regulations administered by the U.S. Treasury Department's Office of Foreign Assets Controls. Exports of AYRO's products must be made in compliance with these laws and regulations. If AYRO violates these laws and regulations, AYRO and certain of its employees could be subject to substantial civil or criminal penalties, including the possible loss of export or import privileges, fines, which may be imposed on AYRO and responsible employees or managers, and, in extreme cases, the incarceration of responsible employees or managers. In addition, if AYRO's channel partners, agents or consultants fail to obtain appropriate import, export or reexport licenses or authorizations, AYRO may also be adversely affected through reputational harm and penalties. Obtaining the necessary authorizations, including any required license, for a particular sale may be time-consuming, is not guaranteed and may result in the delay or loss of sales opportunities. Changes in AYRO's products or changes in applicable export or import laws and regulations may also create delays in the introduction and sale of AYRO's products in international markets, prevent AYRO's end-customers with international operations from deploying AYRO's products or, in some cases, prevent the export or import of AYRO's products to certain countries, governments or persons altogether. Any change in export or import laws and regulations, shift in the enforcement or scope of existing laws and regulations, or change in the countries, governments, persons or technologies targeted by such laws and regulations, could also result in decreased use of AYRO's products or limitation on AYRO's decreased ability to export or sell AYRO's products to existing or potential end-customers with international operations. Any decreased use of AYRO's products or limitation on AYRO's ability

# AYRO is subject to governmental import duties that could significantly increase AYRO's costs.

The majority of AYRO's raw materials for AYRO's vehicles are shipped from the People's Republic of China. The U.S./China trade relations are in a highly volatile state of uncertainty which could significantly affect the tariffs that are applied to AYRO's products. In 2018, the United States government announced tariffs on certain steel and aluminum products, technological hardware as well as automotive parts imported into the United States, which has led to reciprocal tariffs being imposed by the European Union and other governments on products imported from the United States. The United States government has implemented tariffs on goods imported from China, and additional tariffs on goods imported from China are under consideration.

The battery industry (both lithium-ion and lead acid-based) has been subjected to tariffs implemented by the U.S. government on goods imported from China. If the U.S. and China are not able to resolve their differences, new and additional tariffs may be put in place and additional products, including raw materials AYRO uses to manufacture its vehicles. If additional tariffs and related taxes are applied to the cost of imports from China, AYRO's costs will continue to increase and AYRO may be required to substantially increase the sales prices of AYRO's vehicles. An increase in sales prices of AYRO's vehicles would likely adversely affect AYRO's business, financial condition and operating results. If AYRO is unable to increase the sales prices of its vehicles to reflect the increase in the costs of the vehicles, it will result in lower gross margins on AYRO's vehicles.

New regulations or standards or changes in existing regulations or standards in the United States or internationally related to AYRO's suppliers' products may result in unanticipated costs or liabilities, which could have a material adverse effect on AYRO's business, operating results and future sales, and could place additional burdens on the operations of AYRO's business.

AYRO's suppliers' products are subject to governmental regulations in many jurisdictions. To achieve and maintain market acceptance, AYRO's suppliers' products must continue to comply with these statutory regulations and many industry standards. As these regulations and standards evolve, and if new regulations or standards are implemented, AYRO's suppliers may have to modify their products. The failure of their products to comply, or delays in compliance, with the existing and evolving industry regulations and standards could prevent or delay introduction of AYRO's vehicles, which could harm AYRO's business. Supplier uncertainty regarding future policies may also affect demand for electric vehicles, including AYRO's vehicles. Moreover, channel partners or customers may require AYRO, or AYRO may otherwise deem it necessary or advisable, to alter its products to address actual or anticipated changes in the regulatory environment. AYRO's inability to alter its products to address these requirements and any regulatory changes may have a material adverse effect on its business, operating results and financial condition.

# AYRO could be adversely affected by violations of the U.S. Foreign Corrupt Practices Act and similar worldwide anti-bribery laws.

AYRO has international operations. The U.S. Foreign Corrupt Practices Act and similar anti-bribery laws generally prohibit companies and their intermediaries from making improper payments to foreign government officials for the purpose of obtaining or retaining business. Practices in the local business communities of many countries outside the United States have a level of government corruption that is greater than that found in the developed world. AYRO's policies mandate compliance with these anti-bribery laws and AYRO has established policies and procedures designed to monitor compliance with these anti-bribery law requirements; however, AYRO cannot assure that its policies and procedures will protect AYRO from potential reckless or criminal acts committed by individual employees or agents. If AYRO is found to be liable for anti-bribery law violations, AYRO could suffer from criminal or civil penalties or other sanctions that could have a material adverse effect on its business.

#### Risks Related to Asset Sale

While the Asset Sale is pending, it creates unknown impacts on DropCar's future which could materially and adversely affect its business, financial condition and results of operations.

While the Asset Sale is pending, it creates unknown impacts on DropCar's future. Therefore, DropCar's current or potential business partners may decide to delay, defer or cancel entering into new business arrangements with DropCar pending consummation of the Asset Sale. The occurrence of these events individually or in combination could materially and adversely affect DropCar's business, financial condition and results of operations.

# The failure to consummate the Asset Sale may materially and adversely affect DropCar's business, financial condition and results of operations.

The Asset Sale is subject to various closing conditions including, among others, (i) the affirmative vote of the holders of a majority of the outstanding shares of capital stock of DropCar entitled to vote on the approval of the Asset Sale and (ii) the consummation of a change in control transaction of DropCar, which will occur as a result of the merger. DropCar cannot control these conditions and cannot assure you that they will be satisfied. If the Asset Sale is not consummated, DropCar may be subject to a number of risks, including the following:

- DropCar may not be able to consummate the merger, the closing of which is conditioned upon the consummation of the Asset Sale:
- DropCar may not be able to identify an alternate transaction, or if an alternate transaction is identified, such alternate transaction may not result in equivalent terms as compared to what is proposed in the Asset Sale;
- the trading price of DropCar's common stock may decline to the extent that the current market price reflects a market assumption that the Asset Sale will be consummated;
- the failure to complete the Asset Sale may create doubt as to DropCar's ability to effectively implement its current business strategies:
- DropCar's costs related to the Asset Sale, such as legal, accounting and financial advisory fees, must be paid even if the Asset Sale is not completed;

DropCar's relationships with its customers, suppliers and employees may be damaged and its business may be harmed.

The occurrence of any of these events individually or in combination could materially and adversely affect DropCar's business, financial condition and results of operations, which could cause the market value of DropCar's common stock to decline.

# Certain of DropCar's executive officers have interests in the Asset Sale Transaction that may be in addition to, or different from, the interests of DropCar's stockholders.

Stockholders should be aware that DropCar's executive officers have financial interests in the Asset Sale that may be in addition to, or different from, the interests of DropCar's stockholders generally. Each of Mr. Richardson and Mr. Newman is a party to the Asset Purchase Agreement. The DropCar Board was aware of and considered these potential interests, among other matters, in evaluating and negotiating the Asset Sale and Asset Purchase Agreement and in recommending to DropCar's stockholders that they approve the Asset Sale.

# Risks Related to the Business of DropCar Prior to the Consummation of the Merger

# DropCar has a history of losses and may be unable to achieve or sustain profitability.

DropCar has incurred net losses in each year since its inception and as of December 31, 2018, it had an accumulated deficit of \$29.8 million. Such losses are continuing to date. DropCar does not know if its business operations will become profitable or if it will continue to incur net losses in the future. DropCar's management expects to incur significant expenses in the future in connection with the development and expansion of DropCar's business, which will make it difficult for DropCar to achieve and maintain future profitability. DropCar may incur significant losses in the future for a number of reasons, including the other risks described herein, and it may encounter unforeseen expenses, difficulties, complications, delays and other unknown events. Accordingly, there can be no certainty regarding if or when DropCar will achieve profitability, or if such profitability will be sustained.

# Historical losses and negative cash flows from operations raise doubt about DropCar's ability to continue as a going concern.

Historically, DropCar has suffered losses and has not generated positive cash flows from operations. This raises substantial doubt about DropCar's ability to continue as a going concern. The audit report of EisnerAmper LLP for the year ended December 31, 2018 on DropCar's financial statements contained an explanatory paragraph expressing doubt about the company's ability to continue as a going concern. DropCar expects the audit report of Friedman LLP for the year ended December 31, 2019 on DropCar's financial statements to also contain an explanatory paragraph expressing doubt about DropCar's ability to continue as a going concern.

# DropCar has a limited operating history which makes it difficult to predict future growth and operating results.

DropCar has a relatively short operating history which makes it difficult to reliably predict future growth and operating results. DropCar faces all the risks commonly encountered by other businesses that lack an established operating history, including, without limitation, the need for additional capital and personnel and intense competition. There is no relevant history upon which to base any assumption as to the likelihood that DropCar's business will be successful.

# DropCar will require substantial additional funding, which may not be available on acceptable terms, or at all.

DropCar has historically used substantial funds to develop its cloud-based Enterprise Vehicle Assistance and Logistics("VAL") platform and will require substantial additional funds to continue to develop its VAL platform and expand into new markets. DropCar's future capital requirements and the period for which it expects its existing resources to support its operations may vary significantly from what it expects. DropCar's monthly spending levels vary based on new and ongoing technology developments and corporate activities. To date, DropCar has primarily financed its operations through sales of its securities. DropCar may intend to seek additional funding in the future through equity or debt financings, credit or loan facilities or a combination of one or more of these financing sources. DropCar's ability to raise additional funds will depend on financial, economic and other factors, many of which are beyond DropCar's control. Additional funds may not be available to DropCar on acceptable terms or at all.

If DropCar raises additional funds by issuing equity or convertible debt securities, DropCar's stockholders will suffer dilution and the terms of any financing may adversely affect the rights of these stockholders. In addition, as a condition to providing additional funds to DropCar, future investors may demand, and may be granted, rights superior to those of existing stockholders. Debt financing, if available, may involve restrictive covenants limiting DropCar's flexibility in conducting future business activities, and, in the event of insolvency, debt holders would be repaid before holders of equity securities received any distribution of corporate assets.

If DropCar is unable to obtain funding on a timely basis or on acceptable terms, or at all, DropCar may have to delay its plans for expansion, limit strategic opportunities or undergo reductions in its workforce or other corporate restructuring activities.

# Because DropCar's VAL platform operates in a relatively new market, DropCar must actively seek market acceptance of its services, which it expects will occur gradually, if at all.

DropCar derives, and expects to continue to derive, a substantial portion of its revenue from its VAL platform, which is part of a relatively new and evolving market. DropCar services are substantially different from existing valet, parking, maintenance and car storage services and many potential clients may be reluctant to utilize DropCar services until they have been tested in more established commercial operations over a significant period. As a result, DropCar may have difficulty achieving market acceptance for its platform. If the market for DropCar services fails to grow or grows more slowly than DropCar currently anticipates, DropCar's business would be negatively affected. To date, DropCar primarily operates in the New York City, New Jersey, Washington D.C., Baltimore, Los Angeles and San Francisco metropolitan areas. DropCar has targeted expansion into markets it believes are most likely to adopt its platform. However, DropCar's efforts to expand within and beyond its current market may not achieve the same success, or rate of adoption, that it has achieved to date.

# Future growth may place significant demands on DropCar's management and infrastructure.

DropCar's business is logistically and technologically complex. This complexity has placed and may continue to place significant demands on DropCar's management and its operational and financial infrastructure, and it may be challenging to sustain in future growth periods. Many of DropCar's systems and operational practices were implemented when the company was at a smaller scale of operations. In addition, as DropCar grows, it must implement new systems and software to help run its operations and must hire additional personnel. As DropCar's operations grow in size, scope and complexity, it will need to continue to improve and upgrade its systems and infrastructure to offer an increasing number of clients enhanced services, solutions and features. DropCar may choose to commit significant financial, operational and technical resources in advance of an expected increase in the volume of its business, with no assurance that the volume of business will increase. Growth could also strain DropCar's ability to maintain reliable service levels for existing and new clients, which could adversely affect its reputation and business in the future. For example, in the past, DropCar has experienced, and may in the future experience, situations where the demand for DropCar's services exceeded the company's estimates and its employee base was, and may in the future be, insufficient to support this higher demand. DropCar's client experience and overall reputation could be harmed if DropCar is unable to grow its employee base to support higher demand.

In addition, the financial results for the fiscal year ended December 31, 2018, include the impact of reflecting the results of operations, financial condition and cash flows of WPCS International – Suisun City, Inc., as discontinued operations. DropCar completed the sale on December 24, 2018, and accordingly, DropCar reflected income from operations of discontinued component of \$315,119 and loss on sale of component of \$4,169,718 for a total loss on discontinued operations of \$3,854,599.

# Competition for staffing, shortages of qualified drivers and union activity may increase our labor costs and reduce profitability.

DropCar's operations are conducted primarily with employee drivers. Recently, there has been intense competition for qualified drivers in the transportation industry due to a shortage of drivers. The availability of qualified drivers may be affected from time to time by changing workforce demographics, competition from other transportation companies and industries for employees, the availability and affordability of driver training schools, changing industry regulations, and the demand for drivers in the labor market. If the industry-wide shortage of qualified drivers continues, DropCar will likely have difficulty attracting and retaining enough qualified drivers to fully satisfy customer demands. Due to the current highly-competitive labor market for drivers, DropCar may be required to increase driver compensation and benefits in the future, or face difficulty meeting customer demands, all of which could adversely affect DropCar's profitability.

If DropCar's labor costs increase, DropCar may not be able to raise rates to offset these increased costs. Union activity is another factor that may contribute to increased labor costs. DropCar currently does not have any union employees, and any increase in labor union activity could have a significant impact on DropCar's labor costs. DropCar's failure to recruit and retain qualified drivers, or to control DropCar's labor costs, could have a material adverse effect on its business, financial position, results of operations, and cash flows.

# Deterioration in economic conditions in general could reduce the demand for our services and damage DropCar's business and results of operations.

Adverse changes in global, national and local economic conditions could negatively impact DropCar's business. DropCar's business operations are concentrated and will likely continue to be concentrated in large urban areas, and business could be materially adversely affected to the extent that weak economic conditions result in the elimination of jobs and high unemployment in these large urban areas. If deteriorating economic conditions reduce discretionary spending, business travel or other economic activity that fuels demand for our services, DropCar's earnings could be reduced. Adverse changes in local and national economic conditions could also depress prices for DropCar's services or cause individual and/or corporate clients to cancel their agreements to purchase DropCar's services. Moreover, mandated changes in local and/or national compensation as it relates to minimum wage, overtime, and other compensation regulations may have an adverse impact on DropCar's profitability.

DropCar expects to face intense competition in the market for innovative logistics, valet and car storage services, and DropCar's business will suffer if it fails to compete effectively.

While DropCar believes that its platform offers a number of advantages over existing service providers, DropCar expects that the competitive environment for its logistics, valet and storage services will become more intense as companies enter the market. In addition, there are relatively low barriers to entry into the DropCar business. Currently, DropCar's primary competitors are public transportation, logistics, traditional valet and car storage providers, car sharing services and traditional rental car companies that have recently begun offering more innovative services. Many of DropCar's competitors have greater name recognition among DropCar's target clients and greater financial, technical and/or marketing resources than DropCar has. DropCar's competitors have resources that may enable them to respond more quickly to new or emerging technologies and changes in client preferences. These competitors could introduce new solutions with competitive prices or undertake more aggressive marketing campaigns than DropCar. Failure to compete effectively could have a material adverse impact on DropCar's results of operations.

DropCar's long-term sustainability relies on its ability to anticipate or keep pace with changes in the marketplace and the direction of technological innovation and customer demands.

The automotive industry, especially the vehicle support segment of the automotive industry in which DropCar operates, is subject to intense and increasing competition and rapidly evolving technologies. DropCar believes that the automotive industry will experience significant and continued change in the coming years. In addition to traditional competitors, DropCar must also be responsive to the entrance of non-traditional participants in the automotive industry. These non-traditional participants, such as ride-sharing companies and autonomous vehicles, may seek to disrupt the historic business model of the industry through the introduction of new technologies, new products or services, new business models or new methods of travel. To compete successfully, DropCar will need to demonstrate the advantages of DropCar services over alternative solutions and services, as well as newer technologies. Failure to adapt to innovations in technology and service offerings in the automotive space could have a material adverse impact on DropCar's ability to sustain its business and remain competitive.

DropCar's growth depends on its ability to gain sustained access to a sufficient number of parking locations on commercially reasonable terms that offer convenient access in reaching DropCar's clients.

DropCar currently operates Self-park in New York City. DropCar must therefore compete for limited parking locations. Many cities are densely populated, and parking locations may not be available at locations that provide convenient access to DropCar's clients or on terms that are commercially reasonable. If DropCar is unable to gain sustained access to a sufficient number of parking locations that are convenient to DropCar's clients, DropCar's ability to attract and retain clients will suffer. This challenge of finding adequate parking will grow if DropCar is able to successfully grow its subscriber base. If DropCar is unable to gain sustained access to a sufficient number of parking locations, or DropCar is unable to gain such access on commercially reasonable terms, this could have a material adverse impact on DropCar's business, financial condition and results of operations.

# If DropCar fails to successfully execute its growth strategy, its business and prospects may be materially and adversely affected.

To date, DropCar primarily operates in the New York metropolitan area. DropCar's growth strategy includes expanding its services to new geographic locations, which may not succeed due to various factors, including one or more of the following: competition, DropCar's inability to build brand name recognition in these new markets, DropCar's inability to effectively market its services in these new markets or DropCar's inability to deliver high-quality services on a cost-effective and continuous and consistent basis. In addition, DropCar may be unable to identify new cities with sufficient growth potential to expand its network, and DropCar may fail to attract quality drivers and other employees and/or establish the necessary commercial relationships with local vendors that are required in order to deliver DropCar's services in these areas. If DropCar fails to successfully execute its growth strategy, it may be unable to maintain and grow its business operation, and DropCar's business and prospects may be materially and adversely affected.

DropCar may experience difficulties demonstrating the value to customers of newer, higher priced and higher margin services if they believe existing services are adequate to meet end customer expectations.

As DropCar develops and introduces new services, it faces the risk that customers may not value or be willing to purchase these higher priced and higher margin services due to pricing constraints. Owing to the extensive time and resources that DropCar invests in developing new services, if DropCar is unable to sell customers new services, DropCar's revenue could decline and its business, financial condition, operating results and cash flows could be negatively affected.

If efforts to build and maintain strong brand identity are not successful, DropCar may not be able to attract or retain clients, and DropCar's business and operating results may be adversely affected.

DropCar believes that building and maintaining its brand is critical to the success of its business. Consumer client and automotive awareness of the brand and its perceived value will depend largely on the success of marketing efforts and the ability to provide a consistent, high-quality client and business experience. Conversely, any failure to maximize marketing opportunities or to provide clients with high-quality valet, logistics, maintenance and storage experiences for any reason could substantially harm DropCar's reputation and adversely affect its efforts to develop as a trusted brand. To promote its brand, DropCar has made, and will continue to make, substantial investments relating to advertising, marketing and other efforts, but cannot be sure that such investment will be successful.

Furthermore, as the primary point of contact with clients, DropCar relies on its drivers to provide clients and business partners with a high-quality client experience. The failure of DropCar drivers to provide clients and business partners with this trusted experience could cause customers and business partners to turn to alternative providers, including DropCar's competitors. Any incident that erodes consumer affinity for the DropCar brand, including a negative experience with one of DropCar's valets or damage to a customer's car could result in negative publicity, negative online reviews and damage DropCar's business.

DropCar relies on third-party service providers to provide parking garages for its clients' cars. If these service providers experience operational difficulties or disruptions, DropCar's business could be adversely affected.

DropCar depends on third-party service providers to provide parking garages for its clients' cars. In particular, DropCar relies on local parking garage vendors to provide adequate convenient parking locations. DropCar does not control the operation of these providers. If these third-party service providers terminate their relationship with DropCar, decide to sell their facilities or do not provide convenient access to DropCar's clients' vehicles, it would be disruptive to DropCar's business as DropCar is dependent on suitable parking locations within relative proximity of its clients' residences and business locations. This disruption could harm DropCar's reputation and brand and may cause DropCar to lose clients.

# If DropCar is unsuccessful in establishing or maintaining its business-to-business (B2B) model, its revenue growth could be adversely affected.

DropCar currently depends on corporate clients and the B2B market for a significant portion of its revenue. The success of this strategy will depend on DropCar's ability to maintain existing B2B partners, obtain new B2B partners, and generate a community of participating corporate clients sufficiently large to support such a model. DropCar may not be successful in establishing such partnerships on terms that are commercially favorable, if at all, and may encounter financial and logistical difficulties associated with sustaining such partnerships. If DropCar is unsuccessful in establishing or maintaining its B2B model, its revenue growth could be adversely affected.

# DropCar faces risks related to liabilities resulting from the use of client vehicles by DropCar employees.

DropCar's business can expose it to claims for property damage, personal injury and death resulting from the operation and storage of client cars by DropCar drivers. While operating client cars, drivers could become involved in motor vehicle accidents due to mechanical or manufacturing defects, or user error by the DropCar-employed driver or by a third-party driver that results in death or significant property damage for which DropCar may be liable.

In addition, DropCar depends on its drivers to inspect the vehicles prior to driving in order to identify any potential damage or safety concern with the vehicle. To the extent that DropCar is found at fault or otherwise responsible for an accident, DropCar's insurance coverage would only cover losses up to a maximum of \$5 million, in certain instances, in the United States.

# DropCar may experience difficulty obtaining coverage for certain insurable risks or obtaining such coverage at a reasonable cost.

DropCar maintains insurance for workers' compensation, general liability, automobile liability, property damage and other insurable risks. DropCar is responsible for claims exceeding DropCar's retained limits under its insurance policies, and while DropCar endeavors to purchase insurance coverage corresponding to its assessment of risk, DropCar cannot predict with certainty the frequency, nature or magnitude of claims or direct or consequential damages and may become exposed to liability at levels in excess of DropCar's historical levels resulting from unusually high losses or otherwise. Additionally, consolidation of entities in the insurance industry could impact DropCar's ability or renew policies at competitive rates, which could have a material adverse impact on DropCar's business, as would the incurrence of uninsured claims or the inability or refusal of DropCar's insurance costs due to changes in frequency of claims, the severity of claims, the costs of premiums or for any other reason could have a material adverse effect on DropCar's financial position, results of operations, or cash flows.

#### DropCar's success depends on the continued reliability of the internet infrastructure.

DropCar's services are designed primarily to work over the internet, and the success of our platform is largely dependent on the development and maintenance of the internet infrastructure, along with DropCar's clients' access to low-cost, high-speed internet. The future delivery of DropCar's services will depend on third-party internet service providers to expand high-speed internet access, to maintain a reliable network with the necessary speed, data capacity and security, and to develop complementary products and services for providing reliable and timely internet access. Any outages or delays resulting from damage to the internet infrastructure, including problems caused by viruses, malware and similar programs, could reduce clients' access to the internet and DropCar's services and could adversely impact DropCar's business.

# System interruptions that impair access to DropCar's website or mobile application could substantially harm DropCar's business and operating results.

The satisfactory performance, reliability and availability of DropCar's website and mobile application, which enable clients to access DropCar's services, are critical to DropCar's business. Any systems interruption that prevents clients and visitors from accessing DropCar's website and mobile App could result in negative publicity, damage to DropCar's reputation and brand and could cause DropCar's business and operating results to suffer. DropCar may experience system interruptions for a variety of reasons, including network failures, power outages, cyber-attacks, problems caused by viruses and similar programs, software errors or an overwhelming number of clients or visitors trying to reach DropCar's website during periods of strong demand. Because DropCar is dependent in part on third parties for the implementation and maintenance of certain aspects of DropCar's systems and because some of the causes of system interruptions may be outside of DropCar's control, DropCar may not be able to remedy such interruptions in a timely manner, or at all. Any significant disruption to DropCar's website, mobile application or internal computer systems could result in a loss of clients and adversely affect DropCar's business and results of operations.

# If DropCar is unable to protect confidential client information, DropCar's reputation may be harmed, and DropCar may be exposed to liability and a loss of clients.

DropCar's system stores, processes and transmits confidential client information, including location information and other sensitive data. DropCar relies on encryption, authentication and other technologies to keep this information secure. DropCar may not have adequately assessed the internal and external risks posed to the security of its systems and may not have implemented adequate preventative safeguards. In the event that the security of its system is compromised in the future, DropCar may not take adequate reactionary measures. Any compromise of information security could expose DropCar's confidential client information, damaging DropCar's reputation and exposing the company to costly litigation and liability that could harm its business and operating results.

Security breaches, loss of data and other disruptions could compromise sensitive information related to DropCar's business, prevents DropCar from accessing critical information or exposes DropCar to liability, which could adversely affect DropCar's business and reputation.

DropCar utilizes information technology systems and networks to process, transmit and store electronic information in connection with DropCar's business activities. As the use of digital technologies has increased, cyber incidents, including deliberate attacks and attempts to gain unauthorized access to computer systems and networks, have increased in frequency and sophistication. These threats pose a risk to the security of DropCar's systems and networks and the confidentiality, availability and integrity of DropCar's data, all of which are vital to DropCar's operations and business strategy. There can be no assurance that DropCar will be successful in preventing cyber-attacks or successfully mitigating their effects.

Despite the implementation of security measures, DropCar's internal computer systems and those of DropCar's contract research organizations and other contractors and consultants are vulnerable to damage or disruption from hacking, computer viruses, software bugs, unauthorized access or disclosure, natural disasters, terrorism, war, and telecommunication, equipment and electrical failures. In addition, there can be no assurance that DropCar will promptly detect any such disruption or security breach, if at all. Unauthorized access, loss or dissemination could disrupt DropCar's operations, including DropCar's ability to conduct research and development activities, process and prepare company financial information, and manage various general and administrative aspects of DropCar's business. To the extent that any such disruption or security breach results, suffer reputational damage or poor financial performance or become the subject of regulatory actions by state, federal or non-US authorities, any of which could adversely affect DropCar's business.

# Future legislation or regulations may adversely affect DropCar's business and results of operations.

Although various jurisdictions and government agencies are considering implementing legislation in response to the rise of other ride- and car-sharing enterprises, such as Uber Technologies Inc., currently no such legislation exists that DropCar believes has jurisdiction over, or applicability to, DropCar's operations. DropCar does not believe it are subject to any material government regulations or oversight, but regulations impacting parking and traffic patterns in the areas of DropCar's operations could impact the services it provides. DropCar is also subject to various U.S. federal, state and local laws and regulations, including those related to environmental, health and safety, financial, tax, customs and other matters. DropCar cannot predict the substance or impact of pending or future legislation or regulations, or the application thereof. The introduction of new laws or regulations or changes in existing laws or regulations, or the interpretations thereof, could increase the costs of doing business for DropCar or its clients or otherwise restrict its actions and adversely affect its financial condition, results of operations and cash flows.

# Seasonality may cause fluctuations in DropCar's financial results.

DropCar generally experiences some effects of seasonality due to increases in travel during the summer months and holidays such as Thanksgiving and Christmas. Accordingly, the use of DropCar's services and associated revenue have generally increased at a higher rate during such periods. DropCar's revenue also fluctuates due to inclement weather conditions, such as snow or rain storms. This seasonality may cause fluctuations in DropCar's financial results.

DropCar depends on key personnel to operate its business, and the loss of one or more members of the DopCar management team, or DropCar's failure to attract, integrate and retain other highly qualified personnel in the future, could harm DropCar's business.

DropCar believes its future success will depend in large part upon its ability to attract and retain highly skilled managerial, technical, finance and sales and marketing personnel. DropCar currently depends on the continued services and performance of the key members of its management team, including Spencer Richardson, DropCar's Co-Founder and Chief Executive Officer, and David Newman, DropCar's Co-Founder and Chief Business Development Officer. The loss of any key personnel could disrupt DropCar's operations and have an adverse effect on DropCar's ability to grow the business.

Prior to the second quarter in 2018, DropCar has relied on outside consultants and other service providers for the majority of DropCar's accounting and financial support. During 2018, DropCar hired new members to its management team. In February of 2019, DropCar terminated its Chief Financial Officer and on the same day engaged a consultant to serve as its Chief Financial Officer going forward. DropCar competes in the market for personnel against numerous companies, including larger, more established competitors who have significantly greater financial resources and may be in a better financial position to offer higher compensation packages to attract and retain human capital. DropCar cannot be certain that it will be successful in attracting and retaining the skilled personnel necessary to operate its business effectively in the future.

DropCar may become engaged in legal proceedings that could result in unforeseen expenses and could occupy a significant amount of management's time and attention.

From time to time, DropCar may become subject to litigation, claims or other proceedings that could negatively affect its business operations and financial position. Litigation disputes could cause DropCar to incur unforeseen expenses, could occupy a significant amount of management's time and attention and could negatively affect DropCar's business operations and financial position.

# DropCar's business is subject to interruptions, delays and failures resulting from natural or man-made disasters.

DropCar's services, systems and operations are vulnerable to damage or interruption from earthquakes, volcanoes, fires, floods, power losses, telecommunications failures, terrorist attacks, acts of war, human errors, break-ins and similar events. A significant natural disaster could have a material adverse impact on DropCar's business, operating results and financial condition. DropCar may not have sufficient protection or recovery plans in certain circumstances and our insurance coverage may be insufficient to compensate for losses that may occur. As DropCar relies heavily on its servers, computer and communications systems and the internet to conduct its business and provide a high-quality client experience, such disruptions could negatively impact DropCar's ability to run the business, which could have an adverse effect on DropCar's operating results.

DropCar has incurred significant increased costs as a result of operating as a public company, and DropCar's management is required to devote substantial time to public company compliance requirements.

As a public company, DropCar faces increased legal, accounting, administrative and other costs and expenses that it did not incur as a private company. The Sarbanes-Oxley Act of 2002, including the requirements of Section 404, and rules and regulations subsequently implemented by the SEC, the Public Company Accounting Oversight Board, and The Nasdaq Capital Market require public companies to meet certain corporate governance standards. A number of those requirements require DropCar management to carry out activities it has not done previously. For example, DropCar has adopted new internal controls and disclosure controls and procedures. DropCar's management and other personnel will need to devote a substantial amount of time to these requirements. Moreover, these rules and regulations have increased DropCar's legal and financial compliance costs and will make some activities more time-consuming and costlier. These increased costs will require DropCar to divert a significant amount of money that it could otherwise use to expand its business and achieve its strategic objectives.

Failure to establish and maintain effective internal controls in accordance with Sections 302 and 404 of the Sarbanes-Oxley Act could have an adverse effect on DropCar's business and stock price.

DropCar is required to comply with the SEC's rules implementing Sections 302 and 404 of the Sarbanes-Oxley Act, which require management to certify financial and other information in DropCar's quarterly and annual reports and provide an annual management report on the effectiveness of controls over financial reporting. DropCar is required to disclose changes made in its internal controls and procedures on a quarterly basis. DropCar is required to make its annual assessment of its internal controls over financial reporting pursuant to Section 404 as of December 31, 2018. To comply with the requirements of Sections 302 and 404, DropCar has undertaken or may in the future undertake various actions, such as implementing new internal controls and procedures and hiring additional accounting or internal audit staff. Testing and maintaining internal controls can divert DropCar's management's attention from other matters that are important to the operation of DropCar's business. In addition, when evaluating DropCar's internal controls over financial reporting, DropCar may identify material weaknesses that it may not be able to remediate in time to meet the applicable deadline imposed upon DropCar for compliance with the requirements of Sections 302 and 404. If DropCar identifies material weaknesses in its internal controls over financial reporting or is unable to comply with the requirements of Sections 302 and 404 in a timely manner or asserts that its internal controls over financial reporting are effective, or if it becomes necessary for DropCar's independent registered public accounting firm to express an opinion as to the effectiveness of DropCar's internal controls over financial reporting and is unable to do so, investors may lose confidence in the accuracy and completeness of DropCar's financial reports and the market price of DropCar's common stock could be negatively affected. In addition, DropCar could become subject to investigations by The Nasdaq Capital Market, SEC or other regulatory authorities, which co

# A material weakness in DropCar's internal controls could have a material adverse effect on DropCar.

Effective internal controls are necessary for DropCar to provide reasonable assurance with respect to DropCar's financial reports and to adequately mitigate risk of fraud. If DropCar cannot provide reasonable assurance with respect to its financial reports and adequately mitigate risk of fraud, DropCar's reputation and operating results could be harmed. Internal control over financial reporting may not prevent or detect misstatements because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud. Therefore, even effective internal controls can provide only reasonable assurance with respect to the preparation and fair presentation of financial statements. In addition, projections of any evaluation of effectiveness of internal control over financial reporting to future periods are subject to the risk that the control may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of DropCar's annual or interim financial statements will not be prevented or detected on a timely basis. A material weakness in DropCar's internal control over financial reporting could adversely impact DropCar's ability to provide timely and accurate financial information. If DropCar is unable to report financial information timely and accurately or to maintain effective disclosure controls and procedures, DropCar could be subject to, among other things, regulatory or enforcement actions by the SEC, any one of which could adversely affect DropCar's business prospects.

DropCar's Chief Executive Officer and Chief Financial Officer have concluded that DropCar's disclosure controls and procedures are not effective due to the material weaknesses resulting from a limited segregation of duties among DropCar's employees with respect to DropCar's control activities and this deficiency is the result of DropCar's limited number of employees. DropCar also identified material weaknesses surrounding the financial closing process and the recording of debt and equity transactions that occurred in the year ended December 31, 2018. These deficiencies may affect DropCar's management's ability to determine if errors or inappropriate actions have taken place.

# Risks Relating to DropCar's Financial Position and Need for Additional Capital

# DropCar's ability to use NOLs may be limited.

At December 31, 2018, DropCar had approximately \$3.3 million of operating loss carryforwards for federal and \$1.1 million New York state tax purposes that may be applied against future taxable income. The NOLs will begin to expire in the year 2035 if not utilized prior to that date. To the extent available, DropCar intends to use these NOLs to reduce the corporate income tax liability associated with DropCar's operations. The ability to utilize these NOLs may be limited under Section 382 of the Code, which apply if an ownership change occurs. To the extent DropCar's use of NOLs is significantly limited, DropCar's income could be subject to corporate income tax earlier than it would if DropCar were able to use NOLs, which could have a negative effect on DropCar's financial results.

# The recently passed comprehensive federal tax reform bill could adversely affect DropCar's business and financial condition.

On December 22, 2017, President Trump signed into law the "Tax Cuts and Jobs Act," or TCJA, which significantly reforms the Internal Revenue Code of 1986, as amended, or the Code. The TCJA, among other things, includes changes to U.S. federal tax rates, imposes significant additional limitations on the deductibility of interest and NOLs, allows for the expensing of capital expenditures, and puts into effect the migration from a "worldwide" system of taxation to a territorial system. DropCar's net deferred tax assets and liabilities were revalued at the newly enacted U.S. corporate rate, and the estimated impact was recognized in DropCar's tax expense in 2017. DropCar continues to examine the impact this tax reform legislation may have on its business. However, the effect of the TCJA on DropCar's business, whether adverse or favorable, is uncertain, and may not become evident for some period of time. DropCar urges investors to consult with their legal and tax advisers regarding the implications of the TCJA on an investment in DropCar's common stock.

# DropCar's principal stockholders and management own a significant percentage of DropCar common stock and are able to exert significant control over matters subject to stockholder approval.

Based on the beneficial ownership of DropCar's common stock as of October 21, 2019, DropCar's officers and directors, together with holders of 5% or more of DropCar's common stock outstanding and their respective affiliates, beneficially own approximately 61.8% of DropCar's common stock. Accordingly, these stockholders have significant influence over the outcome of corporate actions requiring stockholder approval, including the election of directors, consolidation or sale of all or substantially all of DropCar's assets or any other significant corporate transaction. The interests of these stockholders may not be the same as or may even conflict with your interests. For example, these stockholders could delay or prevent a change of control of the company, even if such a change of control would benefit the other stockholders, which could deprive such other stockholders of an opportunity to receive a premium for their common stock as part of a sale of the company or its assets and might affect the prevailing market price of DropCar's common stock. The significant concentration of stock ownership may adversely affect the trading price of DropCar's common stock due to investors' perception that conflicts of interest may exist or arise.

# The price of DropCar's common stock may be volatile and fluctuate substantially, and you may not be able to resell your shares at or above the price you paid for them.

The trading price of DropCar's common stock is highly volatile and could be subject to wide fluctuations in response to various factors, some of which are beyond DropCar's control, such as reports by industry analysts, investor perceptions or negative announcements by other companies involving similar technologies. The stock market in general and the market for smaller companies, like DropCar in particular, have experienced extreme volatility that has often been unrelated to the operating performance of particular companies. As a result of this volatility, DropCar stockholders may not be able to sell their common stock at or above the price they paid for it. The following factors, in addition to other factors described in this "Risk Factors" section of DropCar's most recent filings with the SEC, may have a significant impact on the market price of DropCar's common stock:

- issuances of new equity securities pursuant to a future offering, including issuances of preferred stock;
- the success of competitive products, services or technologies;
- regulatory or legal developments in the United States and other countries:
- adverse actions taken by regulatory agencies with respect to DropCar's services it provides;
- developments or disputes concerning patent applications, issued patents or other proprietary rights:
- the recruitment or departure of key personnel;
- actual or anticipated changes in estimates as to financial results, development timelines or recommendations by securities analysts;
- variations in DropCar's financial results or those of companies that are perceived to be similar to DropCar;
- variations in the costs of the services DropCar provides;
- market conditions in the market segments in which DropCar operates;
- · variations in quarterly and annual operating results;
- announcements of new products and/or services by DropCar or its competitors;
- the gain or loss of significant customers:
- changes in analysts' earnings estimates;
- short selling of shares of DropCar's common
- litigation;
- changing the exchange or quotation system on which shares of DropCar's common stock are listed;

- trading volume of DropCar's common stock;
- sales of DropCar's common stock by DropCar, DropCar's executive officers and directors or DropCar stockholders in the
  future:
- · changes in accounting principles; and
- general economic and market conditions and overall fluctuations in the U.S. equity markets

In addition, broad market and industry factors may negatively affect the market price of DropCar's common stock, regardless of DropCar's actual operating performance, and factors beyond DropCar's control may cause DropCar's stock price to decline rapidly and unexpectedly.

# DropCar may be subject to securities litigation, which is expensive and could divert management attention.

Companies that have experienced volatility in the market price of their stock have frequently been the objects of securities class action litigation. DropCar may be the target of this type of litigation in the future. Class action and derivative lawsuits could result in substantial costs to DropCar and cause a diversion of DropCar's management's attention and resources, which could materially harm DropCar's financial condition and results of operations.

# Risks Related to Intellectual Property

# DropCar may not be able to adequately protect its intellectual property rights or may be accused of infringing the intellectual property rights of third parties.

DropCar's business depends substantially on its intellectual property rights, the protection of which is crucial to DropCar's business success. To protect DropCar's proprietary rights, DropCar relies or may in the future rely on a combination of trademark law and trade secret protection, copyright law and patent law. DropCar also utilizes contractual agreements, including, in certain circumstances, confidentiality agreements between the company and its employees, independent contractors and other advisors. These afford only limited protection, and unauthorized parties may attempt to copy aspects of DropCar's website and mobile application features, software and functionality, or to obtain and use information that DropCar considers proprietary or confidential, such as the technology used to operate DropCar's website, its content and company trademarks. DropCar may also encounter difficulties in connection with the acquisition and maintenance of domain names, and regulations governing domain names may not protect DropCar's trademarks and similar proprietary rights.

In addition, DropCar may become subject to third-party claims that DropCar infringes the proprietary rights of others. Such claims, regardless of their merits, may result in the expenditure of significant financial and managerial resources, injunctions against DropCar or the payment of damages. DropCar may need to obtain licenses from third parties who allege that DropCar has infringed their rights, but such licenses may not be available on terms acceptable to DropCar or at all.

# FINANCIAL STATEMENTS AND REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM DECEMBER 31, 2018 and 2017

# FINANCIAL STATEMENTS DECEMBER 31, 2018 and 2017

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# Report of Independent Registered Public Accounting Firm

To the Stockholders and Board of Directors Austin EV, Inc.

#### Opinion on the Financial Statements

We have audited the accompanying balance sheets of Austin EV, Inc. (the "Company") as of December 31, 2018; the related statements of income, comprehensive income, stockholders' equity, and cash flows for the period ended December 31, 2018; and the related notes, collectively referred to as the "financial statements." In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2018 and the results of its operations and its cash flows for the period ended December 31, 2018 in conformity with accounting principles generally accepted in the United States of America.

#### Basis for Opinion

The Company's management is responsible for these financial statements. Our responsibility is to express an opinion on the Company's financial statements based on our audit. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audit, we are required to obtain an understanding of internal control over financial reporting, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audit included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audit also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

# Report on Prior Year Financial Statements

The financial statements of Austin EV, Inc. as of and for the year ended December 31, 2017 were audited by EKS&H LLLP, whose report dated July 16, 2018 expressed an unqualified opinion on those statements.

Plante & Moran, PLLC

We have served as the Company's auditor since 2018.

Denver, Colorado June 10, 2019

# BALANCE SHEETS As of December 31, 2018 and 2017

	2018	2017
Assets		
Current Assets		
Cash	\$ 39,243	\$ 82,544
Accounts Receivable, net of allowance for doubtful accounts of \$6,985 and \$345, respectively	260,231	16,920
Inventories	1,650,605	3,010,285
Prepaid Expenses and Other Current Assets	169,055	504,550
Total Current Assets	2,119,134	3,614,299
Property and Equipment, net	725,985	300,756
Other Assets	397,560	313,575
Total Assets	\$ 3,242,679	\$ 4,228,630

# SEE NOTES TO THE FINANCIAL STATEMENTS

# BALANCE SHEETS As of December 31, 2018 and 2017

		2018		2017
Liabilities and Members' Equity				
Current Liabilities	_			
Accounts Payable	\$	2,385,872	\$	3,035,901
Accrued Expenses		364,274		56,862
Related Party Payables		339,202		82,413
Deferred Income		9,999		382,580
Notes Payable, Current Portion		6,392		0
Total Current Liabilities		3,105,739		3,557,756
		, ,		
Notes Payable, net of Current Portion		28,554		0
Total Taylore, let of Carlott Fortion		20,55 1		
Table States		2 124 202		2 557 756
Total Liabilities		3,134,293	_	3,557,756
Stockholders' Equity				
Preferred Stock, 3,882,791 and 1,222,500 issued and outstanding, respectively, \$1.00 par value		4,270,507		1,222,500
Common Stock, 10,244,945 and 10,582,445 issued and outstanding, respectively, \$0.001 par value		12,449		12,824
Additional Paid-in-Capital		1,119,381		533,010
Accumulated Deficit		(5,293,951)		(1,097,460)
Total Stockholders' Equity		108,386		670,874
1 1				
Total Liabilities and Stockholders' Equity	\$	3,242,679	2	4,228,630
Total Elabilities and Stockholders Equity	φ	3,472,017	Ψ	7,220,030

SEE NOTES TO THE FINANCIAL STATEMENTS

# STATEMENTS OF OPERATIONS For the year ended December 31, 2018 and 2017 $\,$

	_	2018		2017
Product Sales Revenue	\$	5,302,964	\$	39,415
Cost of Goods Sold		5,008,700		38,448
Gross Profit		294,264		967
Operating Expenses				
Research and Development		768,382		171,376
Sales and Marketing		999,724		163,944
General and Administrative	_	2,578,078	_	742,002
Total Operating Expenses	_	4,346,184		1,077,322
Loss from Operations		(4,051,920)		(1,076,355)
Other Income and Expense				
Other Income		47		7,600
Interest Expense	_	(144,618)		(12,331)
Net Loss	\$	(4,196,491)	\$	(1,081,086)
Weighted-average fully diluted shares		10,242,650		8,888,746
Net Loss per fully diluted share	\$	(0.41)	\$	(0.12)
SEE NOTES TO THE FINANCIAL STATEMENTS				

# STATEMENTS OF STOCKHOLDERS' EQUITY For the year ended December 31, 2018 and 2017

	Preferre	ed Stock	Common Stock		Common Stock			
	Number of Shares	Amount	Number of Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Stockholders' Equity (Deficit)	
Balance at January 1, 2017	0	0	0	0	0	(16,374)	(16,374)	
Common Stock Issued	0	0	10,582,445	12,824	447,000	0	459,824	
Preferred Stock Issued for Cash	1,222,500	1,222,500	0	0	0	0	1,222,500	
Stock-based Compensation	0	0	0	0	86,010	0	86,010	
Net Loss	0	0	0	0	0	(1,081,086)	(1,081,086)	
Balance at December 31, 2017 Common Stock Issued for Cash	1,222,500 0	\$ 1,222,500 0	10,582,445 12,500	\$ 12,824 125	\$ 533,010 0	\$ (1,097,460) 0	\$ 670,874 125	
Common Stock Redeemed	0	0	(350,000)	(500)	0	0	(500)	
Preferred Stock Issued for Cash	2,910,291	3,298,007	0	0	0	0	3,298,007	
Preferred Stock Redeemed	(250,000)	(250,000)	0	0	0	0	(250,000)	
Stock-based Compensation	0	0	0	0	586,371	0	586,371	
Net Loss	0	0	0	0	0	(4,196,491)	(4,196,491)	
Balance at December 31, 2018	3,882,791	\$ 4,270,507	10,244,945	\$ 12,449	\$ 1,119,381	\$ (5,293,951)	\$ 108,386	

SEE NOTES TO THE FINANCIAL STATEMENTS

# STATEMENTS OF CASH FLOWS For the year ended December 31, 2018 and 2017 $\,$

Adjustments to Net Loss  Depreciation and amortization  Stock-based compensation expense  (Increase) decrease in expense  (Increase) decrease in inventories  (Increase) decrease in accounts payable  Increase (decrease) in accounts payable  Increase (decrease) in accounts payable  Increase (decrease) in related party payables  Increase (decrease) in related party payables  Increase (decrease) in related party payables  Increase (decrease) in deferred income  (372,581)  Increase (decrease) in related party payables  Increase (decrease		2018	2017
Net Loss         \$ (4,196,491)         \$ (1,081,086)           Adjustments to Net Loss         288,549         35,184           Depreciation and amorization         288,547         35,184           Stock-based compensation expense         586,371         86,010           (Increase) decrease in increntories         1,359,680         (2,918,226           (Increase) decrease in in prepaid expenses and other current assets         335,495         (504,550)           (Increase) decrease in in deposits         (650,029)         3,035,902           Increase (decrease) in accounts payable         (650,029)         3,035,902           Increase (decrease) in in accounts payables         256,789         66,039           Increase (decrease) in deferred income         (372,581)         382,581           decrease (decrease) in deferred income         (372,581)         382,581           decrease (decrease) in deferred income         (2,364,957)         (86,3204)           decrease (decrease) in deferred income         (20,364,957)         (86,3204)           decrease (decrease) in deferred income         (20,000)         (372,581)         382,581           decrease (decrease) in deferred income         (20,000)         (30,000)         (30,000)         (30,000)         (30,000)         (30,000)         (30,000)	Cash flows from operating activities		
Depreciation and amortization   288,549   35,184   Stock-based compensation expense   586,371   86,010   (Increase) decrease in accounts receivable   (24,311)   (16,920   (Increase) decrease in inventories   1,559,680   (2,918,226   (Increase) decrease in prepaid expenses and other current assets   335,495   (504,550   (Increase) decrease in prepaid expenses and other current assets   335,495   (50,000   Increase) decrease in accounts payable   (650,029)   3,035,900   (Increase) decrease) in accrued expenses   307,412   56,862   (Increase) decrease) in accrued expenses   307,412   56,862   (Increase) decrease) in accrued expenses   307,412   56,862   (Increase) decrease) in related party payables   256,789   66,039   (Increase) decrease) in deferred income   2,364,957   (863,204   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (3,365,764   (2,364,957)   (3,3		\$ (4,196,491)	\$ (1,081,086)
Depreciation and amortization   288,549   35,184   Stock-based compensation expense   586,371   86,010   (Increase) decrease in accounts receivable   (24,311)   (16,920   (Increase) decrease in inventories   1,559,680   (2,918,226   (Increase) decrease in prepaid expenses and other current assets   335,495   (504,550   (Increase) decrease in prepaid expenses and other current assets   335,495   (50,000   Increase) decrease in accounts payable   (650,029)   3,035,900   (Increase) decrease) in accrued expenses   307,412   56,862   (Increase) decrease) in accrued expenses   307,412   56,862   (Increase) decrease) in accrued expenses   307,412   56,862   (Increase) decrease) in related party payables   256,789   66,039   (Increase) decrease) in deferred income   2,364,957   (863,204   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (2,364,957)   (3,365,764   (2,364,957)   (3,3		· · · · · ·	
Stock-based compensation expense         \$86,371         86,010           (Increase) decrease in accounts receivable         (243,311)         (16,926           (Increase) decrease in inventories         1,359,680         (2,918,226           (Increase) decrease in prepaid expenses and other current assets         335,495         (504,550           (Increase) decrease in prepaid expenses and other current assets         (36,841)         (5,000           (Increase) decrease in prepaid expenses and other current assets         (37,412)         56,862           (Increase) decrease in accounts payable         (650,029)         3,035,902           Increase (decrease) in accrued expenses         307,412         56,862           Increase (decrease) in related party payables         256,789         66,039           Increase (decrease) in deferred income         (372,811)         382,581           (et cash used in operating activities         (2,364,957)         (863,204)           Cash flows from investing activities         (20,965)         (328,443)           Cash paid for patents and other intangible assets         (139,957)         (81,33)           Set cash used in investing activities         34,946         0           Cash flows from financing activities         34,946         0           Cash flows from financing activities			
(Increase) decrease in inventories   (243.11)   (16.902   (16.100000000000000000000000000000000000		288,549	35,184
Cincrease   decrease in inventories   1,359,680   2,918,226   (Increase) decrease in prepaid expenses and other current assets   335,495   504,550   (Increase) decrease in prepaid expenses and other current assets   335,495   504,550   (Increase) decrease in accounts payable   6(50,029   3,035,902   1ncrease (decrease) in accounts payables   307,412   5,862   1ncrease (decrease) in related party payables   256,789   66,039   Increase (decrease) in related party payables   256,789   66,039   Increase (decrease) in deferred income   3(372,581   382,5		586,371	86,010
Content   Cont			(16,920)
(Increase) decrease in deposits         (36,841)         (5,000           Increase (decrease) in accounts payable         (650,029)         3,035,902           Increase (decrease) in accrued expenses         307,412         56,862           Increase (decrease) in related party payables         256,789         66,039           Increase (decrease) in deferred income         (372,581)         382,581           ict cash used in operating activities         (2,364,957)         (863,204)           Cash flows from investing activities         (620,965)         (328,443)           Cash paid for patents and other intangible assets         (139,957)         (8,133)           Set cash used in investing activities         (60,905)         (336,576)           Cash flows from financing activities         (760,922)         (336,576)           Cash flows from financing activities         34,946         0           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Disbursements from redemption of preferred stock         (250,000)         0           Cet cash provided by financing activities         (43,301)         82,544           Set c		1,359,680	(2,918,226)
Increase (decrease) in accounts payable         (650,029)         3,035,902           Increase (decrease) in accrued expenses         307,412         56,852           Increase (decrease) in elected party payables         256,789         66,039           Increase (decrease) in deferred income         (372,581)         382,581           Set cash used in operating activities         (2,364,957)         (863,204)           Cash flows from investing activities         (620,965)         (328,443)           Cash paid for patents and other intangible assets         (139,957)         (8,133)           Set cash used in investing activities         (760,922)         (336,576)           Cash flows from financing activities         2         2           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Proceeds from issuance of preferred stock         3,298,007         1,222,500           Disbursements from redemption of preferred stock         (250,000)         0           Set cash provided by financing activities         (43,301)         82,544           Set change in cash and cash equivalents         82,544         0           Can	(Increase) decrease in prepaid expenses and other current assets	335,495	(504,550)
Increase (decrease) in accrued expenses   307,412   56,862     Increase (decrease) in related party payables   256,789   66,039     Increase (decrease) in deferred income   337,281   382,581     Increase (decrease) in deferred income   (2,364,957)   (863,204     Increase (decrease) in deferred income   (2,364,957)   (8,133     Increase (decrease) in deferred income   (3,294,957)   (8,133     Increase (decrease) in deferred income   (3,294,957)   (3,294,957)   (8,133     Increase (decrease) in deferred income   (3,294,957)   (3	(Increase) decrease in deposits	(36,841)	(5,000)
Increase (decrease) in related party payables   10,000		(650,029)	3,035,902
Increase (decrease) in deferred income	Increase (decrease) in accrued expenses	307,412	56,862
Ret cash used in operating activities   (2,364,957)   (863,204   200	Increase (decrease) in related party payables	256,789	66,039
Cash flows from investing activities         (620,965)         (328,443)           Purchase of property and equipment         (620,965)         (328,443)           Cash paid for patents and other intangible assets         (139,957)         (8,133)           Set cash used in investing activities         (760,922)         (336,576)           Cash flows from financing activities         250,000         0           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Proceeds from issuance of preferred stock         3,298,007         1,222,500           Disbursements from redemption of preferred stock         (250,000)         0           Obstance of preferred stock         3,082,578         1,282,324           Set change in cash and cash equivalents         43,301         82,544           Seginning cash and cash equivalents         82,544         0           Conding cash         \$39,243         \$82,544           Supplemental information         \$39,243         \$82,544	Increase (decrease) in deferred income	(372,581)	382,581
Cash flows from investing activities         (620,965)         (328,443)           Purchase of property and equipment         (620,965)         (328,443)           Cash paid for patents and other intangible assets         (139,957)         (8,133)           Set cash used in investing activities         (760,922)         (336,576)           Cash flows from financing activities         250,000         0           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Proceeds from issuance of preferred stock         3,298,007         1,222,500           Disbursements from redemption of preferred stock         (250,000)         0           Obstance of preferred stock         3,082,578         1,282,324           Set change in cash and cash equivalents         43,301         82,544           Seginning cash and cash equivalents         82,544         0           Conding cash         \$39,243         \$82,544           Supplemental information         \$39,243         \$82,544	Net cash used in operating activities	(2,364,957)	(863,204)
Purchase of property and equipment         (620,965)         (328,443 Cash paid for patents and other intangible assets         (139,957)         (8,133 (81,133)           Set cash used in investing activities         (760,922)         (336,576 (328,443)           Cash flows from financing activities         34,946         0           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Proceeds from issuance of preferred stock         3,298,007         1,222,500           Disbursements from redemption of preferred stock         (250,000)         0           Outcash provided by financing activities         3,082,578         1,282,324           Set cash provided by financing activities         82,544         0           Cate change in cash and cash equivalents         82,544         0           Canding cash         \$39,243         \$82,544           Caupplemental information         \$39,243         \$82,544	The second secon	( ) )	
Purchase of property and equipment         (620,965)         (328,443 Cash paid for patents and other intangible assets         (139,957)         (8,133 (81,133)           Set cash used in investing activities         (760,922)         (336,576 (328,443)           Cash flows from financing activities         34,946         0           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Proceeds from issuance of preferred stock         3,298,007         1,222,500           Disbursements from redemption of preferred stock         (250,000)         0           Outcash provided by financing activities         3,082,578         1,282,324           Set cash provided by financing activities         82,544         0           Cate change in cash and cash equivalents         82,544         0           Canding cash         \$39,243         \$82,544           Caupplemental information         \$39,243         \$82,544	Cash flows from investing activities		
Cash paid for patents and other intangible assets         (139,957)         (8,133           Set cash used in investing activities         (760,922)         (336,576           Cash flows from financing activities         234,946         0           Proceeds from issuance of notes payable         34,946         0           Proceeds from issuance of common stock         125         59,824           Disbursements from redemption of common stock         (500)         0           Proceeds from issuance of preferred stock         3,298,007         1,222,500           Disbursements from redemption of preferred stock         (250,000)         0           Set cash provided by financing activities         3,082,578         1,282,324           Set change in cash and cash equivalents         (43,301)         82,544           Seginning cash and cash equivalents         82,544         0           Seginning cash and cash equivalents         \$3,92,23         \$82,544           Supplemental information         \$3,92,23         \$82,544		(620 965)	(328 443)
Set cash used in investing activities       (760,922)       (336,576)         Cash flows from financing activities       Set common stock       34,946       0         Proceeds from issuance of notes payable       34,946       0         Proceeds from issuance of common stock       125       59,824         Disbursements from redemption of common stock       (500)       0         Proceeds from issuance of preferred stock       3,298,007       1,222,500         Disbursements from redemption of preferred stock       (250,000)       0         Set cash provided by financing activities       3,082,578       1,282,324         Set change in cash and cash equivalents       (43,301)       82,544         Seginning cash and cash equivalents       82,544       0         Conding cash       \$ 39,243       \$ 82,544         Supplemental information       \$ 39,243       \$ 82,544		( , ,	. , ,
Cash flows from financing activities	1 1		
Proceeds from issuance of notes payable       34,946       0         Proceeds from issuance of common stock       125       59,824         Disbursements from redemption of common stock       (500)       0         Proceeds from issuance of preferred stock       3,298,007       1,222,500         Disbursements from redemption of preferred stock       (250,000)       0         District cash provided by financing activities       3,082,578       1,282,324         Seginning cash and cash equivalents       (43,301)       82,544       0         Conding cash       \$39,243       \$82,544       0         Supplemental information       \$39,243       \$82,544       0	The cash asea in investing activities		(330,370)
Proceeds from issuance of notes payable       34,946       0         Proceeds from issuance of common stock       125       59,824         Disbursements from redemption of common stock       (500)       0         Proceeds from issuance of preferred stock       3,298,007       1,222,500         Disbursements from redemption of preferred stock       (250,000)       0         District cash provided by financing activities       3,082,578       1,282,324         Seginning cash and cash equivalents       (43,301)       82,544       0         Conding cash       \$39,243       \$82,544       0         Supplemental information       \$39,243       \$82,544       0	Cash flows from financing activities		
Proceeds from issuance of common stock       125       59,824         Disbursements from redemption of common stock       (500)       0         Proceeds from issuance of preferred stock       3,298,007       1,222,500         Disbursements from redemption of preferred stock       (250,000)       0         Set cash provided by financing activities       3,082,578       1,282,324         Set change in cash and cash equivalents       (43,301)       82,544         Seginning cash and cash equivalents       82,544       0         Ending cash       \$39,243       \$82,544         Supplemental information       \$39,243       \$82,544		34.946	0
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Proceeds from issuance of preferred stock       3,298,007       1,222,500         Disbursements from redemption of preferred stock       (250,000)       0         Set cash provided by financing activities       3,082,578       1,282,324         Set change in cash and cash equivalents       (43,301)       82,544         Seginning cash and cash equivalents       82,544       0         Ending cash       \$ 39,243       \$ 82,544         Supplemental information       \$ 39,243       \$ 82,544	Disbursements from redemption of common stock	(500)	0
Disbursements from redemption of preferred stock  Set cash provided by financing activities  Set change in cash and cash equivalents  Seginning cash and cash equivalents  Seding cash  Sequently conditions  Sequently cond			1.222.500
Set cash provided by financing activities 3,082,578 1,282,324  Set change in cash and cash equivalents (43,301) 82,544  Seginning cash and cash equivalents 82,544 0  Conding cash \$39,243 \$82,544  Supplemental information		, ,	0
Set change in cash and cash equivalents  Seginning cash and cash equivalents  Seginning cash and cash equivalents  Seding cash  Sequining cash and cash equivalents			1 282 324
Beginning cash and cash equivalents  Ending cash  Supplemental information	Net cash provided by financing activities	5,002,570	1,202,324
Ending cash Supplemental information	Net change in cash and cash equivalents	(43,301)	82,544
Ending cash Supplemental information	Reginning cach and cach equivalents	82 544	0
upplemental information	Deginning cash and cash equivalents	02,544	
	Ending cash	\$ 39,243	\$ 82,544
	Supplemental information		
		\$ 144,618	\$ 12,331

Non-cash Activity
In 2017, the Company received inventory of \$92,601 and an intangible asset of \$307,939 in exchange for 2,666,667 shares of common stock.

SEE NOTES TO THE FINANCIAL STATEMENTS

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 1 – ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

Austin EV, Inc. (the "Company"), a corporation located in Austin, Texas, was formed under the laws of the State of Texas on May 17, 2016 as Austin PRT Vehicle, Inc. and subsequently changed its name to Austin EV, Inc. under an Amended and Restated Articles of Formation filed with the State of Texas on March 9, 2017. The Company was founded on the basis of promoting resource sustainability. The Company is principally engaged in manufacturing and sales of environmentally-conscious, minimal-footprint Electric Vehicles ("EV's"). The all-electric vehicles are typically sold both directly and to dealers in the United States, Mexico and Canada. The Company is beginning initial stages of operations and is dependent on funding from equity investors. Management plans include ramping up production and sales of vehicles in from 2018 to 2019. Management anticipates additional funding will be required, either through additional preferred stock offers or a new equity raise.

Basis of Presentation: The accompanying financial statements have been prepared in accordance with General Accepted Accounting Principles ("GAAP") and include the accounts of Austin EV, Inc. In management's opinion, all adjustments necessary for a fair presentation of the results of operations, financial position and cash flows for the periods shown have been made.

# Revenue Recognition:

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. The Company adopted the ASU No. 2014-09 for the year ended December 31, 2018.

Product revenue from customer contracts is recognized on the sale of each electric vehicle as vehicles are shipped to customers. The vehicle sales orders have only one performance obligation: sale of complete vehicles. Ownership and risk of loss transfers to the customer based on FOB shipping point and freight charges are the responsibility of the customer. Payments are typically received at the point control transfers or in accordance with payment terms customary to the business.

Amounts billed to customers related to shipping and handling are classified as shipping revenue, and we have elected to recognize the cost for freight and shipping when control over vehicles has transferred to the customer as an operating expense. Our policy is to exclude taxes collected from a customer from the transaction price of automotive contracts. Shipping revenue for the years ended December 31, 2018 and 2017 were \$35,049 and \$0, respectively.

The Company received revenue from the sales of auto parts in the first half of 2018. The Company purchased auto parts and had them drop-shipped directly to the customer. While the Company did not provide any assembly services, it was responsible for all inventory and fulfillment. Total revenue on the transaction was \$4,065,000.

Services and other revenue consist of non-warranty after-sales vehicle services. Service revenue for the years ended December 31, 2018 and 2017 were \$3,939 and \$0, respectively.

Payments received in advance of the delivery of vehicles or performance of services are reported in the accompanying balance sheets as deferred income.

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Cash and Cash Equivalents</u>: For purposes of financial statement presentation, the Company considers all highly liquid debt instruments with initial maturities of 90 days or less to be cash. The Company maintains cash balances which may exceed federally insured limits. Management does not believe that this results in any significant credit risk.

Accounts Receivable: Accounts receivable are recognized and carried at net realizable value. An allowance for doubtful accounts is maintained and reflects the best estimate of probable losses determined principally on the basis of historical experience and specific allowances for known troubled accounts. All accounts or portions thereof that are deemed to be uncollectible or that require an excessive collection cost are written off to the allowance for doubtful accounts. As of December 31, 2018 and 2017, management has determined that an allowance for \$6,985 and \$345, respectively, is reasonable to absorb any losses which may arise. In the event that actual losses differ from our estimate, the results of future periods may be impacted. All accounts receivable are made on an unsecured basis.

<u>Inventories</u>: Inventories are reported at the lesser of cost (using the first-in, first-out method "FIFO") or net realizable value. Inventories consist of purchased chassis, cabs, batteries, truck beds/boxes, component parts as well as freight, tariffs, duties and other transport-in costs. Inventories are categorized as raw materials, work-in-process and finished goods as of December 31, 2018 and 2017. Work-in-process and finished goods include labor and overhead costs.

<u>Property, Plant and Equipment</u>: Property, plant and equipment are recorded at the original cost and are being depreciated on a straight-line basis over estimated lives of three to seven years. Leasehold improvements are amortized over the life of the assets or the remaining period of the lease, whichever is shorter. Depreciation expense for the years ended December 31, 2018 and 2017 was \$195,735 and \$27,687, respectively.

Intangible Assets: Intangible assets consist of the cost in registering patents for the Company's unique inventions. Such patent-related expenses are recorded at their estimated fair value on the date of cost encumbrance and are being amortized over estimated life of 5 years. Intangible assets also include investments made with the supply partner, who is also an investor, for tooling and assembly line configuration. Amortization expense for the years ended December 31, 2018 and 2017 was \$92,814 and \$7,497, respectively.

The Company follows FASB Accounting Standards Codification ("ASC") 360, Accounting for Impairment or Disposal of Long-Lived Assets. ASC 360 requires that if events or changes in circumstances indicate that the cost of long-lived assets or asset groups may be impaired, an evaluation of recoverability would be performed by comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying value to determine if a write-down to market value would be required. Long-lived assets or asset groups that meet the criteria in ASC 360 as being held for sale are reflected at the lower of their carrying amount or fair market value, less costs to sell. Management has determined that there is no impairment as of December 31, 2018.

<u>Deferred Income</u>: Customer invoices where payment has been received, yet product has not shipped, and therefore revenue cannot be recognized are recorded as a current liability under deferred income. As of December 31, 2018 and 2017, deferred income was recorded as current liabilities of \$9,999 and \$382,580, respectively.

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Deferred Rent</u>: The Company recognizes the minimum non-contingent rents required under operating leases as rent expense on a straight-line basis over the lives of the leases, with differences between amounts recognized as expense and the amounts actually paid recorded within the accrued expenses on the accompanying balance sheets. As of December 31, 2018 and 2017, deferred rent was recorded as current liabilities of \$4,761 and \$0, respectively.

Warranties: The Company recorded a reserve for warranty repairs upon the initial delivery of vehicles to its dealer network in 2018. The Company provides a product warranty on each vehicle including powertrain, battery pack and electronics package. Such warranty matches the product warranty provided by its supplier for warranty parts for all unaltered vehicles. The supplier warranty does not cover warranty-based labor needed to replace a part under warranty. Warranty reserves include management's best estimate of the projected cost of labor to repair/replace all items under warranty. The Company reserves a percentage of all dealer-based sales to cover an industry-standard warranty fund to support dealer labor warranty repairs. Such percentage is recorded as a component of cost of revenues in the statement of operations. As of December 31, 2018 and 2017, warranty reserves were recorded as current liabilities of \$16,918 and \$0, respectively.

Stock Based Compensation: The Company accounts for stock-based compensation in accordance with the guidance of FASB ASC 718, Compensation – Stock Compensation. Under the fair value recognition provisions of FASB ASC 718, which requires all stock-based compensation costs to be measured at the grant date based on the fair value of the award and is recognized as compensation expense ratably over the period the services are rendered, which is generally the option vesting period. The Company uses the Black-Scholes option pricing method to determine the fair value of stock options and thus determining compensation expense associated with the grant.

The Company measures stock-based compensation expense for its non-employees and consultants under FASB ASC 505-50, Accounting for Equity Instruments that are Issued to Other than Employees for Acquiring or in Conjunction with Selling Goods and Services". In accordance with ASC Topic 505-50, these stock options and warrants issued as compensation for services provided to the Company are accounted for based upon the fair value of the services provided. The fair value of the equity instrument is charged directly to compensation expense and additional-paid-in capital over the period during which services are rendered.

Net Earnings or Loss per Share: The Company's computation of earnings (loss) per share ("EPS") includes basic and diluted EPS. Basic EPS is measured as the income (loss) available to common shareholders divided by the weighted average number of common shares outstanding for the period. Diluted EPS is similar to basic EPS but presents the dilutive effect on a per share basis of potential common shares (e.g., common stock warrants and common stock options) as if they had been converted at the beginning of the periods presented, or issuance date, if later. Potential common shares that have an anti-dilutive effect (i.e., those that increase income per share or decrease loss per share) are excluded from the calculation of diluted EPS.

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

Loss per common share is computed by dividing net loss by the weighted average number of shares of common stock outstanding during the respective periods. Basic and diluted loss per common share is the same for all periods presented because all common stock warrants and common stock options outstanding were anti-dilutive.

At December 31, 2018 and 2017, the Company excluded the outstanding warrant and option securities, which entitle the holders thereof to ultimately acquire shares of common stock, from its calculation of earnings per share, as their effect would have been anti-dilutive.

Income Taxes: The Company accounts for income tax using an asset and liability approach, which allows for the recognition of deferred tax benefits in future years. Under the asset and liability approach, deferred taxes are provided for the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The accounting for deferred income tax calculation represents the management's best estimate on the most likely future tax consequences of events that have been recognized in our financial statements or tax returns and related future anticipation. A valuation allowance is provided for deferred tax assets if it is more likely than not these items will either expire before the Company is able to realize their benefits, or that future realization is uncertain.

The Company evaluates uncertainty in income tax positions based on a more-likely-than-not recognition standard. If that threshold is met, the tax position is then measured at the largest amount that is greater than 50% likely of being realized upon ultimate settlement. If applicable, the Company records interest and penalties as a component of income tax expense.

As of December 31, 2018 and 2017, there were no accruals for uncertain tax positions.

<u>Use of Accounting Estimates</u>: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management makes these estimates using the best information available at the time the estimates are made; however, actual results could differ from those estimates.

Fair Value Measurements: The Company follows Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 820-10, Fair Value Measurements and Disclosures, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The standard provides a consistent definition of fair value which focuses on an exit price that would be received upon sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The standard also prioritizes, within the measurement of fair value, the use of market-based information over entity specific information and establishes a three-level hierarchy for fair value measurements based on the nature of inputs used in the valuation of an asset or liability as of the measurement date.

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

The three-level hierarchy for fair value measurements is defined as follows:

- Level 1 inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active
  markets
- Level 2 inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability other than quoted prices, either directly or indirectly including inputs in markets that are not considered to be active
- Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement

Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The carrying amounts reported in the accompanying financial statements for current assets and current liabilities approximate the fair value because of the immediate or short-term maturities of the financial instruments. As of December 31, 2018 and 2017, the Company did not have any level 2 or level 3 instruments.

#### Concentrations:

The Company purchased 100% of its vehicle parts that it assembles from one supplier, a related entity. The Company had two customers that accounted for approximately 80% of its revenue for the year ended December 31, 2018.

Recent Accounting Pronouncements: In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). The guidance in this ASU supersedes the leasing guidance in Topic 840, Leases. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the balance sheet for all leases with terms longer than 12 months. The new standard is effective for fiscal years beginning after December 15, 2019. Early adoption is permitted. The company is currently evaluating the impact of the pending adoption of the new standard on its financial statements.

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. The ASU implements a five-step process for customer contract revenue recognition that focuses on transfer of control, as opposed to transfer of risk and rewards. The amendment also requires enhanced disclosures regarding the nature, amount, timing and uncertainty of revenues and cash flows from contracts and customers. Other major provisions include the capitalization and amortization of certain contract costs, ensuring the time value of money is considered in the transaction price, and allowing estimates of variable consideration to be recognized before contingencies are resolved in certain circumstances. The amendments in this ASU are effective for reporting periods beginning after December 15, 2017, and early adoption is prohibited. Entities can transition to the standard either retrospectively or as a cumulative-effect adjustment as of the date of the adoption. The Company adopted the ASU No. 2014-09 for the year ended December 31, 2018. The adoption of the ASU did not have a material effect on the Company's financial statements.

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Going Concern:

The Company's financial statements have been prepared on a going concern basis, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. The financial statements do not include any adjustments that might be necessary should the Company be unable to continue as a going concern. Management's plan includes raising capital through additional funding sources, growing its dealer channel base to increase product sales revenue, and expanding its product portfolio offerings. If the Company cannot achieve its operating plan, the Company may find it necessary to dispose of assets or undertake other actions, as may be appropriate.

# NOTE 2 – ACCOUNTS RECEIVABLE

Accounts receivable at December 31, 2018 and 2017 consist of amounts due from invoices issued and product delivered to various customers. The components of accounts receivable are:

		2018		2017
Billed Receivables	¢	267,216	¢	17,265
Less Allowance for Doubtful Accounts	Φ	(6,985)	Ф	(345)
		(1): 11		(
Total	\$	260,231	\$	16,920

All billed receivable amounts are expected to be collected during this fiscal year.

# **NOTE 3 – INVENTORIES**

Inventories for the years ended December 31, 2018 and 2017 were summarized as follows:

	_	2018	2017		
Raw Material	\$	979,277	\$	2,789,479	
Work-in-Process	Ψ	42,694	Ψ	44,464	
Finished Goods		628,634	_	176,342	
Trails of	Ф	1 650 605	e e	2.010.205	
Total Inventories	\$	1,650,605	<u>\$</u>	3,010,285	

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 4 – PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31, 2018 and 2017:

		2018	2017
Computers and Equipment	\$	514,477	\$ 84,527
Furniture and Fixtures		105,634	98,446
Leasehold Improvements		12,302	49,237
Prototypes		297,447	90,506
Computer Software		4,516	 5,727
	'	934,376	328,443
Less Accumulated Depreciation and Amortization		(208,391)	(27,687)
Net Property and Equipment	\$	725,985	\$ 300,756

Depreciation expense for the year ended December 31, 2018 and 2017 was \$195,735 and \$27,687 respectively

# NOTE 5 – INTANGIBLE ASSETS

Intangible assets consisted of the following at December 31, 2018:

	 Accumulated Cost Amortization Net Book Value		Book Value	Average Useful Life (years)		
Supply-chain development	\$ 307,939	\$	83,400	\$	224,539	4-5
Patent costs	148,092		16,911		131,181	4-10
	\$ 456,031	\$	100,311	\$	355,720	

Amortization expense for the years ended December 31, 2018 and 2017 was \$92,814 and \$7,497 respectively. The definite lived intangible assets have no residual value at the end of their useful lives. Estimated amortization expense for the next five years as of December 31, 2018 is as follows:

end of their disertal fives. Estimated amortization expense for the next five jears as of Beccineer 51, 2010 is as follows.	
2019	\$ 114,008
2020	\$ 114,008
2021	\$ 106,511
2022	\$ 21,193
	\$ 355,720

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 6 - AMOUNTS PAYABLE - RELATED PARTY

The Company has a term loan agreement with one of its founders dated October 1, 2017 for startup and fundraising expenses incurred personally by the founder in the effort to form and fund the initial company startup expenses. The balance due was paid off in May of 2018. As of December 31, 2018 and 2017, the amounts outstanding were \$0 and \$17,413, respectively.

The Company had received short-term expense advances from its founders. As of December 31, 2018 and 2017, the amounts outstanding were \$15,000 and \$65,000, respectively.

The Company had financed the purchase of factory tooling for one of its vehicles with the Company's supplier, Cenntro Automotive Group who currently owns approximately 17.5% of the stock of the company on a fully-diluted basis. As of December 31, 2018 and 2017, the amounts outstanding for factory tooling were \$324,202 and \$0, respectively. Additionally, as of December 31, 2018 and 2017, the amounts outstanding to Cenntro Automotive Group for trade accounts payable were \$2,149,295 and \$1,491,495, respectively.

# **NOTE 7 – OPERATING LEASES**

The Company is obligated, as lessee, under cancelable operating leases for office and manufacturing space in Texas.

The following is a schedule for the next five years and thereafter of future minimum rental payments required under the operating leases that have an initial or remaining non-cancelable lease term in excess of one year as of December 31, 2018:

2019 \$ 60,299

Total rent expense for the years ended December 31, 2018 and 2017 was \$166,293 and \$50,553, respectively.

# NOTE 8 - STOCKHOLDERS' EQUITY

# Preferred Stock:

The Company is authorized to issue 3,000,000 shares of preferred stock, no par value, of which all were designated as Series Seed Preferred Stock. As of December 31, 2018, 3,882,791 of Series Seed Preferred Stock were issued and outstanding. Accordingly, under Texas corporate law, a ratification consent will need to be adopted by the shareholders. Upon majority shareholder consent, updated filings will be made with the Texas Secretary of State to confirm authorization of the currently issued and outstanding shares. The Company is in the process of the shareholder ratification.

The Series Seed Preferred Stock is convertible at any time after issuance at the option of the holder into the Company's Common Stock on a 1-for-1 basis. The Series Seed Preferred Stock is also subject to mandatory conversion provisions upon either (i) immediately prior to the closing off a firm commitment underwritten initial public offering pursuant to an effective registration statement filed under the Securities Act of 1933, as amended covering the offer and sale of the Company's Common Stock; or, (ii) upon the receipt by the Company of a written request for such conversion from the holders of a majority of the Preferred Stock then outstanding. In the event the outstanding shares of Common Stock are subdivided (by stock split, stock dividend, reverse split or otherwise), the shares of Series Seed Preferred Stock will be adjusted ratably to maintain each share's ownership percentage. The Series Seed Preferred Stock Stockholders are entitled to equal voting rights to common stockholders on an as-converted basis and receive preference to common stockholders upon liquidation. During the first two quarters of 2018, 2,300,000 shares of Series Seed Preferred Stock were sold for \$1.00 per share for a cash proceeds of \$2,300,000. Of these shares, 80,000 shares were issued to a related party. Also, during the first two quarters of 2018, 250,000 shares of Series Seed Preferred Stock were sold for \$1.75 per share for a cash proceeds of \$368,000. Additionally, 400,000 shares of Series Seed Preferred Stock were sold for \$1.58 per share for a cash proceeds of \$630,007.

# NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

# NOTE 8 – STOCKHOLDERS' EQUITY (Continued)

# Common Stock:

The Company is authorized to issue 13,000,000 shares of Common Stock, par value \$0.01 as of December 31, 2018. As of December 31, 2018, 10,244,945 shares were issued and outstanding.

On February 1, 2017, the Company executed a 10-for-1 stock split on all authorized, issued and outstanding shares of stock.

On February 7, 2017, the Company entered into a Stock Purchase Agreement ("SPA") with Cenntro Automotive Group to purchase 3,000,000 shares of the company's Common Stock at \$0.15 per share. As consideration, the Company received \$50,000 in cash, \$92,061 of inventory and \$307.939 of assembly line design, setup and tooling which is being used to mass-produce the Company's 411 electric vehicle.

The Company has reserved a total of 4,135,795 shares of its Common Stock pursuant to the Long-Term Incentive Plan ("LTIP") (see Note 11). The Company has 2,995,000 stock options outstanding under this plan as of December 31, 2018.

# NOTE 9 – STOCK-BASED PAYMENTS

#### Long Term Incentive Plan:

The Company grants stock options and warrants pursuant to the 2017 Long Term Incentive Plan ("LTIP") effective January 1, 2017. The Company measures employee stock-based awards at grant-date fair value and recognizes employee compensation expense on a straight-line method basis over the vesting period of the award. Grants to non-employees are expensed at the earlier of (i) the date at which a commitment for performance by the service provider to earn the equity instrument is reached and (ii) the date at which the service provider's performance is complete.

Determining the appropriate fair value of the stock-based awards requires the input of subjective assumptions, including the fair value of the Company's common stock, and for stock options, the expected life of the option, and the expected stock price volatility. The Company uses the Black-Scholes option pricing model to value its stock option awards. The assumptions used in calculating the fair value of stock-based awards represent management's best estimates and involve inherent uncertainties and the application of management's judgment. As a result, if factors change and management uses different assumptions, stock-based compensation expense could be materially different for future awards.

## NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

## NOTE 9 - STOCK-BASED PAYMENTS (Continued)

The Company uses the following inputs when valuating stock-based awards. The expected life of the employee stock options was estimated using the "simplified method", as the Company has no historical information to develop reasonable expectations about future exercise patterns and employment duration for its stock option grants. The simplified method is based on the average of the vesting tranches and the contractual life of each grant. The expected life of awards that vest immediately use the contractual maturity since they are vested when issued. For stock price volatility, the Company uses public company compatibles and historical private placement data as a basis for its expected volatility to calculate the fair value of option grants. The risk-free interest rate is based on U.S. Treasury notes with a term approximating the expected life of the option at the grant-date.

Stock-based compensation as a result of stock option awards is included in the statement of operations as follows for the year ended December 31, 2018 and 2017:

	 2018	 2017
Research and development	\$ 140,877	\$ 4,268
Sales and marketing	\$ 10,542	\$ 12,409
General and administrative	\$ 345,921	\$ 69,333

See below for the weighted average variables used in assessing the fair value at the grant dates:

	 2018
Expected life (years)	3.0
Risk-free interest rate	2.46%
Expected volatility	73.2%
Total grant date fair value	\$ 0.64

Total compensation cost related to non-vested awards not yet recognized as of December 31, 2018 was \$929,338 and will be recognized on a straight-line basis through the end of the vesting periods in 2021. Future stock option compensation expense related to these options to be recognized during the years ending December 31, 2019, 2020 and 2021 is expected to be approximately \$475,911, \$374,589 and \$78,838, respectively. The amount of future stock option compensation expense could be affected by any future option grants or by any forfeitures.

## NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

## NOTE 9 - STOCK-BASED PAYMENTS (Continued)

The following table reflects the stock option activity for the year ended December 31, 2018.

	Number of Shares	Weigh Average F Pric	Exercise	Contractual Life (Years)
Outstanding at December 31, 2017	1,815,000	\$	0.667	5.82
Granted Exercised	1,890,000		0.667	5.79
Forfeitures	405,000		0.667	5.83
Outstanding at December 31, 2018	3,300,000	\$	0.667	5.80

Of the outstanding options, 1,181,664 were vested and exercisable as of December 31, 2018.

As of December 31, 2018 835,795 options are still issuable under the LTIP.

## Warrants:

The Company grants stock warrants pursuant to the 2017 Long Term Incentive Plan ("LTIP") effective January 1, 2017. The Company measures employee stock-based awards at grant-date fair value and recognizes contractor consulting expense on a straight-line method basis over the vesting period of the award. Grants to non-employees are expensed at the earlier of (i) the date at which a commitment for performance by the service provider to earn the equity instrument is reached and (ii) the date at which the service provider's performance is complete.

Determining the appropriate fair value of the stock-based awards requires the input of subjective assumptions, including the fair value of the Company's common stock, and for warrants, the expected life of the warrant, and the expected stock price volatility. The Company uses the Black-Scholes option pricing model to value its warrants granted. The assumptions used in calculating the fair value of warrant grants represent management's best estimates and involve inherent uncertainties and the application of management's judgment. As a result, if factors change and management uses different assumptions, stock-based compensation expense could be materially different for future awards.

The Company uses the following inputs when valuating stock-based awards. Warrants to purchase the Company's common stock granted to consultants are granted based on a five (5) year life. For stock price volatility, the Company uses public company compatibles and historical private placement data as a basis for its expected volatility to calculate the fair value of option grants. The risk-free interest rate is based on U.S.

Treasury notes with a term approximating the expected life of the option at the grant-date.

## NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

## NOTE 9 - STOCK-BASED PAYMENTS (Continued)

Stock-based compensation, for warrants is included in the statement of operations as follows for the year ended December 31, 2018 and 2017:

	2018	2017
General and administrative	\$ 89,031	\$ 0

See below for the weighted average variables used in assessing the fair value at the grant dates:

		2010
	_	
Expected life (years)		3.0
Risk-free interest rate		2.46%
Expected volatility		73.2%
Total grant date fair value	\$	0.64

The following table reflects the stock warrant activity for the year ended December 31, 2018.

	Number of Shares	Avera	Veighted age Exercise Price	Contractual Life (Years)
Outstanding at December 31, 2017	0	\$		
Granted Exercised Forfeitures	515,500 0		2.00	5.00
Outstanding at December 31, 2018	515,500	\$	2.00	5.00

Of the outstanding warrants, all 515,500 were vested and exercisable as of December 31, 2018.

## NOTE 10- INCOME TAXES

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred tax assets as of December 31, 2018 and 2017 are summarized below:

	_	2018		2017
Net operating loss carryforwards	\$	4,435,740	\$	1,009,899
Basis of property and equipment		155,735		(2,159)
Other		593,011		345
Total gross deferred tax assets		5,184,486		1,008,085
Less valuation allowance	_	(5,184,486)	_	(1,008,085)
Net deferred tax assets	\$	0	\$	0

## NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

## **NOTE 10- INCOME TAXES (Continued)**

As of December 31, 2018 and 2017, management was unable to determine if the Company's deferred tax assets would be realized, and if realized, unable to determine the timing and the effective tax rates that they would be determined. The Company has therefore recorded a valuation allowance of \$5,184,486 and \$1,008,085 for the years ended December 31, 2018 and 2017, respectively. Additionally, the Company had Net Operating Losses of \$3,839,550 and \$1,009,899 for the years ended December 31, 2018 and 2017, respectively.

No federal tax provision has been provided for the years ended December 31, 2018 and 2017 due to the losses incurred during such periods.

## NOTE 11 - RELATED-PARTY TRANSACTIONS

On March 1, 2017, the Company entered into a royalty-based agreement with Sustainability Initiatives, LLC ("SI") that is controlled by two of the three Company board members in the effort to accelerate the start-up of the Company's operations. In return for acceleration assistance and for serving the Chief Visionary Officer role, the agreement pays a monthly retainer of \$6,000 per month. On a quarterly basis, the Company remits a royalty of a percentage (see table below) of company revenues less the retainer amounts for the measurement quarter paid to date.

	Revenues	Royalty Percentage
	<u> </u>	<u> </u>
\$	0 - \$25,000,000	3.0%
\$	25,000,000 - \$50,000,000	2.0%
\$	50,000,000 - \$100,000,000	1.0%
Over		
\$100,000,001		0.5%

On April 1, 2017, the Company entered into a fee-for-service agreement with SI. In return for accounting, marketing, graphics and other services, the Company pays fixed, market-standard hourly rates under the shared services agreement as services are rendered. As of December 31, 2018 and 2017, the Company had a balance outstanding to SI for \$6,623 and \$15,250, respectively. Total expenses paid or payable SI were \$224,188 and \$183,538 for the years ended December 31, 2018 and 2017, respectively.

In 2017, the Company executed a Stock Purchase Agreement with Cenntro Automotive, ("Cenntro") a US company that maintains a manufacturing facility near Shanghai, China for three million (3,000,000) shares of the Company's common stock. As consideration, Cenntro contributed cash of \$50,000, raw material inventory items valued at \$92,061 and supplier tooling and assembly line development and ramp-up valued at \$307,939. As of December 31, 2018, Cenntro owned approximately 18% of the Company's stock on a fully-diluted basis.

In 2017, the Company executed a supply chain contract with Cenntro. Currently, the Company purchases 100% of its vehicle chassis, cabs and wheels through this supply chain relationship with Cenntro. Contract terms are industry standard and represent arms-length market pricing.

## NOTES TO FINANCIAL STATEMENTS December 31, 2018 and 2017

## NOTE 11 - RELATED-PARTY TRANSACTIONS (Continued)

As of December 31, 2018 and 2017, the amounts outstanding to Cenntro for factory tooling were \$324,202 and \$0, respectively. Additionally, as of December 31, 2018 and 2017, the amounts outstanding to Cenntro for trade accounts payable were \$2,149,295 and \$1,491,495, respectively

## NOTE 12 - SUBSEQUENT EVENTS

Management has evaluated subsequent events for disclosure in these financial statements through June 3, 2019, which is the date the financial statements were available to be issued and has not identified any material events requiring disclosure other than identified below.

In the two months ended February 2019, the Company issued notes payable to 5 individuals totaling \$800,000 for short term financing. The notes are convertible to the Company's Preferred Stock after sixty (60) days. The notes carry an interest rate of twelve percent (12%), which increases to fifteen percent (15%) after sixty (60) days. The notes carry with them 30% warrant coverage to purchase the Company's Common Stock.

In the three months ended March 31, 2019, the Company issued 946,500 shares of its Series Seed 2 Preferred Stock at \$1.75 per share for total proceeds of \$1,731,375.

On March 13, 2019, the Company entered into a strategic Definitive Agreement with Club Car, a division of Ingersoll Rand, granting exclusive rights to private-label the AEV 411 light electric truck for resale to its 535 dealer network. Club Car must order a minimum of 500 vehicles in 2019 in order to maintain exclusive rights to the private-label rights of the vehicles. The Company has begun shipping vehicles under this master procurement agreement.

## AYRO, INC. (formerly Austin EV, Inc.)

## CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

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## CONDENSED BALANCE SHEETS As of September 30, 2019 and December 31, 2018

	(1	2019 Unaudited)	 2018
Assets			
Current Assets			
Cash	\$	60,823	\$ 39,243
Accounts Receivable, net of allowance for doubtful accounts of \$9,989 and \$6,985 as of September 30, 2019 and December 31,			
2018, respectively		395,521	260,231
Inventories		1,115,171	1,650,605
Prepaid Expenses and Other Current Assets		203,980	169,055
Total Current Assets		1,775,495	2,119,134
Property and Equipment, net		751,159	725,985
Other Assets		313,389	397,560
Total Assets	\$	2,840,043	\$ 3,242,679

## CONDENSED BALANCE SHEETS As of September 30, 2019 and December 31, 2018

	,	2019 Unaudited)		2018
Liabilities and Members' Equity		Chaudited)	_	2016
Current Liabilities				
Accounts Payable	\$	2,237,418	\$	2,385,872
Accrued Expenses		724,535		364,274
Related Party Payables		15,000		339,202
Contract Liability		0		9,999
Notes Payable, Current Portion, net of Discount on Debt		452,605		6,392
Total Current Liabilities		3,429,558		3,105,739
Notes Payable, net of Current Portion		23,399		28,554
Total Liabilities		3,452,957		3,134,293
Stockholders' Equity				
Preferred Stock, 5,483,682 and 3,882,791 issued and outstanding, respectively, \$1.00 par value		7,147,944		4,270,507
Common Stock, 11,992,545 issued and outstanding for both periods, \$0.001 par value		12,819		12,449
Additional Paid-in-Capital		2,734,852		1,119,381
Accumulated Deficit		(10,508,529)		(5,293,951)
Total Stockholders' Equity		(612,914)		108,386
Total Liabilities and Stockholders' Equity	\$	2,840,043	\$	3,242,679

CONDENSED STATEMENTS OF OPERATIONS
For the three and nine months ended September 30, 2019 and 2018 (Unaudited)

	Th	Three Months Ended September 30,			Nine months ended September 30,			
		2019	_	2018	2019		_	2018
Product Sales Revenue	\$	265,481	\$	189,632	\$	745,530,	\$	5,239,429
Cost of Goods Sold		202,029		141,131		577,539		4,965,204
Gross Profit		63,452		48,501		167,991		274,225
Operating Expenses								
Research and Development		297,680		177,363		780,605		565,372
Sales and Marketing		432,275		149,459		932,902		684,239
General and Administrative	_	1,411,376		624,298	_	3,437,176		1,809,754
Total Operating Expenses		2,141,331		951,120		5,150,683		3,059,365
Loss from Operations		(2,077,879)		(902,619)		(4,982,692)		(2,785,140)
Other Income and Expense								
Other Income		1,142		13		1,198		19
Interest Expense	_	(65,103)		(8,889)		(233,084)		(38,448)
Net Loss	\$	(2,141,840)	\$	(911,495)	\$	(5,214,578)	\$	(2,823,569)
Weighted-average Shares used in computing diluted net loss per share		10,299,486		10,244,945		10,263,192		10,241,866
Net Loss per common share	\$	(0.21)	\$	(0.09)	\$	(0.51)	\$	(0.28)

# CONDENSED STATEMENTS OF STOCKHOLDERS' EQUITY For the three and nine months ended September 30, 2019 and as of December 31, 2018

	Preferre	ed Stock	Common Stock				Total
	Number of Shares	Amount	Number of Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Stockholders' Equity (Deficit)
Balance at December 31, 2018	3,882,791	\$ 4,270,507	10,244,945	\$ 12,449	\$ 1,119,381	\$ (5,293,951)	\$ 108,386
Preferred Stock Issued for Cash	1,535,893	2,747,437	0	0	0	0	2,747,437
Stock-based Compensation	0	0	0	0	607,658	0	607,658
Discount on Debt	0	0	0	0	69,173	0	69,173
Net Loss	0	0	0	0	0	(3,072,738)	(3,072,738)
Balance at June 30, 2019 Preferred Stock Issued for Cash	5,418,684 65,000	\$ 7,017,944 130,000	10,244,945 0	\$ 12,449 0	\$ 1,796,212 0	\$ (8,366,689) 0	\$ 459,916 130,000
Common Stock Issued for Cash	0	0	369,600	370	0	0	370
Stock-based Compensation	0	0	0	0	752,965	0	752,965
Discount on Debt	0	0	0	0	185,675	0	185,675
Net Loss	0	0	0	0	0	(2,141,840)	(2,141,840)
Balance at September 30, 2019 (Unaudited)	5,483,684	\$ 7,147,944	10,614,545	\$ 12,819	\$ 2,734,852	\$(10,508,529)	\$ (612,914)

# CONDENSED STATEMENTS OF STOCKHOLDERS' EQUITY For the three and nine months ended September 30, 2018 and as of December 31, 2017

	Preferre	d Sto	ck	Common Stock							Total	
	Number of Shares		Amount	Number of Shares		Amount	A	Additional Paid-in Capital	_	Accumulated Deficit	St	cockholders' Equity (Deficit)
Balance at December 31, 2017	1,222,500	\$	1,222,500	10,582,445	\$	12,824	\$	533,010	\$	(1,097,460)	\$	670,874
Common Stock Issued for Cash	0		0	12,500		125		0		0		125
Common Stock Redeemed	0		0	(350,000)		(500)		0		0		(500)
Preferred Stock Issued for Cash	2,300,000		2,300,000	0		0		0		0		2,300,000
Preferred Stock Redeemed	(250,000)		(250,000)	0		0		0		0		(250,000)
Stock-based Compensation	0		0	0		0		198,951		0		198,951
Net Loss	0		0	0		0		0		(1,912,074)		(1,912,074)
Balance at June 30, 2018 (Unaudited)	3,272,500	\$	3,272,500	10,244,945	\$	12,449	\$	731,961	\$	3 (3,009,534)	\$	1,007,376
Preferred Stock Issued for Cash	469,214		821,125	0		0		0		0		821,125
Stock-based Compensation	0		0	0		0		107,369		0		107,369
Net Loss	0	_	0	0	_	0		0	_	(911,495)	_	(911,495)
Balance at September 30, 2018 (Unaudited)	3,741,714	\$	4,093,625	10,244,945	\$	12,449	\$	839,330	\$	3,921,029)	\$	1,024,375

## CONDENSED STATEMENTS OF CASH FLOWS For the nine months ended September 30, 2019 and 2018 (Unaudited)

		2019		2018
Cash flows from operating activities				
Net Loss	\$	(5,214,578)	\$	(2,823,569)
Adjustments to Net Loss				
Depreciation and amortization		388,686		148,390
Stock-based compensation expense		1,360,623		306,320
Debt discount interest expense		60,650		0
(Increase) decrease in accounts receivable		(135,290)		(281,827)
(Increase) decrease in inventories		535,434		1,467,229
(Increase) decrease in prepaid expenses and other current assets		(34,924)		331,399
(Increase) decrease in deposits		(6,917)		(36,839)
Increase (decrease) in accounts payable		(148,453)		(963,885)
Increase (decrease) in accrued expenses		360,261		151,770
Increase (decrease) in related party payables		(324,202)		293,750
Increase (decrease) in contract liability		(9,999)		(382,580)
Net cash used in operating activities		(3,168,709)	_	(1,789,842)
Cash flows from investing activities				
Purchase of property and equipment		(334,773)		(488,121)
Cash paid for patents and other intangible assets		(28,294)		(98,856)
Disposal of intangible assets		40,294		0
Net cash used in investing activities		(322,773)		(586,977)
rect cash used in investing activities		(322,113)		(300,577)
Cash flows from financing activities				
Proceeds from issuance notes payable		1,099,508		0
Disbursements for repayments of notes payable		(114,253)		0
Proceeds from issuance of common stock		370		125
Disbursements from redemption of common stock		0		(500)
Proceeds from issuance of preferred stock		2,527,437		3,121,125
Disbursements from redemption of preferred stock		0		(250,000)
Net cash provided by financing activities	_	3,513,062		2,870,750
Net change in cash and cash equivalents		21,580		493,931
·		ŕ		
Beginning cash and cash equivalents		39,243		82,544
Ending cash	e	60,823	\$	576,475
Ending Cash	<b>3</b>	00,823	<b>.</b>	370,473
Supplemental information				
Interest paid	\$	30,129	\$	38,448
Conversion of Notes Payable to Preferred Stock	\$	350.000	\$	0
Discount on Debt from issuance of Common Stock	\$	254,848	\$	0
	•	- ,	•	
SEE NOTES TO THE FINANCIAL STATEMENTS				

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 1 – ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

AYRO, Inc. (the "Company"), a corporation located outside Austin, Texas, was formed under the laws of the State of Texas on May 17, 2016 as Austin PRT Vehicle, Inc. and subsequently changed its name to Austin EV, Inc. under an Amended and Restated Articles of Formation filed with the State of Texas on March 9, 2017. On July 24, 2019, the Company changed its name to Ayro, Inc. and converted its corporate domicile to Delaware. The Company was founded on the basis of promoting resource sustainability. The Company is principally engaged in manufacturing and sales of environmentally-conscious, minimal-footprint Electric Vehicles ("EV's"). The all-electric vehicles are typically sold both directly and to dealers in the United States, Mexico and Canada. The Company also operates a rental fleet of its three-wheel autocycle, partnering with fleet operators in destination resort communities. The Company is beginning initial stages of operations and is dependent on funding from equity investors. Management plans include continuing ramping up production and sales of vehicles in 2019 and 2020. Management anticipates additional funding will be required, either through additional preferred stock offers or a new equity/debt funding.

On March 13, 2019, the Company entered into a strategic Definitive Agreement with Club Car, a division of Ingersoll Rand, granting exclusive rights to private-label the AEV 411 light electric truck for resale to its 535 dealer network. Club Car must order a minimum of 500 vehicles over a twelve month period in order to maintain exclusive rights to the private-label rights of the vehicles. The Company has begun shipping vehicles under this master procurement agreement.

Basis of Presentation: The accompanying financial statements have been prepared in accordance with General Accepted Accounting Principles ("GAAP") and include the accounts of AYRO, Inc. In management's opinion, all adjustments necessary for a fair presentation of the results of operations, financial position and cash flows for the periods shown have been made.

The Condensed Balance sheets and the Condensed Statements of Operations, Stockholders' Equity and Cash Flows included in this report have been prepared by the Company. In our opinion, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position as September 30, 2019 and results of operations and cash flows for all periods have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the Unites States have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC").

## Revenue Recognition:

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. The Company adopted the ASU No. 2014-09 for the year ended December 31, 2018. The Company did not record a cumulative effect adjustment to retained earnings upon adoption and comparable period financial statement amounts have not been adjusted. The Company's reported results in 2018 would not have been different if reported under the previous accounting standard.

Product revenue from customer contracts is recognized on the sale of each electric vehicle as vehicles are

## CONDENSED NOTES TO FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 1 – ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

shipped to customers. The majority of our vehicle sales orders generally have only one performance obligation: sale of complete vehicles. Ownership and risk of loss transfers to the customer based on FOB shipping point and freight charges are the responsibility of the customer. Payments are typically received at the point control transfers or in accordance with payment terms customary to the business. Vehicle product revenue for the nine-months ended September 30, 2019 and 2018 were \$662,963 and \$1,136,380, respectively. The Company provides product warranties to assure that the product complies with agreed upon specifications. Customers do not have the option to purchase a warranty separately; as such, warranty is not accounted for as a separate performance obligation.

Amounts billed to customers related to shipping and handling are classified as shipping revenue, and we have elected to recognize the cost for freight and shipping when control over vehicles has transferred to the customer as an operating expense. Our policy is to exclude taxes collected from a customer from the transaction price of automotive contracts. Shipping revenue for the nine-months ended September 30, 2019 and 2018 were \$67,168 and \$38,049, respectively.

The Company received Non-assembly Revenue from sales of auto parts in the first half of 2018. The Company purchased auto parts and had them drop-shipped directly to its customer as a one-time transaction. While the Company did not provide any materials handling nor assembly services, the Company is responsible for all inventory and fulfillment. Non-assembly revenue for the nine-months ended September 30, 2019 and 2018 were \$0 and \$4,065,000, respectively.

Subscription revenue from revenue sharing with Destination Fleet Operators ("DFO's") is recorded in the month the vehicles in the Company's fleet is rented. The Company established its rental fleet in late March 2019. For the rental fleet, the Company retains title and ownership to the vehicles and places them in DFO's in resort communities that typically rent golf cars for use in those communities. Subscription revenue from revenue sharing activities for the nine-months ended September 30, 2019 and 2018 were \$9,941 and \$0, respectively.

Services and other revenue consist of non-warranty after-sales vehicle services. Service and replacement parts revenue for the nine-months ended September 30, 2019 and 2018 were \$5,459 and \$0, respectively.

Payments received in advance of the delivery of vehicles or performance of services are reported in the accompanying balance sheets as deferred income.

<u>Cash and Cash Equivalents</u>: For purposes of financial statement presentation, the Company considers all highly liquid debt instruments with initial maturities of 90 days or less to be cash. The Company maintains cash balances which may exceed federally insured limits. Management does not believe that this results in any significant credit risk.

Accounts Receivable: Accounts receivable are recognized and carried at net realizable value. An allowance for doubtful accounts is maintained and reflects the best estimate of probable losses determined principally on the basis of historical experience and specific allowances for known troubled accounts. All accounts or portions thereof that are deemed to be uncollectible or that require an excessive collection cost are written off to the allowance for doubtful accounts. As of September 30, 2019 and December 31, 2018, management has determined that an allowance for \$9,989 and \$6,985, respectively, is reasonable to absorb any losses which may arise. In the event that actual losses differ from our estimate, the results of future periods may be impacted. All accounts receivable are made on an unsecured basis.

## CONDENSED NOTES TO FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

Inventories: Inventories are reported at the lesser of cost (using the first-in, first-out method "FIFO") or net realizable value. Inventories consist of purchased chassis, cabs, batteries, truck beds/boxes, component parts as well as freight, tariffs, duties and other transport-in costs. Inventories are categorized as raw materials, work-in-process and finished goods as of September 30, 2019 and December 31, 2018. Work-in-process and finished goods include labor and overhead costs.

<u>Property, Plant and Equipment</u>: Property, plant and equipment are recorded at the original cost and are being depreciated on a straight-line basis over estimated lives of three to seven years. Leasehold improvements are amortized over the life of the assets or the remaining period of the lease, whichever is shorter. Depreciation expense for the nine months ended September 30, 2019 and 2018 was \$309,599 and \$82,514, respectively.

Intangible Assets: Intangible assets consist of the cost in registering patents for the Company's unique inventions. Such patent-related expenses are recorded at their estimated fair value on the date of cost encumbrance and are being amortized over estimated life of 5 years. Intangible assets also include investments made with the supply chain partner, who is also an investor, for tooling and assembly line configuration. Amortization expense for the nine months ended September 30, 2019 and 2018 was \$79,087 and \$65,876, respectively.

The Company follows FASB Accounting Standards Codification ("ASC") 360, Accounting for Impairment or Disposal of Long-Lived Assets. ASC 360 requires that if events or changes in circumstances indicate that the cost of long-lived assets or asset groups may be impaired, an evaluation of recoverability would be performed by comparing the estimated future undiscounted cash flows associated with the asset to the asset's carrying value to determine if a write-down to market value would be required. Long-lived assets or asset groups that meet the criteria in ASC 360 as being held for sale are reflected at the lower of their carrying amount or fair market value, less costs to sell. Management has determined that there is no impairment as of September 30, 2019.

Contract Liability: Customer invoices where payment has been received, yet product has not shipped, and therefore revenue cannot be recognized are recorded as a current liability under contract liability. As of September 30, 2019 and December 31, 2018, contract liability was recorded as current liabilities of \$0 and \$9,999, respectively.

<u>Deferred Rent</u>: The Company recognizes the minimum non-contingent rents required under operating leases as rent expense on a straight-line basis over the lives of the leases, with differences between amounts recognized as expense and the amounts actually paid recorded within the accrued expenses on the accompanying balance sheets. As of September 30, 2019 and December 31, 2018, deferred rent was recorded as current liabilities of \$0 and \$4,761, respectively.

Warranties: The Company will record a reserve for warranty repairs upon the initial delivery of vehicles to its dealer network in 2018. The Company provides a product warranty on each vehicle including powertrain, battery pack and electronics package. Such warranty matches the product warranty provided by its supply chain for warranty parts for all unaltered vehicles and is not considered a separate performance obligation. The supply chain warranty does not cover warranty-based labor needed to replace a part under warranty. Warranty

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

#### NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

reserves include management's best estimate of the projected cost of labor to repair/replace all items under warranty. The Company reserves a percentage of all dealer-based sales to cover an industry-standard warranty fund to support dealer labor warranty repairs. Such percentage is recorded as a component of cost of revenues in the statement of operations. As of September 30, 2019 and December 31, 2018, warranty reserves were recorded as current liabilities of \$25,509 and \$16,918, respectively.

Stock Based Compensation: The Company accounts for stock-based compensation in accordance with the guidance of FASB ASC 718, Compensation – Stock Compensation. Under the fair value recognition provisions of FASB ASC 718, which requires all stock-based compensation costs to be measured at the grant date based on the fair value of the award and is recognized as compensation expense ratably over the period the services are rendered, which is generally the option vesting period. The Company uses the Black-Scholes option pricing method to determine the fair value of stock options and thus determining compensation expense associated with the grant.

The Company measures stock-based compensation expense for its non-employees and consultants under FASB ASC 505-50, Accounting for Equity Instruments that are Issued to Other than Employees for Acquiring or in Conjunction with Selling Goods and Services". In accordance with ASC Topic 505-50, these stock options and warrants issued as compensation for services provided to the Company are accounted for based upon the fair value of the services provided. The fair value of the equity instrument is charged directly to compensation expense and additional-paid-in capital over the period during which services are rendered.

Net Earnings or Loss per Share: The Company's computation of earnings (loss) per share ("EPS") includes basic and diluted EPS. Basic EPS is measured as the income (loss) available to common shareholders divided by the weighted average number of common shares outstanding for the period. Diluted EPS is similar to basic EPS but presents the dilutive effect on a per share basis of potential common shares (e.g., common stock warrants and common stock options) as if they had been converted at the beginning of the periods presented, or issuance date, if later. Potential common shares that have an anti-dilutive effect (i.e., those that increase income per share or decrease loss per share) are excluded from the calculation of diluted EPS.

Loss per common share is computed by dividing net loss by the weighted average number of shares of common stock outstanding during the respective periods. Basic and diluted loss per common share is the same for all periods presented because all common stock warrants and common stock options outstanding were anti-dilutive.

At September 30, 2019 and 2018, the Company excluded the outstanding warrant and option securities, which entitle the holders thereof to ultimately acquire shares of common stock, from its calculation of earnings per share, as their effect would have been anti-dilutive.

Income Taxes: The Company accounts for income tax using an asset and liability approach, which allows for the recognition of deferred tax benefits in future years. Under the asset and liability approach, deferred taxes are provided for the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The accounting for deferred income tax calculation represents the management's best estimate on the most likely future tax consequences

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

of events that have been recognized in our financial statements or tax returns and related future anticipation. A valuation allowance is provided for deferred tax assets if it is more likely than not these items will either expire before the Company is able to realize their benefits, or that future realization is uncertain.

The Company evaluates uncertainty in income tax positions based on a more-likely-than-not recognition standard. If that threshold is met, the tax position is then measured at the largest amount that is greater than 50% likely of being realized upon ultimate settlement. If applicable, the Company records interest and penalties as a component of income tax expense.

As of September 30, 2019 and December 31, 2018, there were no accruals for uncertain tax positions.

<u>Use of Accounting Estimates</u>: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management makes these estimates using the best information available at the time the estimates are made; however, actual results could differ from those estimates.

Fair Value Measurements: The Company follows Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 820-10, Fair Value Measurements and Disclosures, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The standard provides a consistent definition of fair value which focuses on an exit price that would be received upon sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The standard also prioritizes, within the measurement of fair value, the use of market-based information over entity specific information and establishes a three-level hierarchy for fair value measurements based on the nature of inputs used in the valuation of an asset or liability as of the measurement date.

The three-level hierarchy for fair value measurements is defined as follows:

- Level 1 inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active
  markets
- Level 2 inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability other than quoted prices, either directly or indirectly including inputs in markets that are not considered to be active
- Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement

Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The carrying amounts reported in the accompanying financial statements for current assets and current liabilities approximate the fair value because of the immediate or short-term maturities of the financial instruments. As of September 30, 2019 and 2018, the Company did not have any level 2 or level 3 instruments.

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 1 - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recent Accounting Pronouncements: In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). The guidance in this ASU supersedes the leasing guidance in Topic 840, Leases. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement.

The new standard is effective for fiscal years beginning after December 15, 2019. Early adoption is permitted. The company is currently evaluating the impact of the pending adoption of the new standard on its financial statements.

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 amends the guidance for revenue recognition to replace numerous industry-specific requirements and converges areas under this topic with those of the International Financial Reporting Standards. The ASU implements a five-step process for customer contract revenue recognition that focuses on transfer of control, as opposed to transfer of risk and rewards. The amendment also requires enhanced disclosures regarding the nature, amount, timing and uncertainty of revenues and cash flows from contracts and customers. Other major provisions include the capitalization and amortization of certain contract costs, ensuring the time value of money is considered in the transaction price, and allowing estimates of variable consideration to be recognized before contingencies are resolved in certain circumstances. The amendments in this ASU are effective for reporting periods beginning after December 15, 2017, and early adoption is prohibited. Entities can transition to the standard either retrospectively or as a cumulative-effect adjustment as of the date of the adoption. The Company adopted the ASU No. 2014-09 for the year ended December 31, 2018. The adoption of the ASU did not have a material effect on the Company's financial statements.

## NOTE 2 – ACCOUNTS RECEIVABLE

Accounts receivable at September 30, 2019 and December 31, 2018 consist of amounts due from invoices issued and product delivered to various customers. The components of accounts receivable are:

	Sep 2019 naudited)	31 Dec 2018		
Billed Receivables	\$ 405,510	\$	267,216	
Less Allowance for Doubtful Accounts	 (9,989)	_	(6,985)	
Total	\$ 395,521	\$	260,231	

All billed receivable amounts are expected to be collected during this fiscal year.

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 3 – INVENTORIES

Inventories for the years ended September 30, 2019 and December 31, 2018 were summarized as follows:

	Sep 2019 naudited)	31 Dec 2018		
Raw Material	\$ 641,499	\$	979,277	
Work-in-Process	64,631		42,694	
Finished Goods	 409,041		628,634	
Total Inventories	\$ 1,115,171	\$	1,650,605	

## NOTE 4 – PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at September 30, 2019 and December 31, 2018:

		30 Sep 2019 (Unaudited)						Dec 2018
Computers and Equipment	\$	520,586	\$	514,477				
Furniture and Fixtures		111,347		105,634				
Leasehold Improvements		117,897		12,302				
Prototypes		218,682		297,447				
Rental Fleet		280,644		0				
Computer Software		4,516		4,516				
		1,253,672		934,376				
Less Accumulated Depreciation and Amortization		(502,513)		(208,391)				
•								
Net Property and Equipment	\$	751,159	\$	725,985				

Depreciation expense for the nine months ended September 30, 2019 and 2018 was \$309,599 and \$82,514, respectively

## NOTE 5 – INTANGIBLE ASSETS

Intangible assets consisted of the following at September 30, 2019 (Unaudited):

	Cost		cumulated nortization	Net	Book Value	Average Useful Life (years)
Supply-chain development	\$	395,249	\$ 168,423	\$	226,826	4-5
Patents & Trademarks		48,783	10,974		37,809	4-5
	\$	444,032	\$ 179,397	\$	264,635	

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 5 - INTANGIBLE ASSETS (Continued)

Amortization expense for the nine months ended September 30, 2019 and 2018 was \$87,968 and \$65,876 respectively. The definite lived intangible assets have no residual value at the end of their useful lives. Estimated amortization expense for the next five years as of September 30, 2019 is as follows:

2019 (remainder of year)	\$	27,752
2020	\$	111,008
2021	\$	103,511
2022	\$	19,188
2023	\$	3,176
	8	264 635

## NOTE 6 - AMOUNTS PAYABLE - RELATED PARTY

The Company had received short-term expense advances from its founders. As of September 30, 2019 and December 31, 2018, the amounts outstanding were \$15,000 for both periods ended.

The Company had financed the purchase of factory tooling for one of its vehicles with the Company's supply chain, Cenntro Automotive Group who currently owns approximately 16% of the stock of the company on a fully-diluted basis. The balance due was paid off in March 2019. As of September 30, 2019 and December 31, 2018, the amounts outstanding were \$0 and \$324,202, respectively.

## **NOTE 7 – OPERATING LEASES**

The Company is obligated, as lessee, under cancelable operating leases for office and manufacturing space in Texas.

The following is a schedule for the next seven years and thereafter of future minimum rental payments required under the operating leases that have an initial or remaining non-cancelable lease term in excess of one year as of September 30, 2019:

2019 (remainder of year)	\$ 78,795
2020	\$ 269,897
2021	\$ 276,098
2022	\$ 282,486
2023	\$ 289,066
2024	\$ 295,843
2025	\$ 302,823
2026	\$ 310,013

Total rent expense for the nine months ended September 30, 2019 and 2018 was \$173,805 and \$125,210, respectively.

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 8 – DEBT

In the third quarter of 2019, the Company received cash in exchange for term loans from six individual lenders, totaling \$350,000. The terms for the notes were for twelve months, with twelve percent (12%) interest payable quarterly. The Company issued 1.056 shares of the Company's common stock to the lenders for each dollar borrowed. A discount on debt related to the common stock issuance of \$187,675 was recorded and is being amortized over the life of the notes.

#### NOTE 9 - CONVERTIBLE DEBT

In the first quarter of 2019, the Company received cash in exchange for convertible promissory notes from seven individual lenders, totaling \$800,000. The terms for the notes were sixty (60) days with an additional sixty-day extension to be exercised at the discretion of the Company. The notes accrued interest at twelve (12%) for the first sixty days and at fifteen percent (15%) for the sixty-day extension. The lenders have the option to convert the notes and accrued interest for Series Seed 2 Preferred Stock at \$1.75 per share before the sixty-day extension period has expired. In May 2019, four lenders converted \$350,000 of principle and \$9,062 of accrued interest into 205,178 of the Company's Series Seed 2 Preferred Stock. In September 2019, one lender converted \$100,000 of convertible notes to a twelve-month term loan identified in Note 8 above. Additionally, two lenders redeemed \$60,000 principle from their outstanding note. The Company expects that the majority of the remaining lenders will exercise their right to convert the notes to preferred stock. Warrants to purchase up to 97,500 of the Company's common stock at \$2.00 per share were issued in connection with the notes. The warrants issued have a five-year life. Interest expense associated with the warrants for the nine months-ended September 30, 2019 and 2018 was \$51,805 and \$0, respectively. A discount on debt related to the warrant issuance of \$69,173 was recorded and is being amortized over the life of the notes.

## NOTE 10 - STOCKHOLDERS' EQUITY

## Preferred Stock:

The Company is authorized to issue 8,472,500 shares of preferred stock, no par value, of which all were designated as Series Seed Preferred Stock. As of September 30, 2019, 5,483,684 of Series Seed Preferred Stock were issued and outstanding.

The Series Seed Preferred Stock is convertible at any time after issuance at the option of the holder into the Company's Common Stock on a 1-for-1 basis. The Series Seed Preferred Stock is also subject to mandatory conversion provisions upon either (i) immediately prior to the closing off a firm commitment underwritten initial public offering pursuant to an effective registration statement filed under the Securities Act of 1933, as amended covering the offer and sale of the Company's Common Stock; or, (ii) upon the receipt by the Company of a written request for such conversion from the holders of a majority of the Preferred Stock then outstanding. In the event the outstanding shares of Common Stock are subdivided (by stock split, stock dividend, reverse split or otherwise), the shares of Series Seed Preferred Stock will be adjusted ratably to maintain each share's ownership percentage. The Series Seed Preferred Stock Stockholders are entitled to equal voting rights to common stockholders on an as-converted basis and receive preference to common stockholders upon liquidation. During the first two quarters of 2018, 2,300,000 shares of Series Seed Preferred Stock were sold for \$1.00 per share for a cash proceeds of \$2,300,000. Of these shares, 80,000 shares were issued to a related

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 10 - STOCKHOLDERS' EQUITY (Continued)

party. Also, during the first two quarters of 2018, 250,000 shares of Series Seed Preferred Stock were redeemed for \$1.00 per share for cash of \$250,000. During the last two quarters of 2018, 210,291 shares of Series Seed Preferred Stock were sold for \$1.75 per share for a cash proceeds of \$368,000. Additionally, 400,000 shares of Series Seed Preferred Stock were sold for \$1.58 per share for a cash proceeds of \$630,007. During the first half of 2019, 1,092,215 shares of Series Seed Preferred Stock were sold for \$1.75 per share for a cash proceeds of \$1,911,375. During the second quarter of 2019, 238,500 shares of Series Seed Preferred Stock were sold for \$2.00 per share for a cash proceeds of \$477,000. During the third quarter of 2019, 65,000 shares of Series Seed Preferred Stock were sold for \$2.00 per share for a cash proceeds of \$130,000.

## Common Stock:

The Company is authorized to issue 26,347,500 shares of Common Stock, par value \$0.01 as of September 30, 2019. As of September 30, 2019, 10,614,545 shares were issued and outstanding.

On February 7, 2017, the Company entered into a Stock Purchase Agreement ("SPA") with Cenntro Automotive Group to purchase 3,000,000 shares of the company's Common Stock at \$0.15 per share. As consideration, the Company received \$50,000 in cash, \$92,061 of inventory and \$307.939 of assembly line design, setup and tooling which is being used to mass-produce the Company's 411 electric vehicle.

The Company has reserved a total of 6,410,000 shares of its Common Stock pursuant to the Long-Term Incentive Plan ("LTIP") (see Note 11). The Company has 6,155,000 stock options outstanding under this plan as of September 30, 2019.

#### NOTE 11 – STOCK-BASED PAYMENTS

## Long Term Incentive Plan:

The Company grants stock options and warrants pursuant to the 2017 Long Term Incentive Plan ("LTIP") effective January 1, 2017. The Company measures employee stock-based awards at grant-date fair value and recognizes employee compensation expense on a straight-line method basis over the vesting period of the award. Grants to non-employees are expensed at the earlier of (i) the date at which a commitment for performance by the service provider to earn the equity instrument is reached and (ii) the date at which the service provider's performance is complete.

Determining the appropriate fair value of the stock-based awards requires the input of subjective assumptions, including the fair value of the Company's common stock, and for stock options, the expected life of the option, and the expected stock price volatility. The Company uses the Black-Scholes option pricing model to value its stock option awards. The assumptions used in calculating the fair value of stock-based awards represent management's best estimates and involve inherent uncertainties and the application of management's judgment. As a result, if factors change and management uses different assumptions, stock-based compensation expense could be materially different for future awards

The Company uses the following inputs when valuing stock-based awards. The expected life of the employee stock options was estimated using the "simplified method", as the Company has no historical information to develop reasonable expectations about future exercise patterns and employment duration for its stock option

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 11 - STOCK-BASED PAYMENTS (Continued)

grants. The simplified method is based on the average of the vesting tranches and the contractual life of each grant. The expected life of awards that vest immediately use the contractual maturity since they are vested

when issued. For stock price volatility, the Company uses public company compatibles and historical private placement data as a basis for its expected volatility to calculate the fair value of option grants. The risk-free interest rate is based on U.S. Treasury notes with a term approximating the expected life of the option at the grant-date.

Stock-based compensation, including stock options is included in the statement of operations as follows for the nine months ended September 30:

	 2019 (Unaudited)		2018 (naudited)
Research and development	\$ 126,858	\$	43,130
Sales and marketing	\$ 10,938	\$	2,330
General and administrative	\$ 1,072,713	\$	153,491

See below for the weighted average variables used in assessing the fair value at the grant dates:

	2019		2018
Expected life (years)	3.0		3.0
Risk-free interest rate	1.56%	)	3.05%
Expected volatility	68.4%	,	86.2%
Total grant date fair value	\$ 0.40 to \$1.07	\$	0.40

Total compensation cost related to non-vested awards not yet recognized as of September 30, 2019 was \$1,137,920 and will be recognized on a straight-line basis through the end of the vesting periods September 2022. Future stock option compensation expense related to these options to be recognized during the years ending December 31, 2019(remainder), 2020, 2021 and 2022 is expected to be approximately \$153,967, \$520,773, \$318,161 and \$145,019, respectively. The amount of future stock option compensation expense could be affected by any future option grants or by any forfeitures.

The following table reflects the stock option activity for the nine months ended September 30, 2019.

	Number of Shares	Avera	eighted ge Exercise Price	Contractual Life (Years)
Outstanding at December 31, 2018	3,300,000	\$	0.667	5.80
Granted Exercised	3,190,000		0.963	5.57
Forfeitures	335,000		0.836	5.88
Outstanding at September 30, 2019	6,155,000	\$	0.811	5.67

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 11 - STOCK-BASED PAYMENTS (Continued)

Of the outstanding options, 3,437,498 were vested and exercisable as of September 30, 2019.

As of September 30, 2019 275,000 options are still issuable under the LTIP.

#### Warrants:

Warrants are issued under the LTIP Plan with a five (5) year life. As of September 30, 2019, 1,443,000 warrants to purchase common stock of the company at a \$2.00 exercise price had been issued. Determining the appropriate fair value of the stock-based warrants requires the input of subjective assumptions, including the fair value of the Company's common stock, and for warrants, the expected life of the warrant, and the expected stock price volatility. The Company uses the Black-Scholes option pricing model to value its warrants issued. The assumptions used in calculating the fair value of stock-based warrants represent management's best estimates and involve inherent uncertainties and the application of management's judgment. As a result, if factors change and management uses different assumptions, stock-based compensation expense could be materially different for future awards. Compensation expense associated with the warrants for the nine months-ended September 30, 2019 and 2018 was \$113,782 and \$65,642, respectively.

## NOTE 12- INCOME TAXES

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred tax assets as of September 30, 2019 and December 31, 2018 are summarized below:

		0 Sep 2019 Unaudited)	3	1 Dec 2018
Net operating loss carryforwards	\$	7,929,498	\$	4,435,740
Basis of property and equipment		446,268		155,735
Other		2,017,288		593,011
Total gross deferred tax assets		10,393,054		5,184,486
Less valuation allowance		(10,393,054)		(5,184,486)
	<u> </u>			
Net deferred tax assets	\$	0	\$	0

As of September 30, 2019 and December 31, 2018, management was unable to determine if the Company's deferred tax assets would be realized, and if realized, unable to determine the timing and the effective tax rates that they would be determined. The Company has therefore recorded a valuation allowance of \$10,393,054 and \$5,184,486 for the nine months ended September 30, 2019 and December 31, 2018, respectively.

No federal tax provision has been provided for the nine months ended September 30, 2019 and December 31, 2018 due to the losses incurred during such periods.

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 13 – RELATED-PARTY TRANSACTIONS

On March 1, 2017, the Company entered into a royalty-based agreement with Sustainability Initiatives, LLC ("SI") that is controlled by two of the three Company board members in the effort to accelerate the start-up of the Company's operations. In return for acceleration assistance and for serving the Chief Visionary Officer role, the agreement pays a monthly retainer of \$6,000 per month. On a quarterly basis, the Company remits a royalty of a percentage (see table below) of company revenues less the retainer amounts for the measurement quarter paid to date.

Revenues	Royalty Percentage
\$0 - \$25,000,000	3.0%
\$25,000,000 - \$50,000,000	2.0%
\$50,000,000 - \$100,000,000	1.0%
Over \$100,000,001	0.5%

Effective January 1, 2019, the Company agreed to an amendment with SI to reduce the royalty percentage to 0.5%. In relation to this amendment, the Company has granted the SI members an additional 1,400,000 LTIP stock options to vest over a six-month vesting term. The Company reported stock-based compensation expense of \$310,547 related to this option grant for the nine months ended September 30, 2019.

On April 1, 2017, the Company entered into a fee-for-service agreement with SI. In return for accounting, marketing, graphics and other services, the Company pays fixed, market-standard hourly rates under the shared services agreement as services are rendered.

In January 2019, the Company received \$50,000 in a short-term loan from SI. The amount was repaid in March 2019.

In 2017, the Company executed a Stock Purchase Agreement with Cenntro Automotive, ("Cenntro") a US company that maintains a manufacturing facility near Shanghai, China for three million (3,000,000) shares of the Company's common stock. As consideration, Cenntro contributed cash of \$50,000, raw material inventory items valued at \$92,061 and supply chain tooling and assembly line development and ramp-up valued at \$307,939. As of September 30, 2019, Cenntro owned approximately 18% of the Company's stock on a fully-diluted basis.

In 2017, the Company executed a supply chain contract with Cenntro. Currently, the Company purchases 100% of its vehicle chassis, cabs and wheels through this supply chain relationship with Cenntro. Contract terms are industry-standard and reflect arms-length market pricing and other relevant terms.

In 2018, the Company purchased supply-chain tooling to be placed in Cenntro's facility with a promissory note to Cenntro for the cost. The tooling note was repaid in March 2019. As of September 30, 2019 and December 31, 2018, the amounts outstanding to Cenntro for factory tooling were \$0 and \$324,202, respectively. Additionally, as of September 30, 2019 and December 31, 2018, the amounts outstanding to Cenntro for trade accounts payable were \$1,513,896 and \$2,149,295, respectively.

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 201

## NOTE 13 - RELATED-PARTY TRANSACTIONS (Continued)

On January 15, 2019, the Company entered into a fee-for-service-based agreement with Sustainability Consultants, LLC ("SCLLC") that is controlled by one of the Company's board members and one additional primary shareholder in the effort to support the strategic direction of the Company. The duties of SCLLC include (a) participating in strategic advisory conference calls with management; (b) making introductions of the Company to interested parties of strategic value; (c) advising the Company on capital structure; and (d) acting as ambassadors to promote the company within the Central Texas community. The Company issued five-year warrants to purchase 402,500 shares of the Company's common stock at a \$2.00 strike price. Payments accrued for services rendered in the nine months ended September 30, 2019 were \$249,938.

#### NOTE 14 - SUBSEQUENT EVENTS

In October 2019, the Company received \$500,000 under a 120-day bridge term loan at 14% interest per annum, payable quarterly with a founder/board member. As an inducement for the bridge loan, the Company granted the lender 528,000 shares of the Company's common stock. On December 13, 2019, the founder/board member agreed to extend the maturity date for this loan until April 30, 2021 for the consideration of 500,000 shares of the Company's Common Stock.

In October 2019, Sustainability Initiatives, LLC ("SI") a company owned by two of the Company's founders/board members agreed to terminate the revenue royalty-based contract with the Company in exchange for 850,000 shares of the Company's common stock.

In November 2019 the Company received cash in exchange for term loans from an individual lender of \$75,000. The term for the note was for twelve months, with twelve percent (12%) interest payable quarterly. The Company issued 1.056 shares of the Company's common stock to the lenders for each dollar borrowed.

In December 2019, the Company, SI, and the two founding board members agreed to cancel options to purchase 1,750,000 of the Company's common stock in exchange for 1,593,550 shares of the Company's common stock.

In December 2019, the Company issued Sustainability Consultants, LLC ("SCLLC") that is controlled by one of the Company's board members and two additional primary shareholders of the Company 247,500 shares of the Company's common stock for services rendered under the Company's agreement with SCLLC.

In December 2019, Cenntro Automotive Group ("Cenntro") agreed to convert \$1,100,000 of the accounts payable due to Cenntro to 1,100,000 shares of the Company's Series Seed 3 Preferred Stock.

In December 2019, Launch Marketing agreed to convert ninety percent of the accounts payable due that company to a term loan for \$137,729.03 at 15% interest per annum, payable quarterly due May 31, 2021. Additionally, 66,000 shares of the Company's Common Stock were issued in conjunction with this term loan.

In December 2019, notes payable to eight individual lenders in the total amount of \$715,000 plus accrued interest were converted to 777,301 shares of the Company's Series Seed 3 Preferred Stock.

## NOTES TO CONDENSED FINANCIAL STATEMENTS September 30, 2019 and 2018

## NOTE 14 - SUBSEQUENT EVENTS (Continued)

In December 2019, the Company entered into an Agreement and Plan of Merger and Reorganization with Dropcar, Inc. Simultaneous with the signing of the Merger Agreement, certain investors in Dropcar, Inc. loaned the Company \$1,000,000 in convertible bridge financing at 5% per annum. This debt is convertible into common stock of the combined companies upon the consummation of the merger. Additionally, per the terms of the Merger Agreement and ancillary documents, upon consummation of the merger, the Company is to receive an additional \$5,000,000 in funding.

## UNAUDITED PRO FORMA CONDENSED COMBINED FINANCIAL STATEMENTS

On December 19, 2019, DropCar, ABC Merger Sub, Inc., a wholly-owned subsidiary of DropCar("Merger Sub") and AYRO, Inc. ("AYRO") entered into an agreement and plan of merger and reorganization (as may be amended from time to time, the "Merger Agreement"), which provides for, among other things, the merger of AYRO with and into Merger Sub, with AYRO continuing as the surviving corporation and a wholly-owned subsidiary of DropCar. The unaudited pro forma condensed combined financial statements as of and for the nine months ended September 30, 2019, and for the year ended December 31, 2018, give effect to the proposed merger of Merger Sub with and into AYRO, and have been prepared under the acquisition method of accounting with AYRO treated as the accounting acquirer. AYRO is anticipated to be the accounting acquirer based upon the terms of the merger and other factors, such as the number of shares to be issued to AYRO stockholders under the Merger Agreement, relative voting rights and the composition of the combined company's board and senior management. The unaudited pro forma condensed financial statements also give effect to the proposed disposition by DropCar of the assets associated with its business of providing vehicle support, fleet logistics and concierge services for both consumers and the automotive industry to DC Partners Acquisition, LLC (the "Parent Legacy Asset Disposition").

The unaudited pro forma condensed combined balance sheet as of September 30, 2019 combines the historical condensed balance sheet of AYRO as of September 30, 2019 and the historical condensed consolidated balance sheet of DropCar as of September 30, 2019, giving pro forma effect to the merger and the Parent Legacy Asset Disposition as if such transactions had been completed on September 30, 2019. The unaudited pro forma condensed combined statements of operations for the year ended December 31, 2018 and the nine months ended September 30, 2019, combine the historical audited condensed statement of operations of DropCar for its fiscal year ended December 31, 2018 and the historical unaudited condensed statements of operations of AYRO for its fiscal year ended December 31, 2018 and the historical unaudited condensed statements of operations of AYRO for the nine months ended September 30, 2019, respectively, giving pro forma effect to the merger and the Parent Legacy Asset Disposition as if such transactions had been completed on January 1, 2018. The historical financial information has been adjusted in the respective unaudited pro forma condensed combined financial statements to give effect to pro forma events that are (1) directly attributable to the merger or the Parent Legacy Asset Disposition, (2) factually supportable, and (3) with respect to the statements of operations, expected to have a continuing impact on the combined company.

The unaudited pro forma condensed combined financial statements presented are based on the assumptions and adjustments described in the accompanying notes. The pro forma condensed combined financial statements are presented for illustrative purposes only and do not purport to represent what the financial position or results of operations would have been if the proposed merger or the Parent Legacy Asset Disposition had been completed as of the dates indicated in the unaudited pro forma condensed combined financial statements or that will be realized upon the consummation of the proposed transactions.

The application of the acquisition method of accounting is dependent upon certain valuations and other studies that have yet to be completed or have not progressed to a stage where there is sufficient information for a definitive measurement. Accordingly, the pro forma adjustments are preliminary, subject to further revision as additional information becomes available and additional analyses are performed, and have been made solely for the purpose of providing unaudited pro forma condensed combined financial statements. Upon consummation of the merger, final valuations and studies will be performed. Differences between these preliminary estimates and the final acquisition accounting may occur and these differences could have a material impact on the accompanying unaudited pro forma condensed combined financial statements and the combined company's future financial position and results of operations. Fair values determined as of the assumed acquisition dates are based on the most recently available information. To the extent there are significant changes to DropCar's or AYRO's business, or as new information becomes available, the assumptions and estimates herein could change significantly.

Because AYRO will be treated as the accounting acquirer, AYRO's assets and liabilities will be recorded at their precombination carrying amounts and the historical operations that are reflected in the financial statements will be those of AYRO. DropCar's assets and liabilities will be measured and recognized at their fair values as of the date of the merger, and consolidated with the assets, liabilities and results of operations of AYRO after the consummation of the merger. The unaudited pro forma condensed combined statements of operations include certain acquisition accounting adjustments described therein.

The unaudited pro forma condensed combined statements of operations do not include (a) the impacts of any revenue, cost or other operating synergies that may result from the merger or any related restructuring costs; (b) certain amounts resulting from the merger that were determined to be of a non-recurring nature; and (c) the impact of the proposed reverse stock split described elsewhere in this joint proxy and consent solicitation statement/prospectus.

## Notes to Unaudited Pro Forma Condensed Consolidated Financial Statements

## 1. Description of the Transaction and Basis of Pro Forma Presentation

The unaudited pro forma condensed combined financial statements were prepared in accordance with accounting principles generally accepted in the United States of America and pursuant to the rules and regulations of SEC Regulation S-X, and present the pro forma financial position and results of operations of the surviving company based upon the historical data of DropCar and Ayro, after giving effect to the merger.

#### Proposed Merger

Pursuant to the merger agreement, a wholly owned subsidiary of DropCar will be merged with and into Ayro, with Ayro continuing after the merger as the surviving corporation and a wholly-owned subsidiary of DropCar. DropCar will issue to Ayro stockholders 0.9444 shares of DropCar common stock per share of Ayro common stock, pursuant to the terms of the Merger Agreement. On a pro forma basis, based upon the number of shares of DropCar common stock expected to be issued in the merger (including in respect of outstanding Ayro options and warrants), (i) current DropCar stockholders and their designees will own approximately 20% of the combined company and current Ayro stockholders and their designees will own approximately 80% of the combined company, in each case excluding the shares to be held in escrow to secure indemnification obligations.

## Treatment of Stock Options and Warrants in the Merger

All Ayro stock options granted under the Ayro stock option plans (whether or not then exercisable) that are outstanding prior to the effective time of the merger will convert into options to purchase DropCar common stock, retaining their same vesting schedules. All warrants to purchase shares of Ayro capital stock that are outstanding prior to the effective time of the merger will be cancelled. At the effective time of the merger, the warrants will be converted into and exchangeable for warrants to purchase shares of DropCar common stock equal to the number of shares Ayro common stock issuable upon exercise of such warrants multiplied by the Exchange Ratio with an exercise price equal to the exercise price of such warrants divided by the Exchange Ratio. After the effective time, all outstanding and unexercised Ayro stock options assumed by DropCar may be exercised solely for shares of DropCar common stock. The number of shares of DropCar common stock subject to each Ayro stock option assumed by DropCar shall be determined by multiplying (a) the number of shares of Ayro common stock that were subject to such Ayro stock option, as in effect immediately prior to the effective time of the merger by (b) the Exchange Ratio, as defined in the merger agreement, and rounding the resulting number down to the nearest whole number of shares of DropCar common stock. The per share exercise price for the DropCar common stock issuable upon exercise of each Ayro stock options assumed by DropCar shall be determined by dividing (x) the per share exercise price of Ayro common stock subject to such Ayro stock option, as in effect immediately prior to the effective time of the merger, by (y) the Exchange Ratio and rounding the resulting exercise price up to the nearest whole cent. Refer to the section entitled "Merger Agreement — Effects of Merger; Merger Consideration" elsewhere in this joint proxy and consent solicitation statement/prospectus for further information regarding the exchange ratio.

Vesting of most DropCar equity awards issued and outstanding will be accelerated to 100% at the Effective Time of the merger, and all such equity awards issued and outstanding at the time of the merger will remain issued and outstanding. For accounting purposes, since the awards become fully vested contemporaneously with the consummation of the merger, any remaining unrecognized compensation cost associated with the original grant date fair value of the awards would be recognized in DropCar's precombination financial statements.

As a condition to the Closing, DropCar is obligated to raise \$6 million, in equity financing (the "Merger Financing") and/or convertible debt financing. The Merger Financing is expected to close immediately prior to or simultaneously with the Closing. In addition, the consummation of the Merger is subject to customary conditions, including, without limitation, (a) approval by the DropCar and Ayro stockholders of the Merger Agreement and the transactions contemplated thereby; (b) the absence of any law, order, injunction or other legal restraint prohibiting the Merger; and (c) receipt of approval from NASDAQ to list the shares of DropCar common stock on The NASDAQ Capital Market post-Merger. Moreover, each party's obligation to consummate the Merger is subject to certain other conditions, including, without limitation, (i) the accuracy of the other party's representations and warranties (subject to customary qualifiers), and (ii) the other party's compliance with its covenants and agreements contained in the Merger Agreement (subject to customary qualifiers). The Merger Agreement contains specified termination rights for both the DropCar and Ayro, and further provides that, upon termination of the Merger Agreement under specified circumstances, either party may be required to pay the other party a termination fee of \$1,000,000, which, under specified circumstances, may include reimbursement for various expenses incurred in connection with the proposed Merger.

# DropCar, Inc., and Subsidiaries PROFORMA Condensed Consolidated Balance Sheets As of September 30, 2019 (Unaudited)

Pro Forma

	AYRO, Inc.	DropCar, Inc.	Pro Forma Adjustments for Disposition	Pro Forma As Adjusted	Pro Forma Adjustments for AYRO Reverse Acquisition		
ASSETS						<u> </u>	
CURRENT ASSETS:							
Cash	\$ 60,823	\$ 2,594,888	. ( ) ))	\$ 60,823	\$ 6,000,000	(1)	\$ 6,060,823
Accounts receivable, net	395,521	176,328	(176,328)	395,521	-		395,521
Inventories	1,115,171	211 567	(211.5(7)	1,115,171	-		1,115,171
Prepaid expenses and other current assets  Total current assets	203,980 1,775,495	311,567	(311,567)	203,980 1,775,495	6,000,000		203,980 7,775,495
Total current assets	1,775,495	3,082,783	(3,082,783)	1,775,495	6,000,000		7,775,495
Property and equipment, net	751,159	28,255	(28,255)	751,159	-		751,159
Capitalized software costs, net		478,129	(478,129)	-			
Operating lease right-of-use asset		3,772	(3,772)				
Other assets	313,389	3,525	(3,525)	313,389			313,389
TOTAL ASSETS	\$ 2,840,043	\$ 3,596,464	\$ (3,596,464)	\$ 2,840,043	\$ 6,000,000		\$ 8,840,043
LIABILITIES AND STOCKHOLDERS' EQUITY							
CURRENT LIABILITIES:							
Accounts payable	\$ 2,237,418	\$ 274,446	\$ (274,446)	\$ 2,237,418	\$ (1,237,729)	(8) (9)	\$ 999,689
Accrued Expenses	724,535	1,254,351	(1,254,351)	724,535	(39,003)		685,532
Deferred revenue		304,683	(304,683)				
Related Party Payables	15,000		-	15,000			15,000
Notes Payable, net of debt discount, current portion	452,604		-	452,604	(445,801)	(2)	6,803
Total current liabilities	3,429,558	1,833,480	(1,833,480)	3,429,558	(1,722,533)		1,707,025
Notes payable, net of debt discount	23,399			23,399	137,729	(8)	161,128
TOTAL LIABILITIES	3,452,957	1,833,480	(1,833,480)	3,452,957	(1,584,804)		1,868,153
COMMITMENTS AND CONTINGENCIES							
STOCKHOLDERS' EQUITY:							
Ayro Preferred stock, \$0.001 par value, 8,472,500							
shares authorized							
Ayro Series Seed 1 Preferred Stock 3,272,500							
shares designated, 3,272,500 shares issued and outstanding;	3,272,500	_	_	3,272,500	(3,272,500)	(4)	_
Ayro Series Seed 2 Preferred Stock 2,200,000	3,272,300			3,272,300	(3,272,300)	(4)	
shares designated, 1,907,682 shares issued and							
outstanding;	3,268,444	<u>-</u>	<u>-</u>	3,268,444	(3,268,444)	(4)	<u>-</u>
Ayro Series Seed 3 Preferred Stock 3,000,000							
shares designated, 303,500 shares issued and							
outstanding;	607,000			607,000	(607,000)	(4)	
DropCar Preferred stock, \$0.0001 par value, 5,000,000 shares authorized							
DropCar Series seed preferred stock, 842,405							
shares authorized, zero issued and outstanding	_	_	_	_	_		_
DropCar Series A preferred stock, 1,963,877							
shares authorized, zero issued and outstanding			<u>-</u>	<u> </u>			
DropCar Convertible Series H, 8,500 shares							
designated, 8 shares issued and outstanding;							
DropCar Convertible Series H-1, 9,488 shares							
designated, zero shares issued and outstanding							
DropCar Convertible Series H-2, 3,500 shares designated, zero shares issued and outstanding							
DropCar Convertible Series H-3, 8,461 shares							
designated, 2,189 shares issued and outstanding;	_	_	_	_	-		_
DropCar Convertible Series H-4, 30,000 shares							
designated, 5,028 and 26,619 shares issued and							
outstanding as of September 30, 2019 and December 31,							
2018, respectively;	-	1	(1)				
Ayro Common stock, \$0.001 par value; 26,347,500							
shares authorized, 10,614,545 issued and outstanding as of September 30, 2019	12,819	-	=	12,819	(12,819)	(5)	~
DropCar Common stock, \$0.0001 par value;	12,019			12,019	(12,019)	(5)	
100,000,000 shares authorized, 4,061,882 issued and							
outstanding as of September 30, 2019		406	(406)		1,494	(1)(4)(5)	1,494
						(1) (2) (3) (4) (5)	
Additional paid in capital	2,734,852	35,192,968	(35,192,968)	2,734,852	14,765,773	(6) (7) (8) (9) (10)	17,500,625
Accumulated deficit	(10,508,529)	(33,430,391)	33,430,391	(10,508,529)	(21,700)	(8) (9) (10)	(10,530,229)
TOTAL STOCKHOLDERS' EQUITY	(612,914)	1,762,984	(1,762,984)	(612,914)	7,584,804		6,971,890

TOTAL LIABILITIES AND STOCKHOLDERS'							
EQUITY	\$ 2,840,043	\$ 3,596,464	\$ (3,596,464)	\$ 2,840,043	\$ 6,000,000	\$	8,840,043

- (1) Investment in Ayro of \$6,000,000 included as part of the merger and stock purchase agreements
- (2) Conversion of \$640,000 notes payable, net of \$194,199 discount on debt into shares of the Company's stock
- (3) Conversion of \$39,003 of accrued expenses on notes payable into shares of Company's stock
- (4) Conversion of Ayro preferred stock into common stock 1:1
- (5) Conversion of Ayro common stock into Dropcar common stock
- (6) Interest expense of \$49,344 on debt issued in 2019 to 12 individual lenders converted to stock prior to signing of the merger agreement
- (7) Interest expense of \$60,649 expensed as discount on debt for debt issued in 2019, converted to equity prior to signing of the merger agreement
- (8) conversion of \$137,729 account payable to service provider to long term note payable
- (9) conversion of \$1,100,000 account payable to Cenntro Automotive Group to 1,100,000 shares of the company's preferred stock
- (10) Stock-based compensation expense for DropCar employees that is triggered by a change of control of \$131,693

## DropCar, Inc., and Subsidiaries PROFORMA Condensed Consolidated Statements of Operations For the Nine Months Ended September 30, 2019 (Unaudited)

	A	YRO, Inc.	D	ropCar, Inc.	A	Pro Forma Adjustments or Disposition	Pi	ro Forma As Adjusted	A	Pro Forma Adjustments for AYRO Reverse Acquisition			Pro Forma Results
REVENUES	\$	745,530	\$	3,441,307	\$	(3,441,307)	\$	745,530	\$	-		\$	745,530
COST OF REVENUE		577,539		3,206,524		(3,206,524)		577,539		_		_	577,539
GROSS PROFIT (LOSS)		167,991		234,783		(234,783)		167,991		_		_	167,991
OPERATING EXPENSES													
Research and development expenses		987,350		460,426		(460,426)		987,350		-			987,350
Sales and marketing expenses		932,903		601,746		(601,746)		932,903		-			932,903
General and administrative expenses		3,230,430		2,865,218		(2,865,218)		3,230,430		131,693	(10)	_	3,362,123
TOTAL OPERATING EXPENSES		5,150,683		3,927,390		(3,927,390)		5,150,683		131,693			5,282,376
OPERATING LOSS		(4,982,691)		(3,692,607)		3,692,607		(4,982,691)		(131,693)			(5,114,384)
Other income (expense), net		(231,886)		15,937		(15,937)		(231,886)		109,993	(11) (12)		(121,893)
LOSS FROM CONTINUING OPERATIONS		(5,214,578)		(3,676,670)		3,676,670		(5,214,578)		(21,700)		_	(5,236,278)
NET LOSS	\$	(5,214,578)	\$	(3,676,670)	\$	3,676,670	\$	(5,214,578)	\$	(21,700)		\$	(5,236,278)
NET LOSS ATTRIBUTABLE TO COMMON STOCKHOLDERS	\$	(5,214,578)	\$	(3,676,670)	\$	3,676,670	\$	(5,214,578)	\$	(21,700)		\$	(5,236,278)
LOSS PER SHARE FROM CONTINUING OPERATIONS:													
Basic	\$	(0.51)	\$	(1.09)	\$		\$	(0.38)	\$			\$	(0.12)
Diluted	\$	(0.51)	\$	(1.09)	\$		\$	(0.38)	\$			\$	(0.12)
EARNINGS (LOSS) PER SHARE FROM DISCONTINUED OPERATIONS:													
Basic	\$	-	\$	-	\$		\$	-	\$			\$	-
Diluted	\$	-	\$	-	\$		\$	-	\$			\$	-
NET LOSS PER SHARE:													
Basic	\$	(0.51)	\$	(1.09)	\$		\$	(0.38)	\$			\$	
Diluted	\$	(0.51)	\$	(1.09)	\$		\$	(0.38)	\$			\$	(0.12)
WEIGHTED AVERAGE SHARES OUTSTANDING													
Basic		10,263,192		3,381,026		-		13,644,218		30,038,655	(12) (14)		43,682,873
Diluted		10,263,192		3,381,026		-		13,644,218		30,038,655	(13) (14)		43,682,873
AYRO shares outstanding													10,263,192
Exchange Ratio													0.9444

<sup>(10) -</sup> Stock-based compensation expense for DropCar employees that is triggered by a change of control of \$131,693

<sup>(11) -</sup> Interest expense of \$49,344 on debt issued in 2019 to 12 individual lenders converted to stock prior to signing of the merger agreement (12) - Interest expense of \$60,649 expensed as discount on debt for debt issued in 2019, converted to equity prior to signing of the merger agreement (13) - AYRO outstanding shares multiplied by Merger Exchange Ratio of 0.9444 represents an adjustment of (570,633) shares (14) - To give effect of the \$6m equity raise with merger representing 30,609,288 shares

# DropCar, Inc., and Subsidiaries PROFORMA Condensed Consolidated Statements of Operations For the Year Ended December 31, 2018

	AYRO, Inc.	DropCar, Inc.	Pro Forma Adjustments for Disposition	Pro Forma As Adjusted	Pro Forma Adjustments for AYRO Reverse Acquisition	Pro Forma Results
NET REVENUES	\$ 5,302,964	6,077,667	(6,077,667)	\$ 5,302,964	\$ -	\$ 5,302,964
COST OF REVENUES	5,008,700	7,863,673	(7,863,673)	5,008,700		5,008,700
GROSS LOSS	294,264	(1,786,006)	1,786,006	294,264		294,264
OPERATING EXPENSES						
Research and development expenses	768,381	322,269	(322,269)	768.381	_	768,381
Sales and marketing expenses	999,723	-	-	999,723	-	999,723
General and administrative expenses	2,578,079	-	-	2,578,079	-	2,578,079
Sales, general and administrative expenses (1)	-	11,350,406	(11,350,406)	-	-	-
Depreciation and amortization (1)	<u>-</u>	354,657	(354,657)		<u>-</u>	
TOTAL OPERATING EXPENSES	4,346,183	12,027,332	(12,027,332)	4,346,183	-	4,346,183
OPERATING LOSS	(4,051,920)	(13,813,339)	13,813,338	(4,051,920)	-	(4,051,920)
Other income (expense), net	(144,571)	(1,081,226)	1,081,226	(144,571)	-	-144,571
LOSS FROM CONTINUING OPERATIONS	(4,196,491)	(14,894,564)	14,894,564	(4,196,491)	-	(4,196,491)
DISCONTINUED OPERATIONS						
Income from operations of discontinued component	_	315,119	(315,119)	_	_	0
Loss on sale of component	_	(4,169,718)	4,169,718	_	_	0
LOSS ON DISCONTINUED OPERATIONS		(3,854,599)	3,854,599			-
EGSS G.V. DISCOVITACED GLERATIOAG		(3,031,333)	3,001,000			
NET LOSS	(4,196,491)	(18,749,163)	18,749,163	(4,196,491)	-	\$ (4,196,491)
Deemed dividend on exchange of warrants	-	(1,399,661)	1,399,661	-	-	0
NET LOSS ATTRIBUTABLE TO COMMON STOCKHOLDERS	\$ (4,196,491)	\$ (20,148,824)	\$ 20,148,824	\$ (4,196,491)	\$ -	\$ (4,196,491)
AMOUNTS ATTRIBUTABLE TO COMMON STOCKHOLDERS						
Loss from continuing operations	\$ (4,196,491)	\$ (16,294,225)	\$ 16,294,225	\$ (4,196,491)	\$ -	\$ (4,196,491)
Loss from discontinued operations		(3,854,599)	3,854,599			
NET LOSS	<u>\$ (4,196,491)</u>	\$ (20,148,824)	\$ 20,148,824	\$ (4,196,491)	\$ -	\$ (4,196,491)
NET LOSS PER COMMON SHARE, BASIC AND DILUTED						
Continuing operations	\$ (0.41)	\$ (12.04)	\$	\$ (0.36)	\$	\$ (0.10)
Discontinued operations	- (0.11)	(2.85)	<u> </u>	- (0.50)	7	- (0.10)
NET LOSS PER COMMON SHARE, BASIC AND DILUTED	\$ (0.41)	\$ (14.89)	\$	\$ (0.36)	\$	\$ (0.10)
	ψ (0.+1)	<u> </u>	<u>_</u>	(0.30)		
WEIGHTED AVERAGE NUMBER OF COMMON SHARES OUTSTANDING, BASIC AND DILUTED	10,242,650	1,352,826		11,595,476	32,087,397(1	4) 43,682,873
AYRO shares outstanding Exchange Ratio						10,242,650 0.9444

 $<sup>(1)</sup> as \ previously \ reported \ on \ Drop Car, Inc.'s \ From \ 10-K \ for \ the \ year \ ended \ December \ 31,2018$ 

## Notes to merger proforma adjustments

The following pro forma adjustments are based on preliminary estimates, which may change significantly as additional information is obtained:

- (1) Investment in Ayro of \$6,000,000 included as part of the merger and stock purchase agreements
- (2) Conversion of \$640,000 notes payable, net of \$194,199 discount on debt into shares of the Company's stock
- (3) Conversion of \$39,003 of accrued expenses on notes payable into shares of Company's stock
- (4) Conversion of Ayro preferred stock into common stock 1:1
- (5) Conversion of Ayro common stock into Dropcar common stock
- (6) Interest expense of \$49,344 on debt issued in 2019 to 12 individual lenders converted to stock prior to signing of the merger agreement
- (7) Interest expense of \$60,649 expensed as discount on debt for debt issued in 2019, converted to equity prior to signing of the merger agreement
- (8) Conversion of \$137,729 account payable to service provider to long term note payable
- (9) Conversion of \$1,100,000 account payable to Cenntro Automotive Group to 1,100,000 shares of the company's preferred stock
- (10) Stock-based compensation expense for DropCar employees that is triggered by a change of control of \$131,693
- (11) Interest expense of \$49,344 on debt issued in 2019 to 12 individual lenders converted to stock prior to signing of the merger agreement
- (12) Interest expense of \$60,649 expensed as discount on debt for debt issued in 2019, converted to equity prior to signing of the merger agreement
- (13) AYRO outstanding shares multiplied by Merger Exchange Ratio of 0.9444 represents an adjustment of (570,633) shares
- (14) To give effect of the \$6m equity raise with merger representing 30,609,288 shares

## Notes to Unaudited Pro Forma Condensed Combined Financial Statements

## 2. Accounting Policies and Merger Pro Forma Adjustments

Based on Ayro's review of DropCar's summary of significant accounting policies disclosed in DropCar's financial statements, the nature and amount of any adjustments to the historical financial statements of DropCar to conform its accounting policies to those of Ayro are not expected to be significant.